



City of Rockingham

---

# Business Plan

2026/2027 – 2035/2036

November 2025

ISSN 2208-9055



[rockingham.wa.gov.au](http://rockingham.wa.gov.au)



# CONTENTS

		Page
<b>1.</b>	<b>Introduction</b>	
1.1	Introduction	4
1.2	The Business Plan in Context of the City's Strategic Framework	4
1.3	The Business Plan Components	5
1.4	Purpose of Business Plan and Key Measures of Success	6
1.5	Summary of Key Projects over the next 10 Financial Years	7
1.6	Key Assumptions	8
1.7	Overall Outlook of the City's Position	9
<b>2.</b>	<b>Project Plan</b>	
2.1	Major Community Facilities and Civil Development – Construction Timetable	14
2.2	Major Projects – Listed By Years	16
2.3	Surplus Calculations 2026/2027 – 2035/2036	18
2.4	Surplus Calculations 2026/2027 – 2035/2036 – Landfill	19
<b>3.</b>	<b>Project Mix</b>	
3.1	Information Communication Technology (ICT)	22
3.2	Parks and Natural Reserves	23
3.3	Buildings and Facilities	29
3.4	Roads and Transportation	31
3.5	Marine Infrastructure	36
3.6	Waste Management	37
3.7	Infrastructure under \$100K	38
<b>4.</b>	<b>Reserves and Loans</b>	
4.1	Cash Reserves – Movements	42
4.2	Loans Summary	46
<b>5.</b>	<b>Fleet Replacement</b>	
5.1	Passenger Vehicles	50
5.2	Light Commercial Vehicles	52
5.3	Waste Collection Major Plant	56
5.4	Landfill Major Plant	57
5.5	Parks Major Plant	58
5.6	Technical Services Major Plant	62
5.7	Miscellaneous Major Plant	63



# Introduction



[rockingham.wa.gov.au](http://rockingham.wa.gov.au)

This page is intentionally blank

## 1.1 Introduction

The City of Rockingham Business Plan provides a 10-year overview of the City’s operations within the context of a fully integrated strategic and financial planning framework. The plan is guided by the five aspirations that are set out in the City’s Strategic Community Plan, and more specifically is driven by the actions in the Community Plan Strategies which flow from the aspirations. The plan ensures financial sustainability for the future strategic positioning of the City and delivers a 10-year financed model of principal activities for the City of Rockingham. Importantly, it combines the various components of the integrated planning framework to provide a single document to which a reader can determine project timeframes, resource allocations and requirements all designed to assist in meeting the Strategic Community Plan aspirations.

## 1.2 The Business Plan in the Context of the City’s Strategic Framework

The City’s Strategic Framework allows for community expectations to flow through from the Community Plan Aspirations to the Community Plan Strategies which set out the actions that need to be taken in order to meet these aspirations. The actions within the Community Plan Strategies are budgeted for implementation in either the:

- *Community Infrastructure Plan*
- *Asset Management Plan or*
- *Service Delivery Plans (also known as Team Plans).*

All of this is underpinned by a robust risk management framework and measurement and reporting on performance.

**Figure 1: The City’s Strategic Planning Framework**  
**Our Strategic Framework**



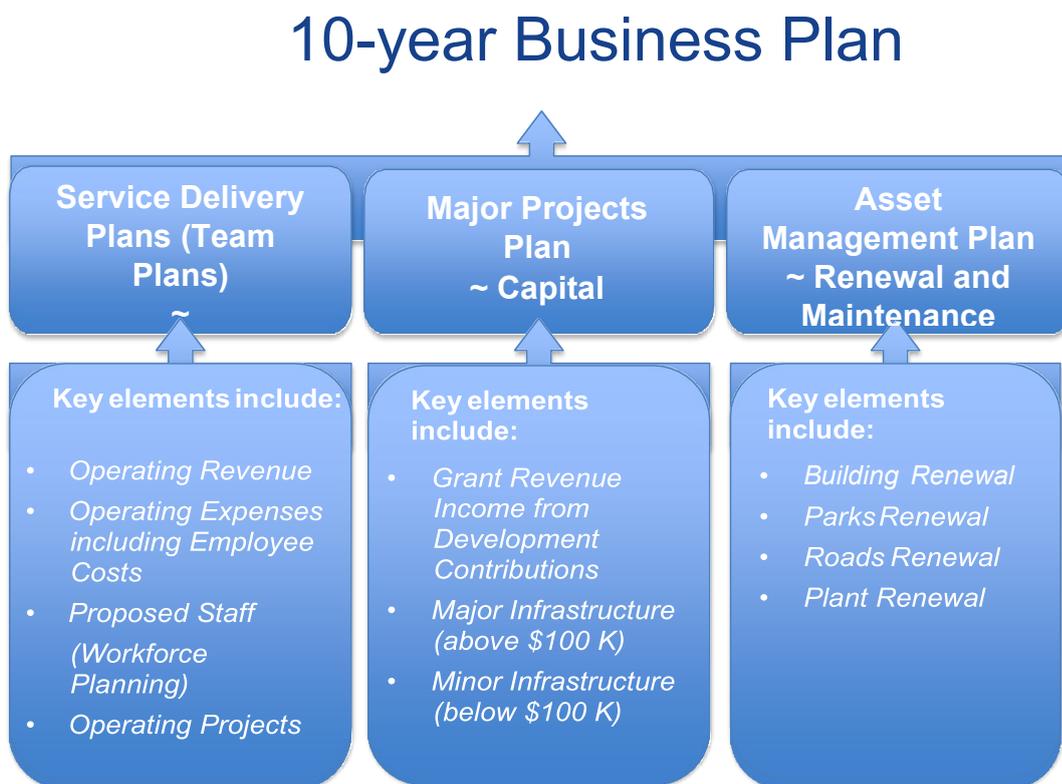
In considering the above comments, the City of Rockingham Business Plan is the best estimate of future financial forecasting, subject to volatile movements often beyond the control of local government. With this taken into context, it should be understood that the Business Plan is a primarily strategic planning tool with budgeting components included to give best estimates for the timing of projects.

It is imperative that the City has a method of prioritising projects according to community needs and prioritising the maintenance of existing assets. Further details are provided throughout this document. Past decisions of Council have provided some surety over future revenue predictions and firmed the financial viability of long-planned community infrastructure creation.

### 1.3 The Business Plan Components

Through the City’s Integrated Strategic Planning Framework, various elements contribute towards the “whole” as represented by the Business Plan. This is represented in Figure 2 below.

**Figure 2: Summary of the components that add up to the figures contained in the City’s Business Plan**



The City believes there are three primary reasons for preparing a multiple-year Business Plan, which in essence is summarised by the phrase “*Proper Planning Prevents Poor Performance*”:

1. **Good Management:** To focus on the City’s current situation, where it is going in the future, and how it intends to structure its operations in order to get there.
2. **Informed Decision Making:** By planning correctly and presenting information in a usable format, all parties are able to dissect information to make informed, appropriate and rational decisions and the public is able to view the transparent reporting systems of the City.
3. **Statutory Requirements:** As required by the Local Government Act 1995.

#### **1.4 Purpose of a Business Plan and Key Measures of its Success**

The City of Rockingham’s goal for this plan is to gather all the necessary information required to accurately plan for the future needs of the community by including the following:

- Realistic assessments of current and future operational finances, and to determine the level of “discretionary money” available each year. This allows for capital expenditure to be available for allocations and ensure operating costs are understood.
- Identification of all operational/non-operational financial issues.
- Integration of the Community Plan Aspirations, the Community Plan Strategies, Divisional Team Plans, Community Infrastructure Plan, Asset Management Plan and Annual Operating Budgets.
- Finance considerations for future directions; in particular, the replacement of existing assets with estimated costs and proposed years of implementation taken into account.
- Strategically aligning the course for the continual improvement of services and facilities in line with the Community Plan.
- Providing a means by which the City can review its future service delivery. This will enable it to analyse the causes of why any projects and their objectives need amending and the link to other plans.
- Proposal of the most appropriate mix of funding options so as to maximise the services provided and to adequately and more evenly spread the effects across multiple years.
- Align revenue inflows with expenditure outflows to maximise delivery of both services and construction-based projects.
- Maximise the opportunity to receive external funding (grants) by having worked plans available for grant submission process for consideration and allocation.
- Maximise the ability to adjust planning (construction, service or project) timeframes rapidly based on changing external input, in particular external funding (grant) opportunities.

There are generally three basic rules that can be applied to most finance-based projects that give an excellent indication as to the success of the planning process:

1. **On Time** – to develop a timeframe as to the start, completion and cash flow forecast for any given project.

2. **On Budget** – to develop an accurate forecast of costs associated with a number of projects or a single project. On budget means what it states; to come too far over or under budget both restricts projects and future planning processes. It also often leads to an ad-hoc approach to project prioritisation and items “jumping the cue” above predetermined priority levels.
3. **Within Specification** – to develop accurate specifications meeting the needs of the City. Precise specifications reduce the possibility of expensive post construction modifications.

It is expected that the following key outcomes will be achieved through the City’s Business Plan:

1. Identification of projects to be completed during the period.
2. Structuring of the City’s funding of those projects so they fall within its financial capacity.
3. Determination of the composition of those projects so they are achievable/affordable during the next 10 years.
4. Ensure that post 10 years the City remains capable of meeting future growth requirements.

The City will continue to strive to achieve the main directions laid down in the Strategic Community Plan and thus the City’s Business Plan. This will entail commitment and discipline to see these projects through to their completion and by maintaining the focus, these will be achieved.

## 1.5 Summary of the Key Projects over the next 10 Financial Years

Note 2.1 of the City Business Plan provides the best overview of the main community infrastructure projects. This is particularly relevant in local governments with rapidly growing populations such as the City of Rockingham.

<b>Community Infrastructure Plan (CIP) Projects</b>	<b>Construction Start Year</b>	<b>Total Project Cost</b>
Safety Bay Foreshore Community Facility	2026/2027	\$11,000,000
Aqua Jetty Stage Two	2026/2027	\$40,800,000
Rockingham Foreshore Activity Node	2027/2028	\$4,188,000
Warnbro Community Recreation Centre Redevelopment	2027/2028	\$8,767,000
East Baldivis Recreation Reserve	2028/2029	\$8,791,000
Baldivis Outdoor Courts	2029/2030	\$1,716,000
Secret Harbour Community Library	2029/2030	\$1,898,000
Rockingham Aquatic Centre Redevelopment	2029/2030	\$26,237,000
Waikiki/Warnbro Outdoor Recreation Space	2031/2032	\$1,617,000
Lark Hill Sportsplex Norther Expansion – Ovals and Sports Pavilion	2031/2032	\$24,859,000
Arpenteur Park Master Plan	2033/2034	\$4,904,000

<b>Other Civic/Civil Development</b>	<b>Construction Start Year</b>	<b>Total Project Cost</b>
New Southern Depot	2027/2028	\$25,000,000
Mike Barnett Sports Complex Master Plan	2028/2029	\$18,695,000
Safety Bay Tennis Club Redevelopment	2034/2035	\$2,720,000

## 1.6 Key Assumptions

- All revenues and expenses from the Millar Road Landfill Facility have been quarantined and clearly indicated where included. Implications associated with alternate waste treatments beyond landfilling have been included where these are understood.
- The figures included within the Plan are based upon present conditions, as well as projections based on current knowledge. Based on commentary from the Reserve Bank of Australia (**RBA**), the CPI nationally is targeted to be between 2% and 3%. 12-month Perth CPI as of December 2024, March 2025, June 2025 and September 2025 are 2.9%, 2.8%, 2.7% and 3.2%, respectively. A CPI of 3% is used being the rate that reflects the most recent Perth CPI and the RBA target.
- Rate increases for the first year of the Plan is 3.9%, year two and three of the Plan is 3.8%, and years four onwards at 3.5%. The Plan allows 0.75% of rates to be allocated directly to coastal hazard risk management and adaptation planning (**CHRMAP**) in Year 1. These funds will be transferred directly into cash reserves each and every year. From 2027/2028, funds transferred includes natural rate growth, which is expected to be approximately 1%. Depending on future economic conditions, this will likely change.
- The City of Rockingham is a minimum Financial Assistance Grant (**FAGs**) local government and receives FAGs in line with population growth. This is anticipated to grow in line with population and can be reasonably anticipated.
- Grants for major capital programs will be available on some occasions. With the exception of recurring road grants, capital grants have been included where known and approved. Capital road grants have been averaged or included as expected for the duration of the Plan.
- Recurring operational grants have been calculated to increase by 3.0% per annum.
- Contributions and reimbursements have been calculated to increase at 3.0% per annum.
- The City's fees and charges will be put before Council prior to budget adoption, with the annual yield of these expected to be increased by at least 3.0% per annum.
- Increases in the sanitation charges will be in line with the increase in cost of service and are submitted to Council via the fees and charges.
- Interest rates remained the same in the recent RBA announcement. It is still uncertain whether interest rates will continue to decline or stay the same for a longer period. Estimated interest income on the City's "unrestricted funds" has been increased in year one to reflect the higher interest earned in recent years from carry forward funds but is forecasted to remain static from year two onwards. Cash holdings are expected to remain stable upon completion of the current carry forward projects and therefore stable interest income in future years. There will be variations to the interest earnings on each of the City's cash reserve accounts due to the fluctuations in the amounts transferred into and out of the respective reserve accounts. All interest related to cash reserves is earmarked to be deposited into the related reserve.
- For all other income, allowances have been made for these to increase by approximately 3.0% per annum. There is a close watch on landfill revenue, to which uncertainty exists. This is related to the commencement of waste to energy facilities in proximity to the Millar Road Landfill Facility and the requirements being imposed on local government related to the State Waste Strategy such as FOGO (Food Organics and Garden Organics).
- Employee costs are expected to increase in line with industry expectations in the forthcoming years in addition to annual increments as per the enterprise agreements. This will need to be reviewed annually with staff number increases related to population growth.

- Materials and contractors can fluctuate depending upon what is planned in each year. A base figure used from modified current budget, with 3.0% annual increases. It is traditionally very difficult to predict.
- Utilities have been calculated to increase at 3.0% per annum. Historically this has been difficult to estimate, particularly related to electricity costs. Unit rates for power have been known to increase in past years by much more than inflation.
- Insurances have been calculated to increase by 3.0% per annum. It is known that the current insurance market is difficult and given recent natural disasters, costs are likely to increase. There is potential for insurance costs to increase substantially above 3.0%. This situation is being monitored and may require future changes in assumptions.
- Transfers to and from reserves are to occur as per the separate Reserves Summary which is included in section 4 of the Plan. Cash reserves are a mixture of cash held by statutory requirement and by decision of Council. The ratio of this mixture will adjust year-in, year-out according to prevailing conditions.
- The details of loans projected to be repaid each year are shown on the Loans Summary, which is included in section 4 of the Plan. Proposed borrowings are directly related to capital works. The City has implemented a modified Gross Debt to Operating Revenue Ratio to measure suitable debt to be held on the balance sheet. This ratio for any given year should not exceed 45%. A Debt Servicing Ratio is also used which is not to exceed 8%.
- All opening balances are determined to be zero. This will be reviewed in future plans.

## **1.7 Overall Outlook of the City's Position**

This plan, similar to prior years, requires significant resources to be delivered to new community infrastructure in the coming decade, and keeps rate increases to a minimum.

Given the population growth of the City, the construction of new facilities to service the community needs to be matched with the replacement of existing assets and buildings. A balance between these goal areas is always difficult and catering for specific needs can vary between years. The full cost of any new item needs to be fully investigated and taken into account, with those costs projected across the years. There are also difficulties currently being encountered in attracting contractors and staff to perform work given the economic conditions in Western Australia.

Millar Road Landfill revenue needs to be closely monitored. Alternate waste treatments do not attract state landfill levy and revenue is going to decrease significantly. Actions are occurring to ensure the Landfill assists in providing a revenue stream to the City although this is likely to be at much lower rates than prior years. Ultimately the City needs to prepare itself for a time when extraordinary revenue from this facility does not exist. If this happens sooner rather than later, rate increases or alternate revenues would need to be found to cover the loss in income or reduce the program of construction of infrastructure delivery.

The City is still facing some financial challenges. When revenue fails to match expectations, the City will rely on debt for planning. This Business Plan utilises significant debt to build planned infrastructure. Importantly, rates are increased modestly to support debt servicing and continue operational services and current standards noting increases in facilities. The City is highly reliant on residential rate revenue and lacks diversity of rateable land uses when compared against similar local governments. Noticeably, the City currently lacks a significant rateable industrial precinct. This information is noted in a planning context and the City still actively pursues employment-generating land in its boundary.

Given the above, the City has limited capacity to finance new facilities without increasing rates above those predicted or finding alternate revenue sources. This may include debt but this needs to be linked to ongoing debt repayment implications. The City always applies for relevant grants to assist in facility construction costs.

Notwithstanding the above, a City Business Plan needs to be flexible enough to allow for changes that may arise. When such situations do arise, Council should be prepared to consider varying its forward plans as much as possible to take advantage of any changes. This said, it should be conditional upon any new projects (which may or may not involve grants) not significantly impinging upon the City's core goals and long term financial and non-financial objectives.

