



City of Rockingham

Business Plan

2024/2025 – 2033/2034

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Introduction



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1.1 Introduction

The City of Rockingham Business Plan provides a 10-year overview of the City's operations within the context of a fully integrated strategic and financial planning framework. The plan is guided by the four aspirations that are set out in the City's Strategic Community Plan, and more specifically is driven by the actions in the Community Plan Strategies which flow from the aspirations. The plan ensures financial sustainability for the future strategic positioning of the City and delivers a 10-year financed model of principal activities for the City of Rockingham. Importantly, it combines the various components of the integrated planning framework to provide a single document to which a reader can determine project timeframes, resource allocations and requirements all designed to assist in meeting the Strategic Community Plan aspirations.

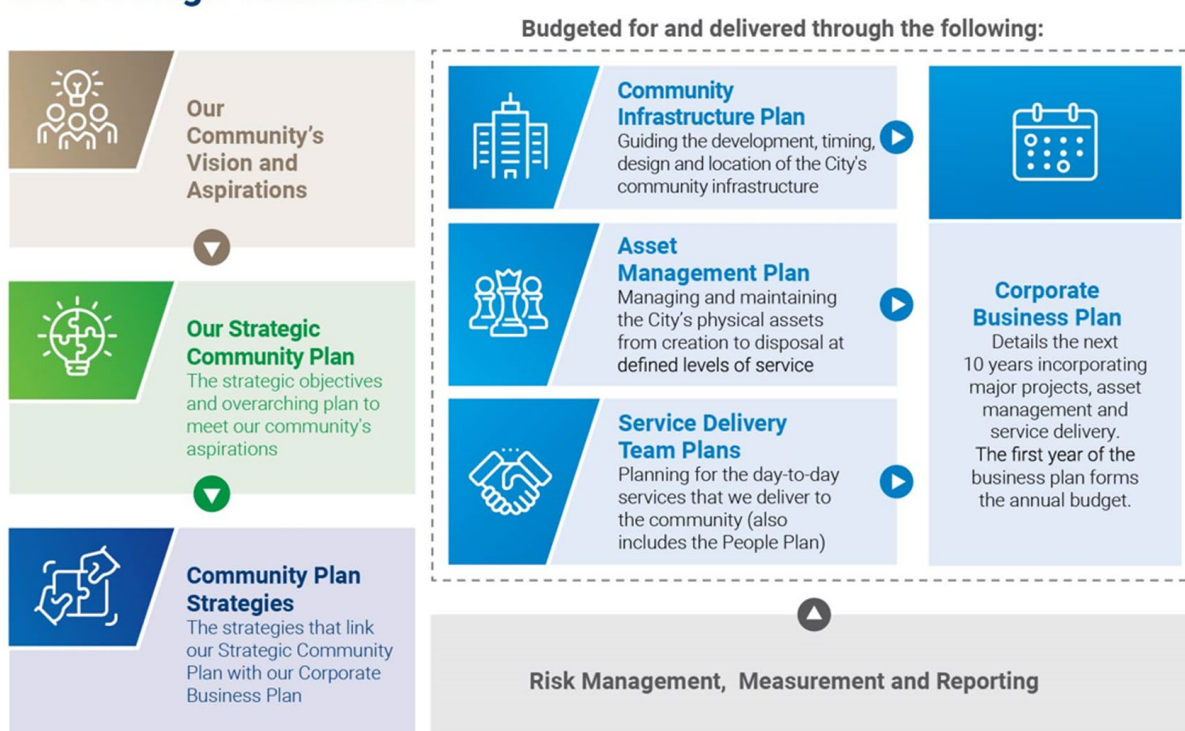
1.2 The Business Plan in the Context of the City's Strategic Framework

The City's Strategic Framework allows for community expectations to flow through from the Community Plan Aspirations to the Community Plan Strategies which set out the actions that need to be taken in order to meet these aspirations. The actions within the Community Plan Strategies are budgeted for implementation in either the:

- *Community Infrastructure Plan*
- *Asset Management Plan or*
- *Service Delivery Plans (also known as Team Plans).*

All of this is underpinned by a robust risk management framework and measurement and reporting on performance.

Figure 1: The City's Strategic Planning Framework
Our Strategic Framework



In considering the above comments, the City of Rockingham Business Plan is the best estimate of future financial forecasting, subject to volatile movements often beyond the control of local government. With this taken into context, it should be understood that the Business Plan is a primarily strategic planning tool with budgeting components included to give best estimates for the timing of projects.

It is imperative that the City has a method of prioritising projects according to community needs and prioritising the maintenance of existing assets. Further details are provided throughout this document. Past decisions of Council have provided some surety over future revenue predictions and firmed the financial viability of long-planned community infrastructure creation.

1.3 The Business Plan Components

Through the City's Integrated Strategic Planning Framework, various elements contribute towards the "whole" as represented by the Business Plan. This is represented in Figure 2 below.

Figure 2: Summary of the components that add up to the figures contained in the City's Business Plan



The City believes there are three primary reasons for preparing a multiple-year Business Plan, which in essence is summarised by the phrase “*Proper Planning Prevents Poor Performance*”:

1. **Good Management:** To focus on the City’s current situation, where it is going in the future, and how it intends to structure its operations in order to get there.
2. **Informed Decision Making:** By planning correctly and presenting information in a usable format, all parties are able to dissect information to make informed, appropriate and rational decisions and the public is able to view the transparent reporting systems of the City.
3. **Statutory Requirements:** As required by the Local Government Act 1995.

1.4 Purpose of a Business Plan and Key Measures of its Success

The City of Rockingham’s goal for this plan is to gather all the necessary information required to accurately plan for the future needs of the community by including the following:

- Realistic assessments of current and future operational finances, and to determine the level of “discretionary money” available each year. This allows for capital expenditure to be available for allocations and ensure operating costs are understood.
- Identification of all operational/non-operational financial issues.
- Integration of the Community Plan Aspirations, the Community Plan Strategies, Divisional Team Plans, Community Infrastructure Plan, Asset Management Plan and Annual Operating Budgets.
- Finance considerations for future directions; in particular, the replacement of existing assets with estimated costs and proposed years of implementation taken into account.
- Strategically aligning the course for the continual improvement of services and facilities in line with the Community Plan.
- Providing a means by which the City can review it’s future service delivery. This will enable it to analyse the causes of why any projects and their objectives need amending and the link to other plans.
- Proposal of the most appropriate mix of funding options so as to maximise the services provided and to adequately and more evenly spread the effects across multiple years.
- Align revenue inflows with expenditure outflows to maximise delivery of both services and construction-based projects.
- Maximise the opportunity to receive external funding (grants) by having worked plans available for grant submission process for consideration and allocation.
- Maximise the ability to adjust planning (construction, service or project) timeframes rapidly based on changing external input, in particular external funding (grant) opportunities.

There are generally three basic rules that can be applied to most finance-based projects that give an excellent indication as to the success of the planning process:

1. **On Time** – to develop a timeframe as to the start, completion and cash flow forecast for any given project.

2. **On Budget** – to develop an accurate forecast of costs associated with a number of projects or a single project. On budget means what it states; to come too far over or under budget both restricts projects and future planning processes. It also often leads to an ad-hoc approach to project prioritisation and items “jumping the cue” above predetermined priority levels.
3. **Within Specification** – to develop accurate specifications meeting the needs of the City. Precise specifications reduce the possibility of expensive post construction modifications.

It is expected that the following key outcomes will be achieved through the City’s Business Plan:

1. Identification of projects to be completed during the period.
2. Structuring of the City’s funding of those projects so they fall within its financial capacity.
3. Determination of the composition of those projects so they are achievable/affordable during the next 10 years.
4. Ensure that post 10 years the City remains capable of meeting future growth requirements.

The City will continue to strive to achieve the main directions laid down in the Strategic Community Plan and thus the City’s Business Plan. This will entail commitment and discipline to see these projects through to their completion and by maintaining the focus, these will be achieved.

1.5 Summary of the Key Projects over the next 10 Financial Years

Note 2.1 of the City Business Plan provides the best overview of the main community infrastructure projects. This is particularly relevant in local governments with rapidly growing populations such as the City of Rockingham.