This page is intentionally blank



# Project Plan

This page is intentionally blank

## 2.1 Major Community Facilities and Civil Development - Construction Timetable and Other Information

Community Infrastructure Plan (CIP) Projects	Construction Start Year	Total Project Cost
Safety Bay Foreshore Community Facility	2026/2027	\$ 11,000,000
Aqua Jetty Stage Two	2026/2027	\$ 40,800,000
Rockingham Foreshore Activity Node	2027/2028	\$ 4,188,000
Warnbro Community Recreation Centre Redevelopment	2027/2028	\$ 8,767,000
East Baldivis Recreation Reserve (Shared Use)	2028/2029	\$ 8,791,000
Baldivis Outdoor Courts	2029/2030	\$ 1,716,000
Secret Harbour Community Library	2029/2030	\$ 1,898,000
Rockingham Aquatic Centre Redevelopment	2029/2030	\$ 26,237,000
Waikiki/Warnbro Outdoor Recreation Space	2031/2032	\$ 1,617,000
Lark Hill Northern Expansion - Ovals and Sports Pavillion	2031/2032	\$ 24,859,000
Arpenteur Park Master Plan	2033/2034	\$ 4,904,000

### Other Civic/Civil Development

New Southern Depot	2027/2028	\$ 25,000,000
Mike Barnett Sports Complex Master Plan	2028/2029	\$ 18,695,000
Safety Bay Tennis Club Redevelopment	2034/2035	\$ 2,720,000

### Other Information

Year	Op. Revenue	Gross Debt	Debt Raised	Debt Ratio to Op. Revenue
2026/2027	\$ 185,200,000	\$ 35,300,000	\$ 26,000,000	19.1%
2027/2028	\$ 196,900,000	\$ 58,000,000	\$ 27,100,000	29.5%
2028/2029	\$ 205,400,000	\$ 60,700,000	\$ 8,000,000	29.6%
2029/2030	\$ 210,200,000	\$ 75,800,000	\$ 20,800,000	36.1%
2030/2031	\$ 217,100,000	\$ 73,200,000	\$ 4,500,000	33.7%
2031/2032	\$ 229,500,000	\$ 77,200,000	\$ 12,000,000	33.6%
2032/2033	\$ 238,100,000	\$ 68,200,000	\$ -	28.6%
2033/2034	\$ 245,400,000	\$ 68,200,000	\$ -	27.8%
2034/2035	\$ 254,600,000	\$ 58,800,000	\$ -	23.1%
2035/2036	\$ 268,500,000	\$ 58,800,000	\$ -	21.9%

This page is intentionally blank

2.2 Major Projects - Listed By Years - Detailed

PROJECTS	Additional Comments	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
Major Landfill Expenses (excluding Plant)	See Note 3.6 for dissection	6,193,000	0	0	3,489,077	3,593,750	0	0	3,926,987	4,044,797	0
Plant Replacement - Landfill Major Plant	See Note 5.4 for dissection	580,000	1,265,000	192,000	650,000	2,373,000	860,000	1,722,000	790,000	1,890,000	1,745,000
		6,773,000	1,265,000	192,000	4,139,077	5,966,750	860,000	1,722,000	4,716,987	5,934,797	1,745,000
	Landfill Discretionary Money Available (Note 2.4)	6,358,076	6,549,405	6,746,493	6,949,512	7,158,642	7,374,067	7,595,976	7,824,565	8,060,034	8,302,590
	<b>Net Landfill Contribution to City</b>	<b>(414,924)</b>	<b>5,284,405</b>	<b>6,554,493</b>	<b>2,810,435</b>	<b>1,191,892</b>	<b>6,514,067</b>	<b>5,873,976</b>	<b>3,107,578</b>	<b>2,125,237</b>	<b>6,557,590</b>
<b>Community Infrastructure Plan</b>											
Anniversary Park Clubroom Redevelopment	Community Infrastructure Plan Page 101	1,340,232	-	-	-	-	-	-	-	-	-
Autumn Centre Redevelopment	Community Infrastructure Plan Page 103	2,970,000	-	-	-	-	-	-	-	-	-
Safety Bay Foreshore Community Facility	Community Infrastructure Plan Page 105	6,600,000	3,300,000	-	-	-	-	-	-	-	-
Aqua Jetty Stage Two	Community Infrastructure Plan Page 113	28,610,000	11,193,468	-	-	-	-	-	-	-	-
Rockingham Foreshore Activity Node	Community Infrastructure Plan Page 115	246,704	2,512,800	1,256,400	-	-	-	-	-	-	-
Warnbro Community Recreation Centre Redevelopment	Community Infrastructure Plan Page 107	423,731	4,462,200	2,231,100	-	-	-	-	-	-	-
East Baldivis Recreation Reserve (Shared Use)	Community Infrastructure Plan Page 117	439,550	439,550	5,274,600	2,637,300	-	-	-	-	-	-
Baldivis Outdoor Courts	Community Infrastructure Plan Page 119	-	85,800	85,800	1,029,600	514,800	-	-	-	-	-
Secret Harbour Community Library	Community Infrastructure Plan Page 121	-	94,900	94,900	1,138,800	569,400	-	-	-	-	-
Rockingham Aquatic Centre Redevelopment	Community Infrastructure Plan Page 123	-	1,311,850	1,311,850	15,742,200	7,871,100	-	-	-	-	-
Waikiki/Warnbro Outdoor Recreation Space	Community Infrastructure Plan Page 125	-	-	-	80,850	80,850	970,200	485,100	-	-	-
Lark Hill Northern Expansion - Ovals and Sports Pavillion	Community Infrastructure Plan Page 127	-	-	-	1,242,950	1,242,950	14,915,400	7,457,700	-	-	-
Arpenteur Park Master Plan	Community Infrastructure Plan Page 109	-	-	-	-	-	245,200	245,200	2,942,400	1,471,200	-
<b>Other Capital Expenditure</b>											
Plant Replacement - Passenger Vehicles	See Note 5.1 for dissection	94,500	141,500	436,500	477,000	512,000	185,500	135,000	438,500	588,000	623,500
Plant Replacement - Light Commercial Vehicles	See Note 5.2 for dissection	385,000	652,000	961,000	893,000	616,000	562,000	578,000	1,067,000	1,040,000	601,000
Plant Replacement - Waste Collection Major Plant	See Note 5.3 for dissection	0	1,400,000	600,000	1,920,000	1,435,000	1,450,000	486,200	2,000,000	1,505,000	1,040,000
Plant Replacement - Parks Major Plant	See Note 5.5 for dissection	749,000	1,524,900	1,277,000	2,149,500	1,057,000	1,659,100	730,000	1,927,300	1,197,000	1,351,500
Plant Replacement - Technical Services Major Plant	See Note 5.6 for dissection	258,000	917,000	196,000	517,700	358,500	368,400	252,000	470,000	518,800	519,000
Plant Replacement - Miscellaneous Major Plant	See Note 5.7 for dissection	39,000	205,500	463,500	191,700	167,600	137,000	23,000	120,000	32,500	37,400
IT Replacement Equipment/Upgrades	See Note 3.1 for dissection	1,519,000	1,205,000	800,000	800,000	1,400,000	1,144,800	1,144,800	1,144,800	1,144,800	1,144,800
Parks and Nature Reserves	See Note 3.2 for dissection	8,343,538	10,575,150	7,479,177	5,300,930	6,279,249	7,595,609	7,595,609	7,595,609	7,595,609	7,595,609
Buildings and Facilities	See Note 3.3 for dissection	5,805,000	7,514,448	2,044,031	3,260,000	4,695,000	4,663,696	4,663,696	4,663,696	4,663,696	4,663,696
Roads and Transportation	See Note 3.4 for dissection	14,782,186	15,399,479	15,415,563	9,790,755	18,336,091	14,744,815	14,744,815	14,744,815	14,744,815	14,744,815
Marine Infrastructure	See Note 3.5 for dissection	750,000	775,000	1,500,000	1,500,000	1,500,000	1,205,000	1,205,000	1,205,000	1,205,000	1,205,000
Infrastructure under 100k	See Note 3.7 for dissection	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000
<b>Other Civic/Civil Development</b>											
New Southern Depot		2,500,000	15,000,000	7,500,000							
Lotteries House/Community Hub		400,000									
Mike Barnett Sports Complex Master Plan		935,000	935,000	11,217,000	5,609,000						
Safety Bay Tennis Club Redevelopment								136,000	136,000	1,632,000	816,000
		<b>44,464,967</b>	<b>39,335,318</b>	<b>28,971,650</b>	<b>27,480,200</b>	<b>10,279,100</b>	<b>16,130,800</b>	<b>8,324,000</b>	<b>3,078,400</b>	<b>3,103,200</b>	<b>816,000</b>
		<b>77,709,691</b>	<b>80,164,895</b>	<b>60,663,921</b>	<b>54,800,785</b>	<b>47,155,040</b>	<b>50,366,719</b>	<b>40,401,619</b>	<b>38,974,619</b>	<b>37,858,419</b>	<b>34,862,319</b>
Net Reserve Transfer	See Note 4.1 for further information	(13,700,979)	(3,889,499)	(16,300,553)	(630,506)	(10,110,221)	1,706,912	1,592,841	1,152,564	5,301,505	16,988,845
	<b>TOTALS EXPENDITURE EXCLUDING LANDFILL</b>	<b>64,008,712</b>	<b>76,275,396</b>	<b>44,363,368</b>	<b>54,170,279</b>	<b>37,044,819</b>	<b>52,073,631</b>	<b>41,994,461</b>	<b>40,127,184</b>	<b>43,159,924</b>	<b>51,851,164</b>
<b>Developer Contribution Scheme</b>		<b>(2,450,999)</b>	<b>(2,445,330)</b>	<b>(2,389,289)</b>	<b>(2,348,134)</b>	<b>(2,320,354)</b>	<b>(2,349,303)</b>	<b>(2,284,284)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Loan Commitments - What is projected to occur</b>											
Ln1	Anniversary Park	10 Years	See Note 4.2 for Further Information	0	0	0	0	0	0	0	0
Ln2	Aqua Jetty Stage 2	10 Years	See Note 4.2 for Further Information	(15,000,000)	0	0	0	0	0	0	0
Ln3	Safety Bay Foreshore Community	10 Years	See Note 4.2 for Further Information	(11,000,000)	0	0	0	0	0	0	0
Ln4	Rockingham Foreshore Activity N	10 Years	See Note 4.2 for Further Information	0	(3,400,000)	0	0	0	0	0	0
Ln5	New Southern Depot	20 Years	See Note 4.2 for Further Information	0	(23,700,000)	0	0	0	0	0	0
Ln6	East Baldivis Recreation Reserve	10 Years	See Note 4.2 for Further Information	0	0	(8,000,000)	0	0	0	0	0
Ln7	Rockingham Aquatic Centre	10 Years	See Note 4.2 for Further Information	0	0	0	(18,000,000)	0	0	0	0
Ln8	Baldivis Outdoor Courts	10 Years	See Note 4.2 for Further Information	0	0	0	(1,200,000)	0	0	0	0
Ln9	Secret Harbour Library	10 Years	See Note 4.2 for Further Information	0	0	0	(1,600,000)	0	0	0	0
Ln10	Asset Management	10 Years	See Note 4.2 for Further Information	0	0	0	0	(4,500,000)	0	0	0
Ln11	Lark Hill Sportsplex Northern Exp	10 Years	See Note 4.2 for Further Information	0	0	0	0	(12,000,000)	0	0	0
Ln12	2032-33 Loans	10 Years	See Note 4.2 for Further Information	0	0	0	0	0	0	0	0
Ln13	2033-34 Loans	10 Years	See Note 4.2 for Further Information	0	0	0	0	0	0	0	0
Ln14	2034-35 Loans	10 Years	See Note 4.2 for Further Information	0	0	0	0	0	0	0	0
Ln15	2035-36 Loans	10 Years	See Note 4.2 for Further Information	0	0	0	0	0	0	0	0
	<b>LESS: Raising of Loans for Acquisitions =</b>	<b>(26,000,000)</b>	<b>(27,100,000)</b>	<b>(8,000,000)</b>	<b>(20,800,000)</b>	<b>(4,500,000)</b>	<b>(12,000,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTALS COSTS LESS LOAN REVENUE OF ALL GROUPS</b>	<b>35,557,713</b>	<b>46,730,066</b>	<b>33,974,079</b>	<b>31,022,145</b>	<b>30,224,465</b>	<b>37,724,328</b>	<b>39,710,177</b>	<b>40,127,184</b>	<b>43,159,924</b>	<b>51,851,164</b>
	Latest Calculation - Discretionary Money Available (Note 2.3)	17,423,122	17,360,875	19,052,669	20,978,985	21,453,566	24,214,484	26,223,150	29,988,764	33,985,520	38,225,533
	<b>DIFFERENCE</b>	<b>(18,549,515)</b>	<b>(24,084,786)</b>	<b>(8,366,917)</b>	<b>(7,232,725)</b>	<b>(7,579,007)</b>	<b>(6,995,777)</b>	<b>(7,613,050)</b>	<b>(7,030,842)</b>	<b>(7,049,167)</b>	<b>(7,068,042)</b>
	<b>Contribution from Grants and Other Sources</b>	<b>(18,549,515)</b>	<b>(24,084,786)</b>	<b>(8,366,918)</b>	<b>(7,232,725)</b>	<b>(7,579,007)</b>	<b>(6,995,777)</b>	<b>(7,613,050)</b>	<b>(7,030,842)</b>	<b>(7,049,167)</b>	<b>(7,068,042)</b>
	<b>Balance of Funds from Prior Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>ALLOCATABLE AMOUNT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Debt Servicing Ratio</b>	<b>1.21%</b>	<b>2.75%</b>	<b>3.37%</b>	<b>3.78%</b>	<b>4.89%</b>	<b>4.87%</b>	<b>5.34%</b>	<b>5.18%</b>	<b>5.00%</b>	<b>4.74%</b>
	Not Recommended to Exceed 8%										
	<b>Gross Debt to Operating Revenue Ratio</b>	<b>19.05%</b>	<b>29.45%</b>	<b>29.56%</b>	<b>36.04%</b>	<b>33.73%</b>	<b>33.62%</b>	<b>28.65%</b>	<b>27.79%</b>	<b>23.10%</b>	<b>21.90%</b>
	Not Recommended to Exceed 45%										

This page is intentionally blank

**2.3 10 Year Financial Projections Model - Period 2026/2027 to 2035/2036 - Surplus Calculations**

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$'000's									
<b>OPERATING INCOME</b>										
Rates including Interims	124,833	130,825	137,104	143,274	149,721	156,459	163,499	170,857	178,545	186,580
Total Grants, Subsidies and Contributions - Operating	7,852	8,088	8,330	8,580	8,838	9,103	9,376	9,657	9,947	10,245
Total Fees & Charges	56,086	57,769	59,502	61,287	63,126	65,020	66,970	68,979	71,049	73,180
Total Interest Earnings	8,762	8,566	8,311	8,111	8,027	7,986	8,181	8,373	8,647	9,254
Other Income	14,360	14,791	15,235	15,692	16,163	16,648	17,147	17,662	18,191	18,737
Less Landfill Income	(26,357)	(27,149)	(27,964)	(28,803)	(29,668)	(30,559)	(31,476)	(32,421)	(33,395)	(34,397)
<b>TOTAL OPERATING INCOME</b>	<b>185,537</b>	<b>192,890</b>	<b>200,519</b>	<b>208,141</b>	<b>216,206</b>	<b>224,657</b>	<b>233,698</b>	<b>243,107</b>	<b>252,985</b>	<b>263,599</b>
<b>OPERATING EXPENDITURE</b>										
Total Employee Costs	(82,446)	(84,672)	(86,958)	(89,306)	(91,717)	(94,193)	(96,736)	(99,348)	(102,031)	(104,786)
Total Materials & Contracts	(69,220)	(71,296)	(73,435)	(75,638)	(77,907)	(80,244)	(82,652)	(85,131)	(87,685)	(90,316)
Utility Charges	(8,236)	(8,484)	(8,738)	(9,000)	(9,270)	(9,548)	(9,835)	(10,130)	(10,434)	(10,747)
Insurance	(1,565)	(1,612)	(1,660)	(1,710)	(1,761)	(1,814)	(1,869)	(1,925)	(1,982)	(2,042)
Interest Payable on existing Loans	(119)	(48)	0	0	0	0	0	0	0	0
Depreciation	(33,619)	(35,309)	(36,938)	(38,155)	(39,334)	(40,396)	(41,421)	(42,263)	(43,137)	(44,013)
Other Expenditure	(20,254)	(20,862)	(21,487)	(22,132)	(22,796)	(23,480)	(24,184)	(24,910)	(25,657)	(26,427)
Add Back Landfill Expenditure	19,999	20,599	21,217	21,854	22,509	23,185	23,880	24,597	25,335	26,095
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(195,460)</b>	<b>(201,682)</b>	<b>(207,999)</b>	<b>(214,087)</b>	<b>(220,276)</b>	<b>(226,491)</b>	<b>(232,816)</b>	<b>(239,110)</b>	<b>(245,591)</b>	<b>(252,235)</b>
Net Operating Result	(9,923)	(8,793)	(7,480)	(5,945)	(4,069)	(1,835)	882	3,996	7,394	11,364
Add Back Depreciation - non cash	33,619	35,309	36,938	38,155	39,334	40,396	41,421	42,263	43,137	44,013
Less: Revenue foregone - Aqua Jetty Stage 2 construction	(4,705)	0	0	0	0	0	0	0	0	0
Add: Materials savings - Aqua Jetty Stage 2 construction	2,040	0	0	0	0	0	0	0	0	0
Add: Salary savings - Aqua Jetty Stage 2 construction	2,573	0	0	0	0	0	0	0	0	0
Less Reserves Interest	(3,938)	(3,742)	(3,487)	(3,287)	(3,203)	(3,162)	(3,357)	(3,549)	(3,823)	(4,430)
Less Principle Repayment on Existing Loans	(1,013)	(853)	0	0	0	0	0	0	0	0
Less Principle and Interest on Proposed Loans	(1,230)	(4,561)	(6,918)	(7,943)	(10,608)	(11,184)	(12,722)	(12,722)	(12,722)	(12,722)
Subtotal	(168,114)	(175,529)	(181,466)	(187,162)	(194,753)	(200,442)	(207,475)	(213,118)	(219,000)	(225,373)
<b>PROJECTED OPERATING SURPLUS</b>	<b>17,423</b>	<b>17,361</b>	<b>19,053</b>	<b>20,979</b>	<b>21,454</b>	<b>24,214</b>	<b>26,223</b>	<b>29,989</b>	<b>33,986</b>	<b>38,226</b>