Community Infrastructure Plan (CIP) Projects	Construction Start Year	Total Project Cost
Aqua Jetty Stage 2	2023/2024	\$ 29,300,310
Anniversary Park Clubroom Redevelopment	2024/2025	\$ 3,127,000
Rockingham Foreshore Activity Node	2027/2028	\$ 2,984,000
East Baldivis Recreation Reserve	2028/2029	\$ 7,039,000
Baldivis South Outdoor Courts	2029/2030	\$ 1,345,000
Secret Harbour Community Library	2029/2030	\$ 1,465,000
Rockingham Aquatic Centre Redevelopment	2029/2030	\$ 16,941,000
Waikiki/Warnbro Outdoor Recreation Space	2031/2032	\$ 1,311,000
Lark Hill Sportsplex Northern Expansion	2032/2033	\$ 19,223,000
Arpenteur Park Master Plan	2033/2034	\$ 3,659,000

Other Civic/Civil Development	Construction Start Year	Total Project Cost
Shoalwater/Safety Bay Foreshore Carlisle to Bent	2024/2025	\$ 11,000,000
Lotteries House/Administration refit	2024/2025	\$ 5,400,000
Autumn Centre Expansion	2025/2026	\$ 3,300,000
New Southern Depot	2027/2028	\$ 25,000,000

Readers will note the some projects are prior year. This is due to multiple year construction timeframes and the requirement for financial allocations in future years.

1.6 Key Assumptions

- All revenues and expenses from the Millar Road Landfill Facility have been quarantined and clearly indicated where included. Implications associated with alternate waste treatments beyond landfilling have been included where these are known.
- The figures included within the plan are based upon present conditions, as well as projections based on current knowledge. Based on commentary from the Reserve Bank of Australia, the Consumer Price Index nationally is expected to be around 3.5% by the end of 2024.
- Rate increases for the first year of the plan are 4.2%, years two and three of the plan is 4.8%, years four and five are 3.8%, years six onwards at 3.5%. The plan allows for money at 0.25% of rates for four years from year one to year four to be allocated directly to coastal hazard risk management and adaptation planning (CHRMAP). These funds will be transferred directly into cash reserves each and every year. This is net of natural rate growth, which is expected to be approximately 1%. Depending on future economic conditions, this will likely change.
- The City of Rockingham is a minimum Financial Assistance Grant (FAGs) local government and receives FAGs in line with population growth. This is anticipated to grow in line with population and can be reasonably anticipated.
- Grants for major capital programs will be available on some occasions. With the exception of road grants, capital grants have been included where known and approved. Capital road grants have been averaged or included as expected for the duration of the plan.
- Recurring operational grants have been calculated to increase by 2% per annum.
- Contributions and reimbursements have been calculated to increase at 2% per annum.
- The City's fees and charges will be put before Council prior to budget adoption, with the annual yield of these expected to be increased by at least 2% per annum.
- Increases in the sanitation charges will be in line with expense requirements and are submitted to Council via the fees and charges.
- Interest on investments of the City's "unrestricted funds" is expected to remain static however the base rate has been increased reflective of more interest being earned given higher interest rates. While interest on investments may increase, cash on hand must be available to receive the interest. There will be variations to the interest earnings on each of the City's cash reserve accounts due to the fluctuations in the amounts transferred into and out of the respective reserve accounts. All interest related to cash reserves is earmarked to be deposited into the related reserve.
- State planning policies allow for local governments to collect revenue from "new" residential land parcels and selected residential dwellings created within the City boundaries. The City has implemented a Developer Contribution Scheme and is collecting revenue for newly created residential land/dwellings within the City boundaries. The City now has over ten years of history related to contributions and the accuracy of population forecasts. Given the uncertainty associated with predicting the land development activity in recent years, careful attention needs to be kept on revenues received. Receipt values have been amended down in the short term to reflect decreased land activity but by the end of the Scheme, land development remains similar to prior year predictions.
- For all other income, allowances have been made for these to increase by approximately 2% per annum. There is a close watch on landfill revenue, to which uncertainty exists. This is related to the commencement of waste to energy facilities in proximity to the Millar Road Landfill

Facility and the requirements being imposed on local government related to the State Waste Strategy.