**2.4 10 Year Financial Projections Model - Period 2025/2026 to 2034/2035 - Surplus Calculations - Landfill**

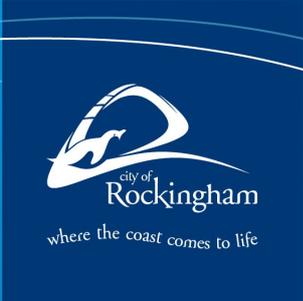
	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$'000's									
<b>OPERATING INCOME</b>										
Landfill Operations	21,259	21,897	22,553	23,230	23,927	24,645	25,384	26,146	26,930	27,738
Transfer Station	4,805	4,949	5,098	5,251	5,408	5,571	5,738	5,910	6,087	6,270
Recycling Operations	293	303	312	322	333	343	354	366	377	389
<b>TOTAL OPERATING INCOME</b>	<b>26,357</b>	<b>27,149</b>	<b>27,964</b>	<b>28,803</b>	<b>29,668</b>	<b>30,559</b>	<b>31,476</b>	<b>32,421</b>	<b>33,395</b>	<b>34,397</b>
<b>OPERATING EXPENDITURE</b>										
Landfill Operations	(19,766)	(20,359)	(20,969)	(21,598)	(22,246)	(22,914)	(23,601)	(24,309)	(25,038)	(25,790)
Transfer Station	(29)	(30)	(30)	(31)	(32)	(33)	(34)	(35)	(36)	(37)
Recycling Operations	(205)	(211)	(218)	(224)	(231)	(238)	(245)	(252)	(260)	(268)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(19,999)</b>	<b>(20,599)</b>	<b>(21,217)</b>	<b>(21,854)</b>	<b>(22,509)</b>	<b>(23,185)</b>	<b>(23,880)</b>	<b>(24,597)</b>	<b>(25,335)</b>	<b>(26,095)</b>
<b>Net Operating Result</b>	<b>6,358</b>	<b>6,549</b>	<b>6,746</b>	<b>6,950</b>	<b>7,159</b>	<b>7,374</b>	<b>7,596</b>	<b>7,825</b>	<b>8,060</b>	<b>8,303</b>
<b>OPERATING SURPLUS - Landfill</b>	<b>6,358</b>	<b>6,549</b>	<b>6,746</b>	<b>6,950</b>	<b>7,159</b>	<b>7,374</b>	<b>7,596</b>	<b>7,825</b>	<b>8,060</b>	<b>8,303</b>



# Project Mix



[rockingham.wa.gov.au](http://rockingham.wa.gov.au)



This page is intentionally blank

### 3.1 Information Communication Technology (ICT)

<b>Major Purchases</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>
Server/Storage Replacement (Corporate)	500,000				600,000
Server/Storage Replacement (CCTV)					100,000
Server/Storage Replacement (Sites)		25,000	50,000		100,000
Replacement CCTV Plinth - Trailer/s	90,000	160,000			
CCTV Replacement (Cameras)	100,000	100,000	100,000	100,000	100,000
SmartWatch CCTV replacement		250,000			
Switch Replacement	40,000	100,000	300,000	200,000	200,000
Next Generation Firewall					250,000
Anti Virus System Upgrade		140,000			
Access Point Replacement		100,000		100,000	
UPS Replacement	30,000		50,000		
Optical Fibre Upgrade/Expansion	150,000		150,000	200,000	
Digital Radio System					
Telephone System Replacement	300,000				
Records Scanners	9,000				
Review and Replace RFID	250,000	100,000		150,000	
AV Equipment Replacement	50,000	200,000	50,000	50,000	50,000
Upgrade Speech Recognition System (SpeechExec)			20,000		
Multi Function Devices		30,000	80,000		
<b>Total Expenditure</b>	<b>1,519,000</b>	<b>1,205,000</b>	<b>800,000</b>	<b>800,000</b>	<b>1,400,000</b>

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
<b>Anniversary Park Reserve R31572</b>					
Anniversary Park – Replace switchboards and electrical cabinets	\$ 112,000				
<b>Antilla Place Reserve R33199</b>					
Antilla Place Reserve - Infield reticulation		\$ 278,600			
<b>Anvils Circle Reserve R47395</b>					
Anvils Circle Reserve - Replace seating		\$ 25,000			
<b>AQUA JETTY SITE (WARNBRO SOUND AVENUE)</b>					
Aqua Jetty - Replace soffall		\$ 60,000			
<b>Arpenteur Park Reserve R46206</b>					
Arpenteur Park Reserve - New paths (Community Infrastructure Plan)					\$ 30,000
<b>Baldivis Reserve R23952</b>					
Baldivis Reserve - Replace switchboard	\$ 50,000				
<b>Baltimore Reserve R47223</b>					
Baltimore Reserve - Infield reticulation		\$ 60,000			
<b>Barri Barri Park R49231</b>					
Barri Barri Reserve - Resurface tennis courts	\$ 74,500				
<b>Bayeux Reserve R44984</b>					
Bayeux Reserve - Infield reticulation	\$ 149,000				
Bayeux Reserve - Replace irrigation controller	\$ 7,875				
Bayeux Reserve - Convert to LED and replace supply switchboard		\$ 30,000			
<b>Bayview Reserve R41239</b>					
Bayview Reserve - Infield reticulation		\$ 390,000			
Bayview Reserve - Replace irrigation controller		\$ 10,000			
<b>Beckingham Reserve R50033</b>					
Beckingham Reserve - Convert to LED					\$ 30,000
<b>Bell Park R22568</b>					
Bell Park - Replace lighting	\$ 1,600,000				
Wanliss Street carpark upgrade - Foreshore Master Plan	\$ 700,000	\$ 1,600,000			
<b>Bequia Reserve R40223</b>					
Bequia Reserve - Infield reticulation		\$ 63,000			
<b>Bight Reefs Reserve R26470</b>					
Mather Park - Infield reticulation	\$ 35,000				
Mather Park (Bights Reef) - Install limestone retaining wall to play area	\$ 5,500				
<b>Bonnington Reserve R51396</b>					
Bonnington Reserve - Resurface outdoor court		\$ 30,000			
<b>Breaden Drive Reserve R35235</b>					
Breaden Drive Reserve - Infield reticulation	\$ 153,000				
<b>Bravo Reserve R52166</b>					
Bravo Reserve - Replace soffall	\$ 74,400				
<b>Broughton Reserve R35059</b>					
Broughton Reserve - Infield Irrigation				\$ 31,000	
<b>Buckle Court Reserve R35477</b>					
Buckle Court Reserve - Infield reticulation	\$ 35,000				

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Buckle Court Reserve - Replace irrigation controller	\$ 7,875				
<b>Bungaree Oval R33200</b>					
Bungaree Oval - Infield reticulation		\$ 175,000			
<b>Cannes Reserve R42356</b>					
Cannes Reserve - Replace switchboard and lighting					\$ 28,000
<b>Catalpa Rockingham R21487</b>					
Palm Beach - Replace shower facilities				\$ 22,000	
<b>CENTRAL PROMENADE 1582</b>					
Central Promenade - Replace bench seating		\$ 46,000			
<b>Ceri Close Reserve R45403</b>					
Ceri Close Reserve - Infield reticulation	\$ 45,822				
<b>Chelmsford Reserve R45101</b>					
Chelmsford Reserve - Install limestone block retaining wall around play area	\$ 9,900				
<b>Chesapeake Reserve R45760</b>					
Chesapeake Reserve - Infield reticulation		\$ 89,550			
Chesapeake Reserve - Replace irrigation cabinet		\$ 10,500			
Chesapeake Reserve - Replace irrigation controller		\$ 7,000			
<b>Christison Way Reserve R41195</b>					
Christison Way Reserve - Infield Irrigation		\$ 56,000			
<b>Churchill Park R22568</b>					
Churchill Park - Replace lighting	\$ 1,600,000				
<b>CIVIC BLVD 504</b>					
Civic Boulevard - Replace bench seating		\$ 18,000			
<b>Cobblestone Circuit R47199</b>					
Cobblestone Circuit - Convert lighting to LED		\$ 43,200			
<b>Delphinus Reserve R32656</b>					
Delphinus Reserve - Replace lighting			\$ 431,000		
<b>Derbal Nara Community Gardens R34004</b>					
Derbal Nara Community Gardens - Replace lighting and switchboard					\$ 50,000
<b>Derwent Park R40984</b>					
Derwent Park - Infield Reticulation	\$ 30,000				
<b>Diamantina Reserve R40443</b>					
Diamantina Reserve - Infield Irrigation				\$ 13,930	
<b>Don Cuthbertson Reserve R41558</b>					
Don Cuthbertson Reserve - Infield reticulation	\$ 270,000				
<b>Emerald Park R22568</b>					
Emerald Park - Replace picnic tables		\$ 33,000			
Emerald Park - Replace shelters including new concrete hardstand		\$ 245,250			
Emerald Park - Replace lighting				\$ 365,000	
<b>Fairview Reserve R45139</b>					
Fairview Reserve - Infield reticulation		\$ 144,550			
Fairview Reserve - Install limestone block retaining wall around play area	\$ 8,250				
<b>Fantasy Park Reserve R38418</b>					

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Fantasy Park - Infield reticulation		\$ 494,300			
Fantasy Park - Replace shelters		\$ 140,000			
Fantasy Park - Replace switchboard		\$ 10,000			
Fantasy Park - Replace rubber soffit area	\$ 44,500				
<b>Fisher Street POS and Lookout R47553</b>					
Fisher Street Reserve - Infield Irrigation			\$ 33,830		
<b>Galway Gardens Reserve R44933</b>					
Galway Gardens Reserve - Infield Irrigation	\$ 41,000				
<b>George Foster Reserve R29466</b>					
Lakemba Reserve - POS upgrade to supplement grant funding (PIP)	\$ 80,000				
<b>Glenburgh Reserve R51661</b>					
Glenburgh Reserve - Resurface court	\$ 23,000				
<b>Gngangara Oval R46121</b>					
Gngangara Reserve - Install limestone surround	\$ 7,500				
<b>Golden Bay Foreshore R27066</b>					
Golden Bay Foreshore path - Additional seating to be installed (PIP)	\$ 6,000				
Golden Bay Foreshore (Dampier Drive) - Beach node - Add shower, drinking fountain and bike rack (PIP)	\$ 30,000				
<b>Governor Reserve R22618</b>					
Governor Reserve - Replace picnic tables		\$ 16,500			
<b>Gumnut Reserve R31548</b>					
Gumnut Reserve - Replace irrigation controller	\$ 9,000				
Gumnut Reserve - Infield reticulation	\$ 136,500				
<b>Harmony Park R46264</b>					
Harmony Park - Infield reticulation		\$ 277,700			
Harmony Park - New basketball court					\$ 22,500
<b>Harrington Gardens Reserve R47171</b>					
Harrington Gardens Reserve - Infield reticulation			\$ 238,800		
<b>Herbert Park R22568</b>					
Herbert Park - Replace lighting and switchboard					\$ 444,000
<b>Houston Reserve R32406</b>					
Houston Reserve - Infield reticulation	\$ 78,700				
Houston Reserve - Replace irrigation controller	\$ 7,875				
<b>Indigo Reserve R45418</b>					
Indigo Reserve - Install limestone block retaining wall around play area	\$ 5,250				
<b>Janet Park Reserve R26559</b>					
Janet Park - Infield Irrigation			\$ 13,930		
<b>Jerboa Reserve R50262</b>					
Jerboa Reserve - Replace lighting					\$ 3,500
<b>KURRAJONG RD 528</b>					
Kurrajong Road to Waikiki Road Public Access Way - Replace lighting		\$ 120,000			
<b>Lagoon Reserve R44449</b>					
Lagoon Reserve - Infield reticulation		\$ 256,000			
<b>Lake Richmond Reserve R47145</b>					

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Lake Richmond - Replace lighting and switchboard	\$ 5,000	\$ 145,000			
<b>Larkhill Sporting Reserve R24059</b>					
Larkhill Sporting Reserve - Replace combination play equipment (north side)		\$ 55,000			
Larkhill Sporting Reserve - Hockey grass fields - Install new sports floodlighting B1					\$ 1,348,249
Larkhill Sporting Reserve - Replace passive reserve lighting			\$ 3,500	\$ 150,000	
<b>Lewington Nature Reserve R45509</b>					
Lewington Nature Reserve - Infield Irrigation	\$ 191,300				
<b>Lions Park Reserve R22948</b>					
Lions Park - Infield Irrigation	\$ 57,516				
Lions Park Reserve - Replace lighting and switchboard		\$ 160,000			
<b>Long Park Reserve R36155</b>					
Long Park - Convert lighting to LED		\$ 96,000			
<b>Lynx Way Reserve R33085</b>					
Lynx Way Reserve - Infield reticulation	\$ 47,200				
<b>Maiden Reserve R53117</b>					
Maiden Reserve - Replace softfall		\$ 16,000			
<b>Naval Memorial Reserve R22568</b>					
Naval Memorial - Weld Street Carpark - Replace lighting					\$ 83,000
<b>Orleans Drive Reserve R42886</b>					
Orleans Drive Reserve - Replace irrigation cabinet	\$ 12,500				
Orleans Drive Reserve - Replace irrigation controller	\$ 7,875				
Orleans Drive Reserve - Infield reticulation	\$ 91,000				
<b>Palermo Cove R44449</b>					
Palermo Cove - Infield reticulation		\$ 184,000			
Secret Harbour Foreshore Carpark (north of SLSC) - Replace lighting	\$ 15,000	\$ 453,000			
<b>Patterson Reserve R48860</b>					
Patterson Reserve - Infield Irrigation			\$ 79,600		
<b>Phoebe Hymus Park R27854</b>					
Phoebe Hymus Reserve - Infield Irrigation	\$ 118,300				
Phoebe Hymus - Replace lighting		\$ 413,000			
<b>Pioneer Park Reserve R44916</b>					
Pioneer Park Reserve - Replace lighting			\$ 68,000		
<b>Port Kennedy Foreshore R44076</b>					
Port Kennedy Foreshore - Convert lighting to LED		\$ 66,000			
Port Kennedy Foreshore - Install showers separate to building2		\$ 15,000			
<b>Ridge Boulevard R48345</b>					
Ridge Boulevard - Replace timber handrails	\$ 20,000				
<b>Rivergums Reserve R47755 (Callistemon Reserve)</b>					
Rivergums Estate - Infield reticulation - (Mainline only)	\$ 350,000				
<b>Rotary Reserve R9025</b>					
Rotary Reserve - Replace picnic tables		\$ 12,000			
Rotary Reserve - Replace shelters		\$ 45,000			
<b>Safety Bay Foreshore (Watts - June) R22035</b>					

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Safety Bay Foreshore (Carlisle – Waimea) - Replace lighting	\$ 446,000				
<b>Seabrooke/Barron Reserve R35060</b>					
Seabrook Barron Reserve - Replace lighting			\$ 79,000		
<b>Seahaven Reserve R36850</b>					
Seahaven Reserve - Infield Irrigation			\$ 230,000		
<b>Secret Harbour Oval R43066</b>					
Secret Harbour Oval - Replace sports floodlighting					\$ 272,000
<b>Sepia Court Reserve R34499</b>					
Sepia Court Reserve - Infield Reticulation		\$ 43,200			
<b>Singleton Foreshore R26469</b>					
Singleton Foreshore (Foreshore drive north end) - Install shower, drinking fountain and bike rack (PIP)	\$ 30,000				
<b>St Clair Foreshore R45189</b>					
St Clair Foreshore (Cote D'Azure Gardens) - Install shower and drinking fountain (PIP)	\$ 50,000				
<b>Steel Tree Reserve R48399 (Grice Crescent)</b>					
Steel Tree Reserve - Replace lighting					\$ 5,000
<b>Tamworth Reserve R49083 (cnr Aldersyde)</b>					
Tamworth Reserve - Infield reticulation (Mainline replacement)		\$ 350,000			
<b>Tarwarri Park Reserve 35906</b>					
Tarwarri Reserve & PAW's - Convert lighting to LED	\$ 57,000				
<b>The Avenue Reserve 42354</b>					
The Avenue Reserve - DIY Bike Jumps Trial (PIP)	\$ 10,000				
<b>The Esplanade Foreshore R21487</b>					
The Esplanade Foreshore including Palm Beach Jetty - Replace lighting					\$ 432,000
<b>The Village Green R48927 (Old R2595)</b>					
The Village Green Reserve & Carpark - Replace lighting					\$ 15,000
<b>Townsend Reserve R35476</b>					
Townsend Reserve - Replace lighting and switchboard			\$ 124,517		
Townsend Reserve - Replace benches		\$ 45,000			
<b>Trusty Park Reserve R44567</b>					
Trusty Park Reserve - Replace lighting		\$ 35,000			
<b>Veterans Memorial Park R45678</b>					
Veterans Memorial Park - Infield reticulation		\$ 192,000			
<b>Wallsend Reserve R33187</b>					
Wallsend Reserve - Infield Irrigation	\$ 20,400				
Wallsend Reserve - Replace lighting		\$ 90,000			
<b>Warnbro Foreshore R31198 (Shelton to Westray)</b>					
Warnbro Foreshore - Infield Irrigation (Shelton to Westray)		\$ 54,800			
<b>Warnbro Oval (Living Waters) R39592</b>					
Aqua Jetty Tennis/Basketball courts - Replace sports floodlighting		\$ 450,000			
<b>Warnbro Recreation Centre (Currie St Oval) R25478</b>					
Warnbro Recreational Centre Oval - Replace cricket practice nets		\$ 110,000			
Warnbro Recreation Centre Training Oval - Replace sports floodlighting			\$ 676,000		
<b>Parks &amp; Natural Reserves</b>					

<b>3.2 Parks and Natural Reserves</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Infield reticulation renewals			\$ 950,000	\$ 900,000	\$ 800,000
Sports equipment renewals		\$ 15,000	\$ 100,000	\$ 100,000	\$ 80,000
Electrical cabinet & controller renewals	\$ 100,000	\$ 300,000	\$ 350,000	\$ 400,000	\$ 300,000
Play equipment renewals		\$ 650,000	\$ 800,000	\$ 950,000	\$ 500,000
Sports surface renewals	\$ 400,000	\$ 500,000	\$ 1,400,000	\$ 800,000	\$ 800,000
Park furniture renewals	\$ 151,000	\$ 300,000	\$ 550,000	\$ 500,000	\$ 250,000
BBQ renewals	\$ 20,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Water facility renewals	\$ 20,000	\$ 25,000	\$ 25,000	\$ 13,000	
Park shelter renewals	\$ 50,000	\$ 100,000	\$ 300,000	\$ 300,000	\$ 50,000
Parks Improvement Plan - Upgrades and enhancements		\$ 200,000	\$ 200,000	\$ 200,000	
Fencing and retaining wall renewals	\$ 100,000	\$ 120,000	\$ 200,000	\$ 160,000	\$ 160,000
Environmental Reserve Management Plan - Upgrade pedestrian accesses	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Environmental Reserve Management Plan - Seal tracks with limestone	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Increase existing irrigation systems & urgent replacements	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Parks - Urgent works	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Beach Access Path Plan	\$ 250,000	\$ 250,000	\$ 250,000		
New and upgraded park lighting	\$ 80,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
South Coastal Sub District - Enclosed Off Leash Dog Exercise Area					\$ 160,000
Pump and bore urgent renewals	\$ 60,000	\$ 80,000	\$ 100,000	\$ 120,000	\$ 140,000
<b>Total</b>	<b>\$ 8,343,538</b>	<b>\$ 10,575,150</b>	<b>\$ 7,479,177</b>	<b>\$ 5,300,930</b>	<b>\$ 6,279,249</b>

<b>3.3 Buildings and Facilities</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
<b>AUTUMN CENTRE SITE (MCNICHOLL STREET)</b>					
Autumn Centre - Convert lighting to LED (Main Hall)	\$ 30,000				
Autumn Centre - Replace switchboard	\$ 75,000				
<b>BALDIVIS RESERVE SITE (CNR FIFTY/BALDIVIS ROADS)</b>					
Baldivis Reserve (Baldivis Old Bar) - Replace structure	\$ 35,000				
Baldivis Reserve Hall (Changerooms) - Replacement of all doors and windows					\$ 120,000
<b>BALDIVIS SOUTH SPORTS PAVILION SITE - Peckham Res</b>					
Baldivis South Sports Pavilion (Peckham Reserve) Replace solar luminaires with					\$ 125,000
<b>COUNCIL ADMINISTRATION OFFICE/LOTTERIES HOUSE SITE</b>					
Main Council Administration - Wet fire system upgrade	\$ 350,000				
Council Administration Building Works - West Wing - Square Entry (Stage 1)	\$ 4,040,000				
Council Administration Building Works - Admin Wing (Stage 2)		\$ 3,120,000			
Council Administration Building Works - Bridge Wing - (Stage 3)		\$ 900,000			
Council Administration Building Works - Design / Logistics / Contract Administration /	\$ 150,000	\$ 150,000			
<b>COUNCIL DEPOT SITE (CROCKER STREET)</b>					
State Emergency Services - Replace large transportable	\$ 80,000				
State Emergency Services - Replace small transportable	\$ 60,000				
<b>GOLDEN BAY FORESHORE SITE (MARILLANA DRIVE)</b>					
Golden Bay Foreshore Toilets - Replace toilet facility	\$ 400,000				
<b>GOLDEN BAY SITE (TANGADEE STREET)</b>					
Rhonda Scarrott Clubrooms - Replace carpet flooring			\$ 100,000		
<b>HURRELL WAY SITE (Building Operations Centre)</b>					
Building Operations Workshop - Replace Roof		\$ 150,000			
<b>MARY DAVIES LIBRARY &amp; COMMUNITY CENTRE</b>					
Mary Davies Library & Community Centre Courtyard - Convert lighting to LED		\$ 45,000			
Mary Davies Library & Community Centre - Replace canvas roof					\$ 100,000
<b>MIKE BARNETT SPORTING COMPLEX SITE (DIXON ROAD)</b>					
Mike Barnett - Car Park - Convert lighting to LED				\$ 160,000	
<b>NAVAL ASSOCIATION/SEA RESCUE SITE (PT PERON ROAD)</b>					
Naval Association Clubrooms - Renewal of flooring to kitchen, cool room, dry storage,	\$ 40,000				
<b>POINT PERON FORESHORE SITE</b>					
Point Peron Toilet Block - Replace toilet facility			\$ 294,031		
<b>RIDGE BOULEVARD RESERVE SITE</b>					
Ridge Boulevard - Replace iron filter shed			\$ 50,000		
<b>ROCKINGHAM OLD MUSEUM SITE -CNR KENT/FLINDERS</b>					
Rockingham Museum Art and Craft Building - Refurbish kitchen	\$ 30,000				
<b>SHOALWATER FORESHORE SITE (CNR WATTS/SAFETY BAY RD)</b>					
Shoalwater Foreshore (Watts Rd) - Replace toilet facility	\$ 15,000	\$ 335,000			
<b>SINGLETON FORESHORE SITE (FORESHORE DRIVE)</b>					

<b>3.3 Buildings and Facilities</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Singleton Foreshore Toilets - Replace toilet facility	\$ 400,000				
<b>WAIKIKI FORESHORE SITE (WARNBRO BCH/SAFETY BAY RD)</b>					
Waikiki Foreshore Toilets (Malibu Rd) - Replace toilet facility		\$ 324,448			
<b>WARNBRO RECREATION CENTRE SITE (OKEHAMPTON/CURRIE)</b>					
Warnbro Recreation Centre - Carpark lighting upgrade		\$ 60,000			
Warnbro Recreation Centre - Major refurbishment - Renewal Contribution		\$ 1,330,000			
<b>Buildings &amp; Facilities</b>					
CoR Facilities - Rekey all City facilities and reserves on a patented keying system				\$ 500,000	
CoR Facilities - Full Replacement of Electronic Security System					\$ 250,000
Building renewals		\$ 1,000,000	\$ 1,500,000	\$ 2,500,000	\$ 4,000,000
Buildings - Urgent works	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Grand Total</b>	<b>\$ 5,805,000</b>	<b>\$ 7,514,448</b>	<b>\$ 2,044,031</b>	<b>\$ 3,260,000</b>	<b>\$ 4,695,000</b>

3.4 Roads and Transportation	2026/27	2027/28	2028/29	2029/30	2030/31
<b>Major Road Projects</b>					
Currie Street - Install traffic treatments - Dependant on SLRIP funding	\$ 324,448				
Thorpe Street - Install new local area traffic management solutions	\$ 670,000				
Willmott Drive - Construct traffic treatments - Potential Funding	\$ 1,600,000				
MRRG Road improvement - Mandurah Road and Anstey Road - Intersection upgrade	\$ 1,944,000				
Baldivis Road - Four lane dual carriageway design (Kerosene Lane to Kulija Road)	\$ 100,000	\$ 100,000			
Kulija Road - Four lane dual carriageway design (Kwinana Freeway to Mandurah Road)	\$ 100,000	\$ 100,000			
Parkin Street, Safety Bay Road, Point Peron Road, Hymus Street - Intersection upgrade - Potential Funding	\$ 500,000	\$ 1,500,000	\$ 1,500,000		
Aqua Jetty - Channelisation of the left turn from Warnbro Sound Avenue		\$ 150,000			
Baldivis Road and Kulija Road - Intersection upgrade		\$ 2,800,000	\$ 1,400,000		
Baldivis Road and Rivergums Boulevard - Install roundabout - Potential funding		\$ 300,000	\$ 800,000		
Mandurah Road - Install sealed shoulder south of Safety Bay Road			\$ 1,500,000		
MRRG Road improvement projects			\$ 1,000,000	\$ 1,000,000	\$ 2,500,000
Nairn Drive - Upgrade dual carriageway - Safety Bay Road to Amazon Drive					\$ 3,000,000
Central Promenade / Chalgrove Avenue intersection upgrade					\$ 400,000
Central Promenade / Civic Boulevard intersection upgrade					\$ 400,000
National blackspot projects	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
State blackspot projects	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Road safety action plan implementation	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>New Footpaths / Dual Access Paths</b>					
Annean Loop - New path (South Side from 34 to 22 Annean Loop)	\$ 95,238				
Reeds Avenue - New path (18 Clearwater Avenue to Harmony Parade)	\$ 11,440				
Linville Ave - New path (West Side from Millgrove Avenue to Goongarrie Drive)	\$ 147,290				
Lonsdale Cr - New path (South Side from Harrington Waters Drive to 19 Lonsdale Cr)	\$ 40,898				
Lowell St - New path (West Side from Burnsville Drive to Newfound St)	\$ 65,208				
Palmer Street - New path (Fendam Street to McCormick Street)	\$ 93,522				
La Manche Avenue - New path (Chelmsford Avenue to existing path adjacent to shopping centre)	\$ 24,310				
Port Royal Dr - New path (East Side from 26 Port Royal Drive to Georgetown Dr)	\$ 91,234				
View Road - New path Safety Bay Road to Warnbro Beach Road)		\$ 51,194			
Hampden Rise - New path (North side Maykbe Drive & Layer Close)		\$ 10,868			
Seaforth Rd - New path (Gloucester Crescent to Watts Rd)		\$ 140,712			
Carmody Road - New path (Gibb Road to Murchison Road)		\$ 112,112			
Brownrigg St - New path (Singleton Beach Rd to Murdoch Drive)		\$ 108,394			
Success Drive - New path (North side from Leeuwin Parade to opposite 12 Success Drive)		\$ 54,340			
Hadley Street - New path			\$ 62,000		
Hodges Street - New path (Frederick St to Grove St connecting to path on Vineta Brace)			\$ 75,790		
Gnangara Drive - New path			\$ 76,700		
Warnbro Sound Avenue - New Path (Maratea Pde to bus stop 17280)			\$ 135,564		
Marillana Drive - New path (Dampier Drive to Crystaluna Drive)			\$ 161,964		
Murphy Way - New path (Fendam Street to Studzor Street)				\$ 79,794	
Boyle Ave - North Side from Properjohn Drive to Lyttleton Street					\$ 47,190
Francis St - South Side from Safety Bay Road to Warnbro Beach Road					\$ 50,622
Tillery Way - New path (Hortonia Avenue to Bluestone Parkway)					\$ 70,070
Footpath projects - Minor missing links	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
<b>New and Upgraded Infrastructure</b>					
Install guarded school crossings	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Parking upgrades	\$ 50,000	\$ 50,000	\$ 50,000	\$ 10,000	\$ 10,000
Roads - Public area lighting plan	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

3.4 Roads and Transportation	2026/27	2027/28	2028/29	2029/30	2030/31
Bus stops - New shelters and upgraded platforms	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
<b>Drainage Upgrades</b>					
Drainage upgrades	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000
<b>Bus Shelter Renewals</b>					
Kitson Street - Replace bus shelter - Stop 23849 (2)	\$ 20,000				
Kitson Street - Replace bus shelter - Stop 23849 (1)	\$ 20,000				
Kitson Street - Replace bus shelter - Stop 23850 (1)	\$ 20,000				
Kitson Street - Replace bus shelter - Stop 23850 (2)	\$ 20,000				
Warnbro Sound Avenue - Replace bus shelter - Stop 17280		\$ 20,000			
Warnbro Sound Avenue - Replace bus shelter- Stop 17290		\$ 20,000			
Goddard Street - Replace bus shelter - Stop 17317			\$ 20,000		
Elanora Drive - Replace bus shelter - Stop 21295			\$ 20,000		
Wanliss Street - Replace bus shelter - Stop 24321			\$ 20,000		
Council Avenue - Replace bus shelter - Stop 21225				\$ 20,000	
Warnbro Sound Ave - Replace bus shelter - Stop 17287				\$ 20,000	
Read Street - Replace bus shelter - Stop 17308				\$ 20,000	
Bus shelter renewals					\$ 100,000
<b>Street Lighting Renewal Projects</b>					
Secret Harbour - Redesign and replace street lighting (Secret Harbour Stage 3)		\$ 2,340,443			
Secret Harbour - Redesign and replace street lighting (Secret Harbour Stage 4)		\$ 80,000	\$ 1,921,880	\$ 1,961,880	
Secret Harbour - Redesign and replace street lighting (Secret Harbour Stage 5)					\$ 1,863,150
Civic Boulevard, Central Promenade, Chalgrove Avenue, Whitfield Street and Administration Complex -				\$ 30,000	\$ 4,150,000
<b>Path Renewals</b>					
Port Kennedy / Warnbro Foreshore - Replace paths (Capella Pass to Port Kennedy Drive)	\$ 1,500,000				
Path renewals		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
<b>Car Park Renewals</b>					
Car park renewals	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<b>Road Resurfacing Renewals</b>					
Marlock Place - Road resurfacing (Paganoni Road to Cu-de-sac)	\$ 52,156				
Arthur Road - Road resurfacing (Owen Road to Donald Drive)	\$ 30,356				
Doghill Road - Road resurfacing (Young Road to 427 Doghill Rd)	\$ 234,518				
Willmott Drive - Road Resurfacing (Gnangara Drive to Ennis Avenue)	\$ 115,315				
Rae Road - Road resurfacing (Garden Island Highway - roundabout included - to Tulley Court)	\$ 669,180				
Wellard Road - Road resurfacing (Mandurah Road to End of the City Boundary)	\$ 207,861				
Truscan Close - Road resurfacing (Park Drive to Cul-de-sac)	\$ 20,267				
Noonan Road - Road resurfacing (Park Drive to Cambridge Crescent)	\$ 76,571				
Kent Street - Road resurfacing (Wanliss Street to Roe Street)	\$ 263,683				
Montoro Drive - Road resurfacing (Laguardia Loop to Riaza Parkway)	\$ 48,360				
Pulsano Mews - Road resurfacing (Secret Harbour Boulevard)	\$ 17,839				
Anzio Court - Road resurfacing (Naxos Way to Cul-de-sac)	\$ 12,916				
Hercules Street - Road resurfacing (Cygnus Street to Orion Place)	\$ 94,536				
Clennett Close - Road resurfacing (Noonan Road to Cul-de-sac)	\$ 11,532				
Goddard Street - NB - Road resurfacing (Chalgrove Avenue to Leeuwin Parade)	\$ 138,038				
Grange Drive - Road resurfacing (Gascoyne Way to Ennis Avenue)	\$ 131,789				
Delphinus Place - Road resurfacing (Cygnus Street to Cul-de-sac)	\$ 40,562				
Cambridge Crescent - Road resurfacing (Mataitai Loop to Jindarra Close)	\$ 60,571				
Naxos Way - Road resurfacing (Vila Do Porto Crescent to Taiof Close)	\$ 30,071				
Seabrooke Avenue - Road resurfacing (Rae Road to Ricketts Court)	\$ 172,394				