- Employee costs are expected to increase in line with industry expectations in the forthcoming years. This will need to be reviewed annually with staff number increases related to population growth. A 2% increase in the employee cost is directly related to population growth.
- Materials and contractors is an area where there can be large cost fluctuations depending upon what is planned. A base figure used from a modified prior average of the last five years, with 2% annual increases. It is traditionally very difficult to predict.
- Utilities have been calculated to increase at 2% per annum. Historically this has been difficult to estimate, particularly related to electricity costs. Unit rates for power have been known to increase in past years by much more than inflation.
- Insurances have been calculated to increase by 2% per annum. It is known that the current insurance market is difficult and given recent natural disasters, costs are likely to increase. There is potential for insurance costs to increase substantially above 2%. This situation is being monitored and may require future changes in assumptions.
- Transfers to and from reserves are to occur as per the separate Reserves Summary which is included in section 4 of the plan. Cash reserves are a mixture of cash held by statutory requirement and by decision of Council. The ratio of this mixture will adjust year-in, year-out according to prevailing conditions.
- The details of loans projected to be repaid each year are shown on the Loans Summary, which is included in section 4 of the plan. Proposed borrowings are directly related to projects. The City has implemented a modified Gross Debt to Operating Revenue Ratio to measure suitable debt to be held on the balance sheet. This ratio for any given year should not exceed 45%. A Debt Servicing Ratio is also used which is not to exceed 8%.
- All opening balances are determined to be zero with exception of the final year of the plan. This will be reviewed in future plans.

1.7 Overall Outlook of the City's Position

This plan, similar to prior years, requires significant resources to be delivered to new community infrastructure in the coming decade, and keeps rate increases to a minimum.

Given the population growth of the City, the construction of new facilities to service the community needs to be matched with the replacement of existing assets and buildings. A balance between these goal areas is always difficult and catering for specific needs can vary between years. The full cost of any new item needs to be fully investigated and taken into account, with those costs projected across the years. There are also difficulties currently being encountered in attracting contractors and staff to perform work given the economic conditions in Western Australia.

Millar Road Landfill revenue needs to be closely monitored. Alternate waste treatments do not attract state landfill levy and revenue is going to decrease significantly. Actions are occurring to ensure the Landfill assists in providing a revenue stream to the City although this is likely to be at much lower rates than prior years. Ultimately the City needs to prepare itself for a time when extraordinary revenue from this facility does not exist. If this happens sooner rather than later, rate increases or alternate revenues would need to be found to cover the loss in income or reduce the program of construction of infrastructure delivery.

The City is still facing some financial challenges. When revenue fails to match expectations, the City will rely on debt for planning. This Business Plan utilises significant debt to build planned infrastructure. Importantly, rates are increased modestly to support debt servicing and continue

operational services and current standards noting increases in facilities. The City is highly reliant on residential rate revenue and lacks diversity of rateable land uses when compared against similar local governments. Noticeably, the City currently lacks a significant rateable industrial precinct. This information is noted in a planning context and the City still actively pursues employment related land in its boundary.

Given the above, the City has limited capacity to finance new facilities without increasing rates above those predicted or finding alternate revenue sources. This may include debt but this needs to be linked to ongoing debt repayment implications.

Notwithstanding the above, a City Business Plan needs to be flexible enough to allow for changes that may arise. When such situations do arise, Council should be prepared to consider varying its forward plans as much as possible to take advantage of any changes. This said, it should be conditional upon any new projects (which may or may not involve grants) not significantly impinging upon the City's core goals and long term financial and non-financial objectives.

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Project Plan

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2.1 Major Sporting and Community Facilities - Construction Timetable and Other Information

Community Infrastructure Plan (CIP) Projects	Construction Start Year	Total Project Cost
Aqua Jetty Stage 2	2023/2024	\$ 29,300,310
Anniversary Park Clubroom Redevelopment	2024/2025	\$ 3,127,000
Rockingham Foreshore Activity Node	2027/2028	\$ 2,984,000
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Lark Hill Sportsplex Northern Expansion	2032/2033	\$ 19,223,000
Arpenteur Park Master Plan	2033/2034	\$ 3,659,000

Other Civic/Civil Development

Shoalwater/Safety Bay Foreshore Carlisle to Bent	2024/2025	\$ 11,000,000
Lotteries House/Administration refit	2024/2025	\$ 5,400,000
Autumn Centre Expansion	2025/2026	\$ 3,300,000
New Southern Depot	2027/2028	\$ 25,000,000

Other Information

Year	Op. Revenue	Gross Debt	Debt Raised	Op. Revenue to Debt Ratio
2024/2025	\$ 161,900,000	\$ 34,700,000	\$ 22,000,000	21.4%
2025/2026	\$ 167,400,000	\$ 36,400,000	\$ 6,000,000	21.7%
2026/2027	\$ 175,700,000	\$ 62,000,000	\$ 30,700,000	35.3%
2027/2028	\$ 184,100,000	\$ 69,600,000	\$ 14,000,000	37.8%
2028/2029	\$ 192,100,000	\$ 73,800,000	\$ 11,800,000	38.4%
2029/2030	\$ 198,000,000	\$ 75,900,000	\$ 10,000,000	38.3%
2030/2031	\$ 203,200,000	\$ 83,900,000	\$ 17,000,000	41.3%
2031/2032	\$ 212,700,000	\$ 74,100,000	\$ -	34.8%
2032/2033	\$ 220,100,000	\$ 64,700,000	\$ -	29.4%
2032/2034	\$ 228,800,000	\$ 55,500,000	\$ -	24.3%

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2.2 MAJOR PROJECTS - LISTED BY YEARS - Detailed