3.4 Roads and Transportation	2026/27	2027/28	2028/29	2029/30	2030/31
Victoria Street - Road resurfacing (Kent Street to Smythe Street)	\$ 73,360				
Woodwind Way - Road resurfacing (Rothbury Parade to Swifts Court)	\$ 14,947				
Jarvis Road - Road Resurfacing (Stakehill Road to Cul-de-sac)	\$ 29,808				
Tuart Drive - Road resurfacing (Eighty Road South to Eighty Road North )	\$ 187,812				
Hydra Close - Road resurfacing (Cygnus Street to Cul-de-sac)	\$ 53,821				
Montilla Crescent - Road resurfacing (San Sebastian Boulevard to Toledo Circuit)	\$ 60,800				
Musca Close- Road Resurfacing (Orion Street to Cul-de-sac)	\$ 17,839				
Markaling Close - Road resurfacing (Milina Street to Cul-de-sac)	\$ 17,696				
Amarillo Drive - Road resurfacing (Karri Street to Mallee Drive)		\$ 318,862			
Lloyd Road - Road resurfacing (Doghill Road to Cul-de-sac)		\$ 38,430			
Epsilon Drive - Road resurfacing (Belgravia Terrace to Cul-de-sac)		\$ 74,738			
Delaporte Turn - Road resurfacing (Coldicott Terrace to Vernon Gough Drive)		\$ 28,253			
Exhibition Way - Road resurfacing (Park Drive to Balwyn Court)		\$ 115,428			
Darile Street - Road resurfacing (Milina Street to Calume Street)		\$ 93,714			
Farris Street - Road resurfacing (Ledgard Street to Cul-de-sac)		\$ 46,054			
Serpentine Road - Road resurfacing (Young Road to Powell Road)		\$ 108,226			
Orion Street - Road resurfacing (Hercules Street to Turana Place)		\$ 52,633			
Soraya Place - Road resurfacing (Westerly Way to Cul-de-sac)		\$ 40,031			
Waterton Way - Road resurfacing (Park Drive to Mataitai Loop)		\$ 211,428			
Westerly Way - Road resurfacing (Willmott Drive to Soraya Place)		\$ 41,143			
Riaza Parkway - Road resurfacing (Montoro Drive to Laguardia Loop)		\$ 50,119			
Burnsville Drive - Road resurfacing (Bluestone Parkway to Nottely Crescent)		\$ 57,154			
Wattle Court - Road Resurfacing (Wandoo Drive to Cul-de-sac)		\$ 17,886			
Lumsden Road - Road Resurfacing (Stakehill Road to Cul-de-sac)		\$ 13,000			
Maratea Parade - Road resurfacing (Secret Harbour Boulevard to Warnbro Sound Avenue)		\$ 105,600			
Oasis Drive - Road resurfacing (Warnbro Sound Avenue to Secret Harbour Boulevard)		\$ 187,722			
San Cristobal Garden - Road resurfacing (Mikonos Mews to Santa Cruz Parkway)		\$ 26,162			
Bluestone Parkway - Road resurfacing (Warnbro Sound Avenue to Burnsville Drive)		\$ 153,211			
Tropea Place - Road resurfacing (Alicante Mews to Cul-de-sac)		\$ 7,914			
Caddo Lane - Road resurfacing (Clarkshill Road to Ortona Crescent)		\$ 12,281			
Secret Harbour Boulevard Service Road 'B' - Road resurfacing		\$ 15,289			
Federation Drive - Road resurfacing (Singleton Beach Road to Naval Avenue)		\$ 116,267			
Menton Place - Road resurfacing (Maratea Parade to Cul-de-sac)		\$ 34,292			
Dorado Street - Road resurfacing (Navigator Drive to Harmony Parade)		\$ 18,641			
Cobby Lane - Road resurfacing (Bertenshaw Road to Cul-de-sac)		\$ 24,786			
Secret Harbour Boulevard Service Road 'D' - Road resurfacing		\$ 16,139			
Secret Harbour Boulevard Service Road 'A' - Road resurfacing		\$ 14,440			
Blue Fin Drive - Road resurfacing (Karunjie Road to Barramundi Street)		\$ 27,114			
Eighty Road - Road resurfacing (Nairn Drive to Oak Way)		\$ 132,920			
Murdoch Drive - Road resurfacing (Singleton Beach Road to Indiana Parade)		\$ 34,438			
Anstey Road - Road resurfacing (Warnbro Sound Avenue to Forty Road)		\$ 270,270			
Crystaluna Drive - Road resurfacing (Marlin Way to Mandurah Road)		\$ 218,208			
Talquin Lane - Road resurfacing (Lanier Way to Clarkshill Road)		\$ 17,759			
Churcher Road - Road Resurfacing (Stakehill Road to Cul-de-sac)		\$ 60,864			
Jamaican Road - Road resurfacing (St Lucia Close to Seabreeze Street)			\$ 38,400		
Yulbah Loop - Road resurfacing (Wandoo Drive West to Wandoo Drive East)			\$ 85,410		
Bancoura Parkway - Road resurfacing (Warnbro Sound Avenue to Palisades Boulevard)			\$ 268,649		
Seaside Link - Road resurfacing (Foreshore Drive to Dorado Street)			\$ 51,892		

3.4 Roads and Transportation	2026/27	2027/28	2028/29	2029/30	2030/31
Wister Bend - Road resurfacing (Blackshear Green to Texoma Link)			\$ 22,602		
Oneida Road - Road resurfacing (Oasis Drive to Warnbro Sound Avenue)			\$ 47,258		
Treetop Way - Road resurfacing (Oak Way north to Oak Way south)			\$ 128,994		
La Spezia Drive - Road resurfacing (Maratea Parade to Palamos Vista)			\$ 19,414		
Singleton Beach Road - Road resurfacing (Mandurah Road to Penson Street)			\$ 110,857		
Minderoo Crescent - Road resurfacing (Noreena Avenue to Boolardy Road)			\$ 69,838		
Seabrooke Avenue - Road resurfacing (Rae Road to Arkwell Avenue)			\$ 216,000		
Marlin Way - Road resurfacing (Karunjie Road to Crystaluna Drive)			\$ 12,912		
Penson Street - Road resurfacing (Singleton Beach Road to Island Way)			\$ 50,738		
Manor Approach - Road resurfacing (Oak Way to Cul-de-sac)			\$ 57,514		
Yate Court - Road Resurfacing (Yulbah Loop to Cul-de-sac)			\$ 24,180		
Ukich Place - Road Resurfacing (Stakehill Road to Cul-de-sac)			\$ 58,482		
Piombino View - Road Resurfacing (La Spezia Drive to Bianco Place)			\$ 26,162		
Boundary Road - Road resurfacing (Arcadia Drive to Second Avenue)			\$ 85,250		
Karnup Road - Road resurfacing (Baldivis Road to Kwinana Freeway)			\$ 257,400		
Rae Road - WB - Road resurfacing (Kitson Street to Read Street)			\$ 338,327		
Grampian Court - Road resurfacing (Woodbridge Drive to Cul-de-sac)			\$ 23,038		
Quindalup Court - Road resurfacing (Carvie Street to Cul-de-sac)			\$ 18,348		
Canouan Loop - Road Resurfacing (Vila Do Porto Crescent to Vila Do Porto Crescent)				\$ 56,420	
Portsea Place - Road Resurfacing (Sunningdale Circle to Cul-de-sac)				\$ 20,544	
Flores Place - Road resurfacing (Mauritius Court to Cul-de-sac)				\$ 13,189	
Glenelg Close - Road resurfacing (Manly Crescent to Cul-de-sac)				\$ 25,499	
Crowley Street - Road resurfacing (Sunlight Drive to Paxton Way)				\$ 67,546	
Bandol Gardens - Road resurfacing (Sao Vincente Parkway to Porto Novo Mews)				\$ 39,568	
Lobos Mews - Road resurfacing (Anguilla Court to Cul-de-sac)				\$ 22,198	
Tarwarri Close - Road resurfacing (Darile Street to Cul-de-sac)				\$ 20,896	
Capri Place - Road resurfacing (Tidefall Street to Cul-de-sac)				\$ 10,307	
Sheoak Close - Road resurfacing (Tuart Drive to Cul-de-sac)				\$ 15,006	
Moorine Court - Road resurfacing (Calume Street to Cul-de-sac)				\$ 17,838	
Palamuna Court - Road resurfacing (Milina Street to Cul-de-sac)				\$ 17,696	
Kullaroo Court - Road resurfacing (Milina Street to Cul-de-sac)				\$ 18,263	
Sloan Street - Road resurfacing (Bell Street to Cul-de-sac)				\$ 32,044	
Ebony Elbow - Road resurfacing (Parkland Drive to Cul-de-sac)				\$ 59,791	
Dixon Road - Road resurfacing (Ennis Avenue to Day Road)				\$ 399,568	
Cavender Street - Road Resurfacing (Royce Street to Bight Reefs Road)				\$ 91,460	
Beale Way - Road resurfacing (Carlston Road to Tesla Road)				\$ 123,244	
Alicante Mews - Road resurfacing (La Spezia Drive to Bianco Place)				\$ 46,602	
Karnup Road - Road resurfacing (Kwinana Freeway to Serpentine Road)				\$ 500,386	
Clovelly Way - Road Resurfacing (Axminster Street to Knowle Way)				\$ 72,980	
Oregon Place - Road resurfacing (Timberlane Loop to Cul-de-sac)				\$ 22,861	
Talma Place - Road resurfacing (Saury Court to Cul-de-sac)				\$ 17,254	
Fifth Avenue - Road resurfacing (Liverpool Street to Coventry Road)				\$ 90,565	
Florence Street - Road resurfacing (Thorpe Street to Parkin Street)				\$ 28,136	
Anguilla Court - Road resurfacing (Horta Lane to Lobos Mews)				\$ 48,360	
Stockton Road - Road resurfacing (Sunlight Drive to Helmsshore Way)				\$ 57,312	
Lalor Court - Road resurfacing (Albatross Place to Cul-de-sac)				\$ 18,565	
Heron Place - Road resurfacing (Albatross Place to Cul-de-sac)				\$ 18,565	
Pye Place - Road resurfacing (McClure Street to Cul-de-sac)				\$ 16,418	

3.4 Roads and Transportation	2026/27	2027/28	2028/29	2029/30	2030/31
Taviano Vista - Road resurfacing (Secret Harbour Boulevard to Anguilla Court)					\$ 16,649
Willmott Drive - Road resurfacing (Gibb Road to Gascoyne Way)					\$ 111,505
Rosewood Street - Road resurfacing (Fisher Street to Bay View Terrace)					\$ 52,907
Horta Lane - Road resurfacing (Secret Harbour Boulevard to Anguilla Court)					\$ 26,162
Palisades Boulevard - Road resurfacing (Secret Harbour to car park)					\$ 118,198
Philip Street - Road resurfacing (Fourth Avenue to Fifth Avenue)					\$ 21,103
Helmshore Way - Road resurfacing (Blackburn Drive to Bessemer Road)					\$ 113,600
Conway Loop - Road resurfacing					\$ 122,572
Palermo Cove - Road resurfacing (Secret Harbour Boulevard to Car Park)					\$ 35,027
McClure Street - Road resurfacing (Waimea road to Forrester Road)					\$ 70,616
Tidefall Street - Road resurfacing (Dolphin Road to Cul-de-sac)					\$ 96,317
Bahama Place - Road resurfacing (Tidefall Street to Cul-de-sac)					\$ 15,928
May Street - Road resurfacing (Thorpe Street to Cul-de-sac)					\$ 23,741
Kieta Cove - Road resurfacing (Horta Lane to Cul-de-sac)					\$ 6,342
Taki Place - Road resurfacing (Lobos Mews to Cul-de-sac)					\$ 6,342
Pelican Court - Road resurfacing (Jamaican Road to Cul-de-sac)					\$ 38,196
Rothesay Court - Road resurfacing (Grampian Court to Cul-de-sac)					\$ 53,636
Mission Place - Road resurfacing (Sunningdale Circle to Cul-de-sac)					\$ 27,258
Maplewood Place - Road resurfacing (Timberlane Loop to Cul-de-sac)					\$ 21,982
Jarra Close - Road resurfacing (Tuart Drive to Cul-de-sac)					\$ 23,424
Nardie Place - Road resurfacing (Carvie Street to Cul-de-sac)					\$ 19,367
Amber Court - Road resurfacing (Parkland Drive to Cul-de-sac)					\$ 39,568
Fern Court - Road resurfacing (Parkland Drive to Cul-de-sac)					\$ 24,619
MRRG Road rehabilitation projects	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000
<b>Grand Total</b>	<b>\$ 14,782,186</b>	<b>\$ 15,399,479</b>	<b>\$ 15,415,563</b>	<b>\$ 9,790,755</b>	<b>\$ 18,336,091</b>

<b>3.5 Marine Infrastructure</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>
Val Street Jetty - Cantilevered low level landing replacement	\$ 750,000				
Point Peron Boat Facility - Wave mitigation infrastructure (Subject to funding)		\$ 100,000			
Coastal Protection and Erosion Mitigation		\$ 675,000	\$ 510,000		\$ 510,000
Marine Infrastructure Management			\$ 990,000		\$ 990,000
Hymus Street / Esplanade - Buried seawall for coastal protection				\$ 1,500,000	
<b>Grand Total</b>	<b>\$ 750,000</b>	<b>\$ 775,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>

<b>3.6 Waste Millar Road Management - Major Expense Proposals (Excluding Plant)</b>										
<b>Project Works</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>	<b>2031/2032</b>	<b>2032/2033</b>	<b>2033/2034</b>	<b>2034/2035</b>	<b>2035/2036</b>
Cell Capping	3,193,000				3,593,750				4,044,797	
Cell Construction	1,500,000			3,489,077				3,926,987		
<b>Total Expenditure</b>	<b>6,193,000</b>	<b>0</b>	<b>0</b>	<b>3,489,077</b>	<b>3,593,750</b>	<b>0</b>	<b>0</b>	<b>3,926,987</b>	<b>4,044,797</b>	<b>0</b>

<b>3.7 Infrastructure under \$100K</b>										
<b>Project Works</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>	<b>2031/2032</b>	<b>2032/2033</b>	<b>2033/2034</b>	<b>2034/2035</b>	<b>2035/2036</b>
LightPin Floodlight Project	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Aquatic Centre - Outdoor Fitness Workout Area	0	0	0	0	0	0	0	0	0	0
Other (From Team Plan Process)	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total Expenditure</b>	<b>520,000</b>									

This page is intentionally blank



# Reserves and Loans



[rockingham.wa.gov.au](http://rockingham.wa.gov.au)

This page is intentionally blank

#### 4.1 Cash Reserves - Movements

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
<b>Employee Leave</b>										
Opening Balance	7,256,915	7,550,820	7,856,628	8,174,822	8,505,902	8,850,391	9,208,832	9,581,790	9,969,852	10,373,631
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	293,905	305,808	318,193	331,080	344,489	358,441	372,958	388,062	403,779	420,132
Closing Balance	<b>7,550,820</b>	<b>7,856,628</b>	<b>8,174,822</b>	<b>8,505,902</b>	<b>8,850,391</b>	<b>9,208,832</b>	<b>9,581,790</b>	<b>9,969,852</b>	<b>10,373,631</b>	<b>10,793,763</b>
<b>Capital Works &amp; Purchases</b>										
Opening Balance	15,961,950	15,587,419	10,580,972	13,957,259	12,062,379	1,400,212	1,225,376	843,945	23,395	3,199,908
Transfers FROM Reserve	(1,000,726)	(5,525,839)		(2,411,320)	(10,929,374)	(226,949)	(422,503)	(837,766)		
Transfers TO Reserve			2,889,251						3,112,537	14,707,427
Interest-transfer TO Reserve	626,194	519,392	487,037	516,440	267,207	52,113	41,072	17,215	63,976	427,422
Closing Balance	<b>15,587,419</b>	<b>10,580,972</b>	<b>13,957,259</b>	<b>12,062,379</b>	<b>1,400,212</b>	<b>1,225,376</b>	<b>843,945</b>	<b>23,395</b>	<b>3,199,908</b>	<b>18,334,757</b>
<b>Waste &amp; Landfill Preservation</b>										
Opening Balance	21,735,348	22,615,630	23,531,563	24,484,591	25,476,217	26,508,004	27,581,578	28,698,632	29,860,926	31,070,294
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	880,282	915,933	953,028	991,626	1,031,787	1,073,574	1,117,054	1,162,295	1,209,368	1,258,347
Closing Balance	<b>22,615,630</b>	<b>23,531,563</b>	<b>24,484,591</b>	<b>25,476,217</b>	<b>26,508,004</b>	<b>27,581,578</b>	<b>28,698,632</b>	<b>29,860,926</b>	<b>31,070,294</b>	<b>32,328,641</b>
<b>Public Carpark Reserve - Cash in Lieu</b>										
Opening Balance	2,849,891	2,965,312	3,085,407	3,210,366	3,340,385	3,475,671	3,616,436	3,762,901	3,915,299	4,073,869
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	115,421	120,095	124,959	130,020	135,286	140,765	146,466	152,398	158,570	164,992
Closing Balance	<b>2,965,312</b>	<b>3,085,407</b>	<b>3,210,366</b>	<b>3,340,385</b>	<b>3,475,671</b>	<b>3,616,436</b>	<b>3,762,901</b>	<b>3,915,299</b>	<b>4,073,869</b>	<b>4,238,860</b>
<b>City Centre Carpark - Cash in Lieu</b>										
Opening Balance	314,174	326,898	340,137	353,913	368,246	383,160	398,678	414,825	431,625	449,106
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	12,724	13,239	13,776	14,333	14,914	15,518	16,146	16,800	17,481	18,189
Closing Balance	<b>326,898</b>	<b>340,137</b>	<b>353,913</b>	<b>368,246</b>	<b>383,160</b>	<b>398,678</b>	<b>414,825</b>	<b>431,625</b>	<b>449,106</b>	<b>467,295</b>
<b>City Centre Development</b>										
Opening Balance	3,318,877	3,453,292	3,593,150	3,738,672	3,890,089	4,047,637	4,211,567	4,382,135	4,559,611	4,744,276
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	134,415	139,858	145,523	151,416	157,549	163,929	170,568	177,476	184,664	192,143
Closing Balance	<b>3,453,292</b>	<b>3,593,150</b>	<b>3,738,672</b>	<b>3,890,089</b>	<b>4,047,637</b>	<b>4,211,567</b>	<b>4,382,135</b>	<b>4,559,611</b>	<b>4,744,276</b>	<b>4,936,419</b>

**4.1 Cash Reserves - Movements**

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
<b>Workers Compensation</b>										
Opening Balance	1,454,443	1,513,348	1,574,639	1,638,411	1,704,767	1,595,527	1,660,145	1,727,381	1,797,340	1,870,132
Transfers FROM Reserve	0	0	0	0	(174,745)	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	58,905	61,291	63,773	66,356	65,504	64,619	67,236	69,959	72,792	75,740
Closing Balance	<b>1,513,348</b>	<b>1,574,639</b>	<b>1,638,411</b>	<b>1,704,767</b>	<b>1,595,527</b>	<b>1,660,145</b>	<b>1,727,381</b>	<b>1,797,340</b>	<b>1,870,132</b>	<b>1,945,873</b>
<b>Ansty Park Shared Costs Reserve</b>										
Opening Balance	1,513,217	1,574,502	1,638,270	1,704,620	1,773,657	1,845,490	1,920,232	1,998,001	2,078,921	2,163,117
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	61,285	63,767	66,350	69,037	71,833	74,742	77,769	80,919	84,196	87,606
Closing Balance	<b>1,574,502</b>	<b>1,638,270</b>	<b>1,704,620</b>	<b>1,773,657</b>	<b>1,845,490</b>	<b>1,920,232</b>	<b>1,998,001</b>	<b>2,078,921</b>	<b>2,163,117</b>	<b>2,250,723</b>
<b>Legal Fees Reserve</b>										
Opening Balance	1,063,017	1,106,069	1,150,865	1,197,475	1,245,973	1,006,660	1,047,430	1,089,851	1,021,762	1,063,144
Transfers FROM Reserve	0	0	0	0	(284,023)	0	0	(110,000)	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	43,052	44,796	46,610	48,498	44,710	40,770	42,421	41,911	41,381	43,057
Closing Balance	<b>1,106,069</b>	<b>1,150,865</b>	<b>1,197,475</b>	<b>1,245,973</b>	<b>1,006,660</b>	<b>1,047,430</b>	<b>1,089,851</b>	<b>1,021,762</b>	<b>1,063,144</b>	<b>1,106,201</b>
<b>*Autumn Centre - Capital Upgrade</b>										
Opening Balance	3,796,915	0	0	0	0	0	0	0	0	0
Transfers FROM Reserve	(3,872,276)	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	75,361	0	0	0	0	0	0	0	0	0
Closing Balance	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Active Aging Development Reserve</b>										
Opening Balance	230,565	239,903	249,619	259,729	270,248	0	0	0	0	0
Transfers FROM Reserve	0	0	0	0	(275,611)	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	9,338	9,716	10,110	10,519	5,364	0	0	0	0	0
Closing Balance	<b>239,903</b>	<b>249,619</b>	<b>259,729</b>	<b>270,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CHRMAP Reserve</b>										
Opening Balance	1,937,256	2,970,919	4,425,979	6,004,036	7,708,952	9,548,695	11,531,686	13,666,821	15,963,493	18,431,623
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	936,245	1,308,246	1,371,042	1,432,739	1,497,212	1,564,587	1,634,993	1,708,568	1,785,453	1,865,799
Interest-transfer TO Reserve	97,418	146,814	207,016	272,176	342,531	418,405	500,142	588,105	682,677	784,263
Closing Balance	<b>2,970,919</b>	<b>4,425,979</b>	<b>6,004,036</b>	<b>7,708,952</b>	<b>9,548,695</b>	<b>11,531,686</b>	<b>13,666,821</b>	<b>15,963,493</b>	<b>18,431,623</b>	<b>21,081,685</b>

#### 4.1 Cash Reserves - Movements

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
<b>Developer Contributions Scheme</b>										
Opening Balance	9,886,229	10,286,621	10,703,229	0	0	0	0	0	0	0
Transfers FROM Reserve	(2,729,834)	(2,729,834)	(13,645,501)	(2,729,834)	(2,729,834)	(2,729,834)	(2,729,834)	0	0	0
Transfers TO Reserve	2,729,834	2,729,834	2,729,834	2,729,834	2,729,834	2,729,834	2,729,834	0	0	0
Interest-transfer TO Reserve	400,392	416,608	212,439	0	0	0	0	0	0	0
Closing Balance	<b>10,286,621</b>	<b>10,703,229</b>	<b>0</b>							
<b>CLAG -Peel Mosquito Control</b>										
Opening Balance	0	0	0	0	0	0	0	0	0	0
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	0	0	0	0	0	0	0	0	0	0
Closing Balance	<b>0</b>									
<b>Administration and Community Buildings</b>										
Opening Balance	625,022	13,699	14,254	14,832	15,432	0	0	0	0	0
Transfers FROM Reserve	(624,000)	0	0	0	(15,738)	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	12,677	555	577	601	306	0	0	0	0	0
Closing Balance	<b>13,699</b>	<b>14,254</b>	<b>14,832</b>	<b>15,432</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Life Long Learning Reserve</b>										
Opening Balance	239,640	249,345	259,444	269,951	280,884	0	0	0	0	0
Transfers FROM Reserve	0	0	0	0	(286,459)	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	9,705	10,098	10,507	10,933	5,575	0	0	0	0	0
Closing Balance	<b>249,345</b>	<b>259,444</b>	<b>269,951</b>	<b>280,884</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investment Property Income</b>										
Opening Balance	889,691	1,250,712	1,636,104	2,047,147	2,485,180	2,951,607	3,447,898	3,975,591	4,536,298	5,131,703
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	318,538	328,094	337,937	348,075	358,517	369,273	380,351	391,762	403,515	415,620
Interest-transfer TO Reserve	42,483	57,298	73,105	89,958	107,910	127,018	147,342	168,945	191,891	216,250
Closing Balance	<b>1,250,712</b>	<b>1,636,104</b>	<b>2,047,147</b>	<b>2,485,180</b>	<b>2,951,607</b>	<b>3,447,898</b>	<b>3,975,591</b>	<b>4,536,298</b>	<b>5,131,703</b>	<b>5,763,574</b>
<b>Investment Property</b>										
Opening Balance	12,807,276	13,325,971	13,865,672	14,427,232	15,011,535	15,619,502	16,252,092	16,910,302	17,595,169	18,307,773
Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	518,695	539,702	561,560	584,303	607,967	632,590	658,210	684,867	712,604	741,465
Closing Balance	<b>13,325,971</b>	<b>13,865,672</b>	<b>14,427,232</b>	<b>15,011,535</b>	<b>15,619,502</b>	<b>16,252,092</b>	<b>16,910,302</b>	<b>17,595,169</b>	<b>18,307,773</b>	<b>19,049,238</b>

**4.1 Cash Reserves - Movements**

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
<b>Aquajetty Stage 2</b>										
Opening Balance	9,274,676	0	0	0	0	0	0	0	0	0
Transfers FROM Reserve	(9,458,760)	0	0	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	184,084	0	0	0	0	0	0	0	0	0
Closing Balance	0	0	0	0	0	0	0	0	0	0
<b>Special Projects</b>										
Opening Balance	9,052,452	9,414,550	9,791,132	0	0	0	0	0	0	0
Transfers FROM Reserve	0	0	(9,983,115)	0	0	0	0	0	0	0
Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	362,098	376,582	191,983	0	0	0	0	0	0	0
Closing Balance	9,414,550	9,791,132	0	0	0	0	0	0	0	0
<b>TOTAL - ALL RESERVES</b>										
Opening Balance	104,207,554	94,445,011	94,297,064	81,483,056	84,139,847	77,232,558	82,101,952	87,052,177	91,753,694	100,878,578
Transfers FROM Reserves	(17,685,595)	(8,255,673)	(23,628,616)	(5,141,153)	(14,695,784)	(2,956,782)	(3,152,337)	(947,766)	0	0
Transfers TO Reserves	3,984,617	4,366,174	7,328,063	4,510,648	4,585,563	4,663,694	4,745,178	2,100,330	5,301,505	16,988,845
Interest-Transfer TO Reserve	3,938,435	3,741,553	3,486,545	3,287,296	3,202,932	3,162,484	3,357,384	3,548,953	3,823,380	4,429,607
<b>Closing Balance</b>	<b>94,445,011</b>	<b>94,297,064</b>	<b>81,483,056</b>	<b>84,139,847</b>	<b>77,232,558</b>	<b>82,101,952</b>	<b>87,052,177</b>	<b>91,753,694</b>	<b>100,878,578</b>	<b>122,297,029</b>

#### 4.2 Loans Summary

##### New Loan Borrowings

Start Year	PROPOSED NEW BORROWINGS PROGRAM	Loan Period	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	Total New Borrowings
2027	Aqua Jetty Stage 2	10	15,000,000										15,000,000
2027	Safety Bay Foreshore Community Facility	10	11,000,000										11,000,000
2028	Rockingham Foreshore Activity Node	10		3,400,000									3,400,000
2028	New Southern Depot	20		23,700,000									23,700,000
2029	East Baldivis Recreation Reserve (Shared Use)	10			8,000,000								8,000,000
2030	Rockingham Aquatic Centre	10				18,000,000							18,000,000
2030	Baldivis Outdoor Courts	10				1,200,000							1,200,000
2030	Secret Harbour Library	10				1,600,000							1,600,000
2031	Asset Management	10					4,500,000						4,500,000
2032	Lark Hill Sportsplex Northern Expansion	10						12,000,000					12,000,000
	<b>Total Borrowed Amount</b>		<b>26,000,000</b>	<b>27,100,000</b>	<b>8,000,000</b>	<b>20,800,000</b>	<b>4,500,000</b>	<b>12,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,400,000</b>

##### Loan Repayments

Start Year	New Loan Repayments - Principl and Interest	Loan Type	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	Expiry Year
2026	Baldivis District Sporting Complex Stage 1	(P & I Loan)	973,655	973,655	973,655	973,655	973,655	973,655	973,655	973,655	973,655	973,655	2036
2026	Anniversary Park	(P & I Loan)	256,225	256,225	256,225	256,225	256,225	256,225	256,225	256,225	256,225	256,225	2036
2027	Aqua Jetty Stage 2	(P & I Loan)		1,921,688	1,921,688	1,921,688	1,921,688	1,921,688	1,921,688	1,921,688	1,921,688	1,921,688	2037
2027	Safety Bay Foreshore Community Facility	(P & I Loan)		1,409,238	1,409,238	1,409,238	1,409,238	1,409,238	1,409,238	1,409,238	1,409,238	1,409,238	2037
2028	Rockingham Foreshore Activity Node	(P & I Loan)			435,583	435,583	435,583	435,583	435,583	435,583	435,583	435,583	2038
2028	New Southern Depot	(P & I Loan)			1,921,779	1,921,779	1,921,779	1,921,779	1,921,779	1,921,779	1,921,779	1,921,779	2048
2029	East Baldivis Recreation Reserve (Shared Use)	(P & I Loan)				1,024,900	1,024,900	1,024,900	1,024,900	1,024,900	1,024,900	1,024,900	2039
2030	Rockingham Aquatic Centre	(P & I Loan)					2,306,026	2,306,026	2,306,026	2,306,026	2,306,026	2,306,026	2040
2030	Baldivis Outdoor Courts	(P & I Loan)					153,735	153,735	153,735	153,735	153,735	153,735	2040
2030	Secret Harbour Library	(P & I Loan)					204,980	204,980	204,980	204,980	204,980	204,980	2040
2031	Asset Management	(P & I Loan)						576,506	576,506	576,506	576,506	576,506	2041
2032	Lark Hill Sportsplex Northern Expansion	(P & I Loan)							1,537,351	1,537,351	1,537,351	1,537,351	2042
	<b>TOTAL NEW LOAN REPAYMENTS</b>		<b>1,229,880</b>	<b>4,560,807</b>	<b>6,918,168</b>	<b>7,943,069</b>	<b>10,607,810</b>	<b>11,184,316</b>	<b>12,721,667</b>	<b>12,721,667</b>	<b>12,721,668</b>	<b>12,721,668</b>	

Loan No	Existing Loan Repayments - Principal Only	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	Expiry Year
	<b>LAW, ORDER &amp; PUBLIC SAFETY</b>											
263	Dog Pound	68,212	73,381									2027
	<b>RECREATION &amp; CULTURE</b>											
270B	Lark Hill Development											2025
274	Lark Hill Development	220,363										2026
275	Lark Hill Development	213,162	229,316									2028
276	Lark Hill Development	511,588	550,358									2028
	<b>TOTAL EXISTING LOAN REPAYMENTS</b>	<b>1,013,324</b>	<b>853,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL ANNUAL SELF SUPPORTING (SS) LOANS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXISTING LOAN REPAYMENTS LESS SS LOANS</b>	<b>1,013,324</b>	<b>853,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL ANNUAL BUDGET COSTS OF LOAN REPAYMENTS</b>	<b>2,243,205</b>	<b>5,413,862</b>	<b>6,918,168</b>	<b>7,943,069</b>	<b>10,607,810</b>	<b>11,184,316</b>	<b>12,721,667</b>	<b>12,721,667</b>	<b>12,721,668</b>	<b>12,721,668</b>	

(Note: This includes Existing Loan Repayments as well as New Loan Repayments)

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
<b>DEBT SERVICING</b>										
Principle on Debt Outstanding	35,289,584	57,963,752	60,722,918	75,775,665	73,225,190	77,166,717	68,218,545	68,218,545	58,817,964	58,817,964
Net Loan Repayments	2,243,205	5,413,862	6,918,168	7,943,069	10,607,810	11,184,316	12,721,667	12,721,667	12,721,668	12,721,668
Net Loan payments as a percent of Available revenue (max 8%)	<b>1.21%</b>	<b>2.75%</b>	<b>3.37%</b>	<b>3.78%</b>	<b>4.89%</b>	<b>4.87%</b>	<b>5.34%</b>	<b>5.18%</b>	<b>5.00%</b>	<b>4.74%</b>
Debt Outstanding as percent of Available Revenue (max 45%)	<b>19.05%</b>	<b>29.45%</b>	<b>29.56%</b>	<b>36.04%</b>	<b>33.73%</b>	<b>33.62%</b>	<b>28.65%</b>	<b>27.79%</b>	<b>23.10%</b>	<b>21.90%</b>
Available Operating Revenue	185,225,610	196,852,857	205,434,372	210,249,256	217,100,352	229,542,072	238,103,199	245,437,239	254,579,040	268,517,087

This page is intentionally blank



# Fleet Replacement

This page is intentionally blank

**5.1 REPLACEMENT - PASSENGER VEHICLES**

Rego No	Plant No	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
2003 RO	65925	Toyota Corolla Ascent Hatch	Coordinator Procurement Services				25,000					28,000	
2005 RO	65239	Hyundai i30 Hatch	Youth Services					25,000					28,500
2007 RO	652505	Toyota Corolla Ascent Hatch	Coordinator Community Capacity Building					25,000					28,000
2008 RO	652855	Mazda 3 G20 Pure Hatch	Coordinator Community Facilities					25,000					28,000
2009 RO	652162	Toyota Corolla Ascent Hatch	Coordinator Strategic Planning	21,000					26,000				
2010 RO	658144	Mazda 3 G20 Pure Hatch	Senior Building Surveyor			21,000					26,000		
2014 RO	659099	Toyota Corolla Ascent Hatch	Construction Engineer / Project Manager					25,000					28,500
2021 RO	65740	Hyundai i30 Hatch	Building Asset Inspector					25,000					28,500
2020 RO	62132	Toyota Corolla Ascent Hatch	Maintenance Engineer			24,000			26,500			28,000	
2025 RO	653144	Mazda 3 G20 Pure Hatch	Coordinator Building Services				24,000					28,000	
2027 RO	65701	Mazda 3 G20 Pure Hatch	CELT Building and Development Compliance					25,000					28,500
2028 RO	652255	Toyota Corolla Ascent Hatch	Environmental Health Officer				24,000					28,000	
2029 RO	65304	Mazda 3 G20 Pure Hatch	Building and Development Compliance Officer			24,000					27,500		
2031 RO	65053	Mitsubishi Outlander LS AWD	Manager Library Services			26,000			28,000			32,000	
2033 RO	65294	GWM Haval Ora Good Cat Hatch (EV)	Coordinator Smartwatch				27,000					29,000	
2034 RO	6578555	Toyota Crolla Hybrid Hatch	Senior Project Officer Planning and Development				24,000					28,000	
2036 RO	65274	Mitsubishi Outlander LS AWD	Manager Customer & Corporate Support		24,000				25,500				32,500
2038 RO	654444	Toyota Corolla Ascent Hatch	Coordinator Residential Design			24,000					27,500		
2039 RO	65794	Toyota Corolla Hybrid Sedan	Coordinator Community Safety and Support Services			24,000					27,500		
2040 RO	69540	Volkswagen Golf Wagon	Coordinator RYC					25,000					28,500
2041 RO	65334	Toyota Corolla Ascent Hatch	Senior Environmental Health Officer				24,000					28,000	
2043 RO	65844	Toyota Corolla Ascent Hatch	Land and Development Infrastructure			24,000					27,500		
2045 RO	65584	Toyota Corolla Hybrid Hatch	Senior Building Surveyor			24,000					27,500		
2046 RO	65570	Hyundai i30 Hatch	Senior Strategic Planning Officer					25,000					28,500
2047 RO	650144	Toyota Corolla Hybrid Hatch	Project Officer			24,000					27,500		
2050 RO	65534	MG Excite 51 (EV)	Coordinator Building and Development Compliance				35,000					38,000	
2054 RO	651444	Toyota Corolla Hybrid Sedan	Coordinator Cultural Development and the Arts			24,000					27,500		
2055 RO	65721	Toyota Corolla Ascent Hatch	Coordinator Building Maintenance				25,000					28,000	
2056 RO	62140	Mazda 3 G20 Pure Hatch	Infrastructure Compliance Officer					25,000					28,500
2057 RO	658544	MG Excite 64 (EV)	Property Asset Inspector				40,000					43,000	
2061 RO	65344	Mazda 3 G20 Pure Hatch	Asset Systems Management Officer				25,000					28,000	
2062 RO	65354	Kia Cerato Hatch	Coordinator Projects			24,000					27,500		

**5.1 REPLACEMENT - PASSENGER VEHICLES**

Rego No	Plant No	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
2064 RO	65200	Mazda 3 G20 Pure Hatch	Coordinator Statutory Planning					25,000					28,500
2067 RO	654033	Toyota Corolla Sedan	Coordinator Infrastructure and Coastal Engineering			24,000					27,500		
2070 RO	658744	Toyota Corolla Hatch	Coordinator Prosecutions			24,000					27,500		
2080 RO	658800	Hyundai i30 Hatch	Senior Project Supervisor					25,000					28,500
2083RO	65174	Mazda 3 G20 Pure Hatch	Coordinator Design Services		21,500					27,000			
2087RO	65620	Hyundai i30 Hatch	Electrical Asset Inspector					25,000					27,500
2088 RO	65364	Toyota Corolla Ascent Hatch	Environmental Health Officer		21,000					27,000			
2089 RO	653844	Mazda 3 G20 Pure Hatch	Parks Asset Inspector				25,000					28,000	
2098 RO	65944	Mazda 3 G20 Pure Hatch	Asset Inspector			24,000					27,500		
2103 RO	654555	Toyota Corolla Hybrid Hatch	Smartwatch	24,500		25,500		26,000		27,000		28,000	
2104 RO	654655	Toyota Corolla Hybrid Hatch	Smartwatch	24,500		25,500		26,000		27,000		28,000	
2105 RO	654755	Toyota Corolla Hybrid Hatch	Smartwatch		25,000		25,500		26,500		27,500		28,000
2106 RO	654855	Toyota Corolla Hybrid Hatch	Smartwatch	24,500		25,500		26,000		27,000		28,000	
2107 RO	654955	Toyota Corolla Hybrid Hatch	Smartwatch		25,000		25,500		26,500		27,500		28,000
2108 RO	655055	Toyota Corolla Hybrid Hatch	Smartwatch		25,000		25,500		26,500		27,500		28,000
2035 RO	65184	Mazda 3 G20 Pure Hatch	CELT Rangers - Coordinator			25,000					27,500		28,000
2016 RO	65984	Toyota Corolla Hybrid Hatch	Civil Designer - Roads				25,000					27,000	
2030 RO	657344	Toyota Corolla Hybrid Hatch	Building Systems Officer				25,000					27,000	
2091 RO	652644	Mazda 3 G20 Pure Hatch	Coordinator Land and Development				25,500					28,000	
2119RO	65024	BYD Dolphin (EV)	Team Leader Asset Support Services				27,000					28,000	
		Hybrid Hatch	Verge Compliance Officer (CELT)					26,000					27,000
		Hybrid Hatch	Irrigation Technical Officer					26,000					27,000
		Hybrid Hatch	Senior Building Operations Officer (BM)					26,000					27,000
		Hybrid Hatch	Parks Asset Inspector (BM)					26,000					27,000
		Small SUV	Governance/Leasing					30,000					31,000
<b>Total Annual Cost</b>				<b>94,500</b>	<b>141,500</b>	<b>436,500</b>	<b>477,000</b>	<b>512,000</b>	<b>185,500</b>	<b>135,000</b>	<b>438,500</b>	<b>588,000</b>	<b>623,500</b>

## 5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
2023 RO	625844	Ford Ranger 4x2 Dual Cab Utility	Projects Technical Officer			\$34,000					\$39,000		
2115 RO	62912	Ford Ranger 4x2 Dual Cab Utility	Building Trades Supervisor	\$32,000					\$37,000				
2097 RO	62893	Ford Ranger 4x2 Dual Cab Utility	Engineering Resurfacing / Contracts Officer			\$34,000					\$39,000		
2013 RO	62989	Ford Ranger 4x2 Single Cab Utility Trade Mate Body	Engineering Surveyor				\$35,000					\$45,000	
RO 97	625344	Ford Ranger 4x2 Single Cab Chassis	Reticulation Officer			\$40,000					\$35,000		
RO 33	620099	Ford Ranger 4x2 Single Cab Utility	Metal Trades Officer				\$35,000					\$45,000	
RO 20	62939	Ford Ranger 4x2 Single Cab Utility Trade Mate Body	Reticulation Officer				\$35,000					\$45,000	
RO 53	690133	Ford Ranger 4x4 Dual Cab Utility	CELT Chief Fire Control Officer			\$34,000					\$38,000		
RO 59	627855	Ford Ranger 4x4 Dual Cab Utility	Parks Bush Maintenance			\$34,000					\$39,000		
RO 6	62270	Ford Ranger 4x4 Dual Cab Utility	Deputy Fire Control Officer					\$36,000					
RO 71	62241	Ford Ranger 4x4 Dual Cab Utility	CELT Fire Prevention Officer	\$32,000					\$37,000				
2112 RO	62362	Ford Ranger 4x4 Dual Cab Utility	Development Assessment Officer		\$33,000					\$38,000			
RO 74	62351	Ford Ranger 4x4 Dual Cab Utility with Tray Back	Bush Maintenance	\$32,000					\$37,000				
RO 64	620500	Ford Ranger 4x4 Single Cab Utility	Technical Services Road Maintenance					\$36,000					\$39,000
2090 RO	62330	Ford Ranger 4x4 Single Cab with Trade Mate Body	Painter				\$35,000					\$45,000	
RO 62	625999	Ford Ranger Hi-Rider 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer			\$33,500					\$45,000		
2084 RO	621793	Ford Ranger Pick up Dual Cab Utility with Canopy	Contract Compliance Officer		\$33,000					\$38,000			
RO 28	629744	Ford Ranger Super Cab Chassis XL Utility	Litter Crew			\$33,500					\$39,000		
RO 32	62865	Toyota HiAce LWB	Carpenter				\$34,000					\$36,000	
RO 7	62075	Toyota HiAce LWB	Carpenter				\$34,000					\$36,000	
RO 46	62035	Toyota HiAce LWB	Carpenter				\$34,000					\$36,000	
RO 44	626155	Mazda BT50 Dual Cab Pick Up XT 4x4	Conservation Officer				\$34,000					\$36,000	
RO 84	62405	Isuzu Dmax Single Cab 4x4	Passive Turf				\$34,000					\$36,000	
2011 RO	62643	Isuzu Dmax 4x2 Dual Cab Utility	Tree Management Supervisor		\$33,000				\$37,000				
2024 RO	6279444	Isuzu Dmax 4x2 Dual Cab Utility	Coordinator Fleet and Depot		\$33,000				\$37,000				
2051 RO	62924	Isuzu Dmax 4x2 Dual Cab Utility	CELT Building and Development Compliance		\$33,000				\$37,000				
2059 RO	62711	Isuzu Dmax 4x2 Dual Cab Utility	CELT Building and Development Compliance					\$35,000					\$37,000
2092 RO	62040	Isuzu Dmax 4x2 Dual Cab Utility	Lark Hill Attendant				\$34,000					\$35,000	
2096 RO	62023	Isuzu Dmax 4x2 Dual Cab Utility	Fleet Management Supervisor		\$31,000					\$33,000			
RO 49	625495	Mazda BT-50 4x2 Dual Cab Utility	Parks - Mowing Team				\$32,000					\$35,000	
RO 81	626755	Mazda BT-50 4x2 Dual Cab Utility	Parks				\$32,000					\$35,000	

## 5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RO 87	626944	Mazda BT-50 4x2 Dual Cab Utility	Parks				\$32,000					\$35,000	
RO 88	626844	Mazda BT-50 4x2 Dual Cab Utility	Parks				\$32,000					\$35,000	
RO 23	628033	Isuzu Dmax 4x2 Dual Cab Utility	Turf Management Leading Hand		\$31,000					\$33,000			
2048 RO	62474	Isuzu Dmax 4x2 Dual Cab Utility	Coordinator WHS			\$31,500					\$34,000		
2037 RO	628233	Isuzu Dmax 4x2 Dual Cab Utility	Turf Coordinator		\$31,000					\$33,000			
RO 37	62494	Isuzu Dmax 4x2 Dual Cab Utility	Reticulation Supervisor			\$31,500					\$34,000		
2065 RO	62484	Isuzu Dmax 4x2 Dual Cab Utility	Tree Maintenance Leading Hand			\$31,500					\$34,000		
2012 RO	62463	Isuzu Dmax 4x2 Dual Cab Utility Canopy	Contract Management Supervisor		\$31,000					\$31,000			
RO 75	629633	Isuzu Dmax 4x2 Dual Cab Utility Steel Tray	Parks			\$32,500					\$35,000		
RO 69	627499	Isuzu Dmax 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer				\$31,000					\$45,000	
RO 73	626033	Isuzu Dmax 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer	\$31,000					\$45,000				
RO 85	62753	Isuzu Dmax 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer	\$49,000					\$31,000				
2109 RO	62663	Isuzu Dmax 4x4 Single Cab Utility with Trade Mate Body	Painter		\$31,000					\$33,000			
RO 48	62883	Isuzu Dmax 4x2 Space Cab Utility	Playground Maintainer	\$31,000					\$52,000				
RO 39	62700	Isuzu Dmax 4x2 Utility with Tray Back	Parks - Mowing Team				\$31,000					\$35,000	
RO 41	625133	Isuzu Dmax 4x2 Utility with Tray Back	Parks		\$28,000						\$31,000		
2019 RO	62323	Isuzu Dmax 4x4 Dual Cab Utility	LitterBusters		\$30,000					\$32,000			
2052 RO	656952	Isuzu Dmax 4x4 Dual Cab Utility	A/Senior Environmental				\$31,000					\$33,000	
2099 RO	629533	Isuzu Dmax 4x4 Dual Cab Utility	CELT Ranger			\$30,000					\$33,000		
RO 16	627600	Isuzu Dmax 4x4 Dual Cab Utility	Landfill					\$34,000					
RO 4	621644	Isuzu Dmax 4x4 Single Cab Utility	Workshop Supervisor				\$30,000					\$52,000	
2079 RO	62263	Isuzu Dmax 4x4 Space Cab Utility with Pod	CELT Rangers	\$31,000				\$50,000				\$52,000	
2018 RO	62724	Isuzu Dmax 4x2 Crew Cab SX	Civil Engineering Maintenance			\$32,000					\$34,000		
RO 98	627344	Mazda BT 50 4x2 Dual Cab Utility	Parks - Mowing Team			\$32,000					\$34,000		
2069 RO	62154	Mazda BT50 4x2 Dual Cab Utility	Traffic Engineer		\$29,000					\$33,000			
2093 RO	629044	Mazda BT50 4x2 Dual Cab Utility	LitterBusters			\$32,000					\$34,000		
RO 38	6256444	Mazda BT50 4x2 Dual Cab Utility with Tray Back	Parks			\$32,000					\$34,000		
2015 RO	62344	Mazda BT50 4x4 Dual Cab Utility	CELT Building and Development Compliance			\$34,000					\$34,000		
2058 RO	62504	Mazda BT50 4x4 Dual Cab Utility	Coordinator Landfill Operations			\$34,000					\$34,000		
2117 RO	62654	Mazda BT50 4x2 Dual Cab XT	Parks Contracts Coordinator			\$32,000					\$34,000		
2017 RO	627122	Mitsubishi Triton 4x2 Dual Cab Utility	Turf Management Supervisor	\$28,000					\$30,000				

## 5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
2082 RO	62121	Mitsubishi Triton 4x2 Dual Cab Utility	Passive Parks Supervisor					\$31,000					\$32,000
RO 70	628499	Mitsubishi Triton 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer		\$33,600					\$65,000			
RO 72	625755	Isuzu D-Max 4x2 Single Cab Utility with Trade Mate Body	Reticulation Officer					\$32,000					\$63,000
2006 RO	62061	Mitsubishi Triton 4x4 Dual Cab Utility	Civil Construction Supervisor				\$30,000					\$40,000	
2071 RO	62831	Mitsubishi Triton 4x4 Dual Cab Utility	Coordinator Waste Collection			\$29,500					\$32,000		
RO 45	62772	Mitsubishi Triton 4x4 Dual Cab Utility	Conservation Officer	\$28,500					\$30,500				
RO 66	62013	Mitsubishi Triton 4x4 Single Cab Utility	Landfill			\$31,500					\$34,000		
2068 RO	62322	Mitsubishi Triton 4x4 Space Cab Utility	CELT Rangers		\$50,000					\$50,000			
2072 RO	621844	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers			\$50,000					\$52,000		
2073 RO	62524	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers			\$50,000					\$52,000		
2074 RO	62204	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers			\$50,000					\$52,000		
2075 RO	62254	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers				\$50,500					\$52,000	
2076 RO	62231	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers					\$50,500					\$52,000
2077 RO	6222222	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers	\$30,000					\$50,500				
2078 RO	6221444	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers				\$50,500					\$52,000	
2085 RO	62192	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers	\$30,000					\$50,500				
2094 RO	62312	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers		\$30,000					\$50,500			
2081 RO	62371	Mitsubishi Triton 4x4 Space Cab Utility with Pod	CELT Rangers	\$30,000					\$50,500				
2063 RO	62954	Mitsubishi Triton Dual Cab Pick Up 4x2 Utility	Infrastructure Project Officer			\$30,500					\$33,000		
2116 RO	62554	Mitsubishi Triton Dual Cab Utility	Supervisor Streetscapes				\$27,000					\$29,000	
RO 55	62393	Nissan Navara 4x2 Dual Cab Utility	Parks - Mower team			\$30,000					\$32,500		
2049 RO	62090	Nissan Navara 4x2 Dual Cab Utility	CELT Rangers - LPR Vehicle				\$28,000						
RO 43	628172	Nissan Navara 4x2 Dual Cab Utility	Parks - Mowing Team		\$30,000					\$32,500			
RO 86	628522	Nissan Navara 4x2 Dual Cab Utility	Litter Crew		\$30,000					\$32,500			
2026 RO	62425	Mitsubishi Triton GLX Dual Cab Utility With Canopy	Work Health And Safety					\$31,000					\$33,500
2044 RO	62414	Mitsubishi Triton 4x4 Dual Cab Utility	Coastal Engineering Officer				\$32,000					\$34,500	
2086 RO	620805	Ford Ranger Dual Cab 4x2	Subdivision Inspector				\$32,000					\$34,500	
2095 RO	628772	Nissan Navara 4x4 Dual Cab Utility	Coordinator Parks Operations			\$36,000					\$38,000		
2004 RO	62383	Nissan Navara 4x4 King Cab Pick Up Canopy	Team Leader Ranger Services		\$27,000					\$43,000			
2032 RO	695300	Toyota 10 seater Bus with Wheel Chair Access	Pool Vehicle					\$62,000					\$64,000

## 5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Location	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
2022 RO	69529	Toyota 12 seater Bus	Pool Vehicle					\$44,000					\$48,000
2113 RO	62430	Toyota Landcruiser	Bush Fire Mitigation Officer					\$50,000					\$50,250
2114 RO	62440	Toyota Landcruiser	Bush Fire Mitigation Officer					\$50,000					\$50,250
2060 RO	62293	Volkswagen Caddy	CELT Rangers - Pound			\$25,000					\$28,000		
RO 78	69550	Volkswagen Crafter Van	Neighbourhood Unite Van		\$44,000							\$46,000	
2118 RO	62944	VW Crafter Van (specialised fit out - visitor van)	Economic Development and Tourism				\$48,000						\$50,000
		4X2 Dual Cab Utility	Parks - Mowing Team					\$32,000					\$36,000
		4X4 Dual Cab Utility	Bushfire Mitigation Supervisor					\$42,000					\$46,000
<b>Total Annual Cost</b>				<b>\$384,500</b>	<b>\$651,600</b>	<b>\$960,500</b>	<b>\$893,000</b>	<b>\$615,500</b>	<b>\$562,000</b>	<b>\$577,500</b>	<b>\$1,066,500</b>	<b>\$1,040,000</b>	<b>\$601,000</b>

**5.3 REPLACEMENT - WASTE COLLECTION MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
617544	RO 18	Rear Loader Rubbish Truck 11m3	Isuzu FSR140/120-260 Auto MWB / Bucher Body		450,000				470,000				
61719	RO 1987	Rear Loader Rubbish Truck 15m3	Volvo FE 300HP / Superior Pac					465,000				485,000	
61800	RO 90	Rear Loader Rubbish Truck 15m3	Volvo FE 300HP / Superior Pac			460,000				475,000			
618344	RO 21	Auto Tailgate Lift Truck	Hino 300S 921			130,000							
61744	RO 24	Side Loader Rubbish Truck	Isuzu FVZ / Superior Pac		475,000				490,000				520,000
617255	RO 40	Side Loader Rubbish Truck	Isuzu FVYTZ-N22 FVZ240 / Superior Pac				480,000				500,000		
61792	RO 52	Side Loader Rubbish Truck	Volvo FE 300HP / Superior Pac					485,000				510,000	
61735	RO 56	Side Loader Rubbish Truck	Isuzu FVY 240/300 / Superior Pak				480,000				500,000		
61782	RO 65	Side Loader Rubbish Truck	Volvo FE 300HP / Superior Pac					485,000				510,000	
61705	RO 80	Side Loader Rubbish Truck	Isuzu FVY 240/300 / Superior Pak				480,000				500,000		
61775	RO 91	Side Loader Rubbish Truck	Isuzu FVY 240/300 / Superior Pak				480,000				500,000		
617644	RO 93	Side Loader Rubbish Truck	Isuzu FVZ240 / Superior Pac		475,000				490,000				520,000
66230		High Pressure Cleaner	Jetwave CW200-21			10,000				11,200			
<b>Total Annual Cost</b>				<b>0</b>	<b>1,400,000</b>	<b>600,000</b>	<b>1,920,000</b>	<b>1,435,000</b>	<b>1,450,000</b>	<b>486,200</b>	<b>2,000,000</b>	<b>1,505,000</b>	<b>1,040,000</b>

**5.4 REPLACEMENT - LANDFILL MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
60039	RO 99	CAT Grader	120M										
60303	1HUU 175	Yanmar Loader	V4-6					108,000					
603322		Sumitomo SH180LC6 Excavator	SH18LC6							255,000			
60365		Track Loader	Cat 963K				580,000				630,000		
60359		Track Loader (Retained)	Cat 963K	540,000				590,000				640,000	
60372		Bomag Refuse Compactor	BC772RB-2		1,200,000					1,325,000			
60385		Bomag Refuse Compactor	BC772RB-2					1,275,000					1,500,000
60424	1IEZ 650	Cat Wheel Loader	920K						317,000				
604300	1HAP 342	Hitachi Loader	ZW250-5						330,000				
60460		Deutz / Stalker Pump	100APRCC		65,000								
60473		Sykes Skid Mounted Pump	4" Trash Pump				70,000						
60494		Sykes Skid Mounted Pump	CP 100i AR S27							84,000			
60509		Cardboard Compactor	S15100								160,000		
61071	RO 26086	Isuzu Water Truck						400,000					
60532		Cummins Generator	GMS100CS-AU							58,000			
60584		Lighting Tower		40,000									
61006	1EYP 387	Hooklift 6 Wheel Truck	Volvo FE										220,000
610111	RO 26074	Hooklift 6 Wheel Truck	Isuzu FVZ 1400						213,000				
618288	RO 31	Isuzu Crew Cab Service Truck	FRR 110/260			192,000							
66445		CPM 25	Chicargo Pheumatic										25,000
NEW		Water Cart Volvo	Volvo A40G									1,250,000	
<b>Total Annual Cost</b>				<b>580,000</b>	<b>1,265,000</b>	<b>192,000</b>	<b>650,000</b>	<b>2,373,000</b>	<b>860,000</b>	<b>1,722,000</b>	<b>790,000</b>	<b>1,890,000</b>	<b>1,745,000</b>

**5.5 REPLACEMENT - PARKS SERVICES MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
60090	RO 14	Volvo Front End Loader L35G	Small Loader			231,000							
610255	RO 94	Isuzu Truck Bucher sweeper	LitterBusters			395,000			405,000			425,000	
601255	RO 77	Hako Sweeper 1650	LitterBusters		194,000			201,000			215,000		
60135	RO 11	Hako Sweeper 1650 / Scrubber	LitterBusters		220,000			230,000			240,000		
60144	RO 26034	Multihog Medium Sweeper CV350	LitterBusters		250,000				275,000				275,000
60152	RO 10	Hino Road Sweeper	LitterBusters				395,000			415,000			425,000
60181		Hot Cold Silenced Pressure Cleaner Unit	Clean Team					32,000					35,000
60701	1TWM 024	Bandit Wood Chipper	Bandit 18XP	102,000					115,000				
60753		Wicket Roller	Mow Master WR660							50,000			
607577		Wicket Roller	Mow Master WR660		40,000								
60760	N/A	Turf Cricket Wicket Roller	Baldivis Sports Complex					45,000					
61060	RO 61	Isuzu Water Truck	FVR 165-300				200,000						
61151	RO 12	Fuso Canter 915 Dual Cab	LitterBusters		100,000						120,000		
61161	2101 RO	Fuso Canter 915 Dual Cab	LitterBusters		100,000						120,000		
61171	2102 RO	Fuso Canter 918 Dual Cab Crane	LitterBusters		105,000						130,000		
61181	2100 RO	Fuso Canter 918 Single Cab	LitterBusters		85,000						100,000		
61209	RO 79	Hino Two Way Tipper	Hino 717						130,000				
61219	RO 26	Hino Two Way Tipper	Hino 717						130,000				
61221	RO 35	Isuzu Two Way Tipper Dual Cab Truck	Baldivis Sports Complex		80,000						93,000		
61414	RO 95	Hino Two Way Tipper	300S Series 721 Single Cab				125,000						
61136	RO 42	Hino Tipper	GH1728						167,000				
61439	RO 47	Mitsubishi Fuso Fighter 1124	Fuso Fighter Tipper	144,000							163,000		
61459	RO 96	Hino Two Way Tipper	Hino 717						130,000				
61461	RO 30	Fuso Two Way Tipper	Fuso 815		122,000							135,000	
61493	RO 5737	Isuzu Two Way Tipper	NPR 75-195				140,000						
61504	RO 22	Isuzu Two Way Tipper	NPR Tipper Truck 75-190				140,000						
61514	RO 76	Hino Two Way Tipper	300S Series 721 Single Cab				125,000						
61520	RO 17	Fuso 3 Tonne Two Way Tipper	Parks Horticulture	135,000						145,000			
61533	RO 13	Isuzu Two Way Tipper	Isuzu NPR75			123,000							135,000
61551	RO 15	Fuso Two Way Tipper with Crane	NPR300 crane		100,000						110,000		
61563	RO 50	Isuzu Tipper Arrow Board	NPR 75-190				115,000						
61573	RO 19	Isuzu Two Way Tipper Crew Cab	Isuzu NPR75				115,000						

**5.5 REPLACEMENT - PARKS SERVICES MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
61588	2111 RO	Light Horticulture Truck Two Way Tipper	Hino Two Way Tipper					127,000					
63003	1HZA 284	Kubota RTV-X900W	Utility Site Vehicle			23,000					25,000		
63103	1HYZ 280	Toro 4000D Rotary Gang Mower	4000D			125000					130000		
63021	RO 83	Kubota M100GX	M100GX										
630455	1IRN 626	John Deere Tractor	5095M Utility Tractor 4X4				140,000					150,000	
63051	1HFC 865	Gianni Ferrari	Outfront Catcher Mower					76,000					85,000
63065	RO 92	Massey Ferguson Tractor	5608				115,000					120,000	
630733	RO 27	Massey Ferguson Tractor	5710			105,000					110,000		
63086	1GEX 790	Massey Ferguson Tractor (Larkhill)	5608				107,000					112,000	
63090	1HAJ 409	Kubota L 5740 Tractor	Larkhill		35,000								40,000
63481	1HHH 553	Kubota RTV	Utility Site Vehicle	20,000					23,000				
634944	1IMA-462	Kubota RTV 4 Seater	Utility Site Vehicle			35,000					40,000		
63501	1HKZ 030	Kubota Baroness	Gang Mower	78,000					86,000				
63502	RO 51	Kubota 57HP Tractor	Baldivis Sports Complex							38,000			
637111	1HEU 309	Toro Mower Rear Discharge 3280	Parks Mowing	35,000					39,500				
63724	1IKI 242	Kubota Mower	F3690 Rear Discharge			45,000					47,000		
63734	1IKI 243	Kubota Mower	F3690 Rear Discharge			45,000					47,000		
637433	1ICG 485	Toro Mower Groundmaster	3200 4WD			48,000					51,000		
63905	RO 8880	Tandem Trailer	Enviromental									14,000	
63915	RO 8881	Tandem Trailer	Enviromental									14,000	
63920	1TVK 047	Plant Trailer (Sweeper)	LitterBusters		24,000			26,000			28,000		
63933	1TZD 262	Plant Trailer ( Toro 4000D)	Parks Mowing								25,000		
64040	1TVK 046	Plant Trailer (Sweeper)	LitterBusters		24,000			26,000			28,000		
64065	1UBM642	Trailer VMS	Todd - Traffic control										80,000
64085	1UBM641	Trailer VMS	Todd - Traffic control										80,000
64095	1UBM640	Trailer VMS	Todd - Traffic control										80,000
64114	RO 15240	Plant Trailer - Front toolbox, Actuated Tail lift	Mower Trailer								20,000		
64125	RO 8927	Tandem Platform Trailer	Cherry Picker Trailer				33,000						
64134	RO 15257	Plant Trailer - Front toolbox, Actuated Tail lift	Mower Trailer								20,000		
64230	1TUY 316	Plant Trailer	3 Tonne Mower Trailer				18,000						
64257	1TSE 419	Plant Trailer	Mower Trailer							19,000			
64269	RO 8967	Plant Trailer	Mower Trailer				18,000						

**5.5 REPLACEMENT - PARKS SERVICES MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
64274	RO 8751	Plant Trailer	Mower Trailer									21,000	
64289	RO 8965	Plant Trailer	Mower Trailer			18,000							
64290	RO 8961	Plant Trailer	Mower Trailer						19,000				
64305	RO 8939	Plant Trailer	Mower Trailer							19,000			
64317	1TSH 259	Plant Trailer	Mower Trailer	14,000									
64327	RO 8963	Tandem Trailer	Box		7,200								
64337	RO 8882	Tandem Trailer	Box		7,200								
643955	1GYT 826	Hydralada	Maxi 540				50,000						
64345	RO 8938	Tandem Trailer	Litter Crew										12,000
64401	RO 8976	Trailer With Side Cabinets	Baldivis Sports Complex						16,400				
64413	RO 15258	Tandem Cage Trailer Litter Crew	Litter Crew								9,000		
64463	1TYR 113	Tandem Axle Trailer	Box								8,500		
645433	RO 8971	Tandem Trailer	Box								8,500		
645533	RO 8972	Tandem Trailer	Box								8,500		
645633	RO 8970	Tandem Trailer	Box								8,500		
645733	RO 8973	Tandem Trailer	Box								8,500		
64585	1TQV 538	Tandem Trailer (Disposal)											
64594	1TZV 838	Croplands Spray Unit	Skid Mounted					18,000					
64600	RO 39	Rapid Skid Mount Spray Unit 360 Litre	Spray unit				14,500						15,500
64641		Scarifier	Trilo	14,500					16,000				
64610	1TUZ 243	Major Tri Deck Roller Mower	TDR 16000				93,000					96,000	
646599		Aggrizzi Slasher	SA72			12,000							
64667		Aggrizzi Slasher	SA72	11,300									
64676		Aggrizzi Slasher	SA72									16,000	
647800	1TVD 479	Panther Pro 1800	Sweeper Mower	27,000					31,000				
647888		Aggrizzi Slasher	100HP		15,000								
64795		Trimax Stealth	210 Finishing Mower										
64800		Smudge Board	Sand Leveler					10000					
648155		Fertilizer Spreader	Kubota VS600			17,000							
648355	1UBN-441	Jetco Beach Cleaner	Barber Surf Rake 600HD					150,000					
64840		Major Greenbee 1.8m	Flail Mower	58,000								62,000	
648599		Toro Procore 1298 Greens Aerator	Greens Aerator			50,000							

**5.5 REPLACEMENT - PARKS SERVICES MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
64930		Himac Auger Attachment					8,000						
661900	1TVO 537	Squat Pack Sprayer	400 Litre	6,500					7,500				
66581	1TWS 749	400Ltr Quickspray Trailer Unit		25,000					31,000				
666144		Mow Master Spray Unit	SP200				6,500					7,000	
666244		Mow Master Spray Unit	SP200				6,500					7,000	
67023		Sod Cutter Ryan_JR 18"							12,000				
67034		Mow Master Cricket Pitch Mower	30" Reel Mower								8,000		
67047		Mow Master Mower	22" Reel Mower	6,600									
67075		Mow Master Reel Mower	30" Reel Mower	8,000									
670855		Mow Master Reel Mower	22" Reel Mower										
670911		Mow Master Reel Mower	22" Reel Mower	6,600					7,500				
67054		Verti Mower VMM30	Lark Hill				11,000						
67064		Mow Master Verti Cutter 30"	VMMH30									10,000	
671211		Mow Master Reel Mower	30" Reel Mower	8,000					9,000				
671311		Mow Master Vertimower / Groomer	VMM30/2	7,500					9,200				
67518		Mow Master Reel Mower 30"	Reel Mower		7,500								
676003		Scarifier	Bluebird			5,000					5,800		
68430		Bell Fire Fighter Pod		21,000						22,000			
68440		Bell Fire Fighter Pod		21,000						22,000			
81000		Fuel Tank and Pump 2000 litre	Lark Hill		9,000								
63584	1ILS 128	Kubota Out Front Mower	F3690				41,000						46,000
635944	1ILA 193	Kubota Site Utility	RTV-X900W-H-AU				38,000						43,000
63680	1GZS 080	Toro Mower	Groundmaster 4000D				95,000						
63690	RO 8431	Trailer Tandem	Box 10x6									8,000	
		Toro 4000D Rotary Gang Mower	Parks - Mowing					100,000					
		Plant Trailer - Mowing	Parks - Mowing					16,000					
<b>Total Annual Cost</b>				<b>749,000</b>	<b>1,524,900</b>	<b>1,277,000</b>	<b>2,149,500</b>	<b>1,057,000</b>	<b>1,659,100</b>	<b>730,000</b>	<b>1,927,300</b>	<b>1,197,000</b>	<b>1,351,500</b>

**5.6 REPLACEMENT - TECHNICAL SERVICES MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
60006	2042 RO	Volvo Loader L60F	L60F	240,000									
600633	1HWQ 525	JCB Backhoe	3CX Plus					220,000					
60083	1HVI 717	CAT Skid Steer	226D3					87,000					
61041	RO 8	Mercedes Jetting Vac Truck			480,000							500,000	
610511	RO 100	Isuzu FSR700 Patching Truck	FSR700				290,000						290,000
61085	RO 36	Hino Tipper ( Side Lifter)							172,000				
610900	RO 60	Mitsubishi Fuso 1627 (Crane) Truck			190,000								210,000
61013	RO 29	Isuzu Service Truck	NPR 65/45-190				190,000						
611211	RO 58	Fuso Concrete Truck			124,000						130,000		
61134	RO 25	Hino Tipper (Side Lifter)							172,000				
61144	RO 9	Isuzu 6 wheel tipper truck								245,000			
62103	RO 63	Isuzu NPR65-190 AMT	Crew Cab Light Truck			110,000					120,000		
62639	RO 67	Iveco Daily Single Cab Light Truck				80,000					80,000		
64059	RO 8968	Bob Cat Trailer 6 Tonne						29,000					
641444	RO 8865	Singe Axle Trailer											
64165	RO 8937	Tandem Trailer										12,000	
642077	1TSP 961	Tandem Trailer		10,000									12,000
64351	RO 8974	Concrete Grinding Trailer							18,000				
660100		Unimec Roller						22,500					
66056		Concrete Floor Saw				6,000			6,400			6,800	
661700		Pressure Cleaner					6,200						
661066		Wacker Pump 3"											7,000
68480		Drainage Zoom Camera Messen Nord With Rugged Tablet					31,500						
61253	2110 RO	Hino 300 Series Truck	716		123,000						140,000		
64903		Seive Bucket		8,000									
67520		Concrete Floor Grinder								7,000			
<b>Total Annual Cost</b>				<b>258,000</b>	<b>917,000</b>	<b>196,000</b>	<b>517,700</b>	<b>358,500</b>	<b>368,400</b>	<b>252,000</b>	<b>470,000</b>	<b>518,800</b>	<b>519,000</b>

**5.7 REPLACEMENT - OTHER MAJOR PLANT**

Plant No	Rego No	Plant Description	Model	Department	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
600200		Forklift 2.5Tonne	CAT N-DP25NT-C	Fleet and Depot				40,000						
60090	RO 14	Front End Loader	Volvo L35G	Fleet and Depot			231,000							
60154		Generator PR Power	Depot Administration	Fleet and Depot		34,500								
60164		Generator PR Power	Depot Workshop	Fleet and Depot		34,500								
61479	RO 57	Truck 4x4 with Tray	Isuzu	Building Maintenance						125,000				
61488	RO 68	Truck 4x4 with Tray	Isuzu	Building Maintenance					115,000					
62114	RO 54	Truck with Tray	Isuzu NPRS 65/155	Building Maintenance		110,000						120,000		
64474	RO 8849	Trailer	Dog Trailer	CELT Rangers	15,000									
63707	1GKI 347	Can-am Commander	Commander ATV	CELT Rangers				25,500						
64487	RO 8964	ATV Trailer		CELT Rangers					13,000					
64715	1UBI 342	CCTV Trailer	Viviotek	Customer and Corporate Support			110,000							
64725	1UBI 343	CCTV Trailer	Axis	Customer and Corporate Support			110,000							
64739	1TUI 819	CCTV Trailer		Customer and Corporate Support				74,000						
64745	1UBM684	Speed Sign Trailer		Customer and Corporate Support										20,000
66154		Pool Cleaner	Dolphin Pro	Aqua Jetty			12,500							
66184		Pool Cleaner	Wave 300 Aquatic Centre	Aquatic Centre				17,500						
66281		Pressure Cleaner (Original Second Hand)		Operations and Fleet Services		20,000								
663811		Airless spray pump	Graco Gmax 7900	Building Maintenance	10,500					12,000				
663544		PR Power Generator	GMS180CS-AU	Mike Barnett										
66423		Airless spray pump	Graco Gmax 7900	Building Maintenance	13,500				15,000				16,500	
66754		Pool Cleaner	Dolphin ProX/2 100 Wave	Aquatic Centre							8,000			
679400		Gas Detector		Operations and Fleet Services				15,000					16,000	
681100		Air Compressor	AMT55	Fleet and Depot					9,000					
66302		Pressure Cleaner Hot/Cold		Operations and Fleet Services		6,500					7,000			
69959		Dunlite Generator SES	22 KVA	CELT Emergency Liason				19,700						
64491		Trailer Tandem 3mtr x 1.8 Mtr		Building Maintenance							8,000			
66264		Dolphin Wave Pool Cleaner	Dolphin Wave 300XL	Aqua Jetty					15,600					17,400
<b>Other Major Plant Total</b>					<b>39,000</b>	<b>205,500</b>	<b>463,500</b>	<b>191,700</b>	<b>167,600</b>	<b>137,000</b>	<b>23,000</b>	<b>120,000</b>	<b>32,500</b>	<b>37,400</b>

This page is intentionally blank