PROJECTS	Additional Comments	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Major Landfill Expenses (excluding Plant)	See Note 3.6 for dissection		3,100,000	2,300,000				3,100,000			
Plant Replacement - Landfill Major Plant	See Note 5.4 for dissection	1,160,000	545,000	580,000	1,083,000	180,000	1,400,000	738,000	860,000	1,248,000	160,000
		1,160,000	3,645,000	2,880,000	1,083,000	180,000	1,400,000	3,838,000	860,000	1,248,000	160,000
Landfill Discretionary Money Available (Note 2.4)		3,875,662	3,702,622	3,524,869	3,342,301	3,154,817	2,459,953	1,981,675	1,467,457	915,264	322,950
Net Landfill Contribution to City		2,715,662	57,622	644,869	2,259,301	2,974,817	1,059,953	(1,856,325)	607,457	(332,736)	162,950
Community Infrastructure Plan											
Aqua Jetty Stage 2	Community Infrastructure Plan Page 123	9,175,260									
Anniversary Park Clubroom Redevelopment	Community Infrastructure Plan Page 101	1,876,200	938,100								
Rockingham Foreshore Activity Node	Community Infrastructure Plan Page 103	149,200	149,200	1,790,400	895,200						
East Baldivis Recreation Reserve	Community Infrastructure Plan Page 105			351,950	351,950	4,223,400	2,111,700				
Baldivis South Outdoor Courts	Community Infrastructure Plan Page 109				67,250	67,250	807,000	403,500			
Secret Harbour Community Library	Community Infrastructure Plan Page 109				73,250	73,250	879,000	439,500			
Rockingham Aquatic Centre Redevelopment	Community Infrastructure Plan Page 111				847,050	847,050	10,164,600	5,082,300			
Waikiki/Wambo Outdoor Recreation Space	Community Infrastructure Plan Page 113						65,550	65,550	786,600	393,300	
Lark Hill Sportsplex Northern Expansion	Community Infrastructure Plan Page 115							961,150	11,533,800		5,766,900
Arpenteur Park Master Plan	Community Infrastructure Plan Page 117								182,950	182,950	2,195,400
Other Capital Expenditure											
Plant Replacement - Passenger Vehicles	See Note 5.1 for dissection	525,000	365,000	369,000	336,000	578,000	589,000	453,000	349,000	443,000	622,000
Plant Replacement - Light Commercial Vehicles	See Note 5.2 for dissection	1,019,000	218,000	507,000	776,000	837,000	990,000	632,000	442,000	430,000	992,000
Plant Replacement - Waste Collection Major Plant	See Note 5.3 for dissection	1,700,000	358,000	1,410,000	960,000	1,805,000	865,000	1,568,700	1,060,000	1,620,000	760,000
Plant Replacement - Parks Major Plant	See Note 5.5 for dissection	816,400	887,000	1,354,600	1,526,900	965,500	1,809,500	1,002,000	1,430,600	888,500	2,226,800
Plant Replacement - Technical Services Major Plant	See Note 5.6 for dissection	50,200	224,500	19,500	415,000	512,000	321,400	274,500	362,000	170,000	140,000
Plant Replacement - Miscellaneous Major Plant	See Note 5.7 for dissection	199,200	121,000	24,000	121,500	412,200	131,500	129,000	127,000	14,500	120,000
IT Replacement Equipment/Upgrades	See Note 3.1 for dissection	892,000	1,524,000	1,059,000	790,000	900,000	900,000	900,000	900,000	900,000	1,000,000
Parks and Nature Reserves	See Note 3.2 for dissection	4,239,374	5,152,200	7,882,875	5,796,950	6,117,000	5,450,000	5,450,000	5,000,000	6,000,000	6,000,000
Buildings and Facilities	See Note 3.3 for dissection	2,924,148	3,644,406	1,750,000	3,605,000	5,778,009	4,500,000	5,000,000	5,000,000	6,000,000	6,000,000
Roads and Transportation	See Note 3.4 for dissection	13,260,208	12,528,500	10,176,284	9,000,000	8,019,094	10,000,000	10,000,000	10,000,000	11,000,000	11,000,000
Marine Infrastructure	See Note 3.5 for dissection	3,350,550	2,500,000	2,250,000	2,650,000	1,910,000	2,500,000	2,500,000	2,500,000	3,000,000	3,000,000
Infrastructure Under 100k	See Note 3.7 for dissection	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	500,000	500,000
Other Civic/Civil Development											
Shoalwater/Safety Bay Foreshore Carlisle to Bent		6,600,000	3,300,000								
Lotteries House/Administration refit		2,000,000	2,400,000								
Autumn Centre Expansion		330,000	1,980,000	990,000							
New Southern Depot				2,500,000	15,000,000	7,500,000					

49,506,240	36,689,406	32,834,109	43,611,550	40,944,253	42,484,250	35,261,200	29,500,800	43,075,050	40,323,100
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Net Reserve Transfer	See Note 4.1 for further information	825,929	(7,968,138)	17,876,727	(5,299,582)	(2,143,089)	(5,082,028)	8,481,781	1,548,461	(10,181,858)	(874,042)
TOTALS EXPENDITURE EXCLUDING LANDFILL		50,332,169	28,721,268	50,710,836	38,311,968	38,801,164	37,402,222	43,742,981	31,049,261	32,893,192	39,449,058

Developer Contribution Scheme		(2,365,885)	(2,422,171)	(2,450,999)	(2,445,330)	(2,389,289)	(2,348,134)	(2,320,354)	(2,349,303)	(2,284,284)	
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Loan Commitments - What is projected to occur

Ln1	Aqua Jetty Stage 2	10 Years	See Note 4.2 for Further Information	(15,000,000)							
Ln2	Shoalwater/Safety Bay Foreshore Carlisle to Bent	10 Years	See Note 4.2 for Further Information	(7,000,000)							
Ln3	Rockingham Foreshore Activity Node	10 Years	See Note 4.2 for Further Information		(3,000,000)						
Ln4	Anniversary Park	10 Years	See Note 4.2 for Further Information		(3,000,000)						
Ln5	East Baldivis Recreation Reserve	10 Years	See Note 4.2 for Further Information			(5,700,000)					
Ln6	New Southern Depot	20 Years	See Note 4.2 for Further Information			(25,000,000)					
Ln7	Rockingham Aquatic Centre	10 Years	See Note 4.2 for Further Information				(14,000,000)				
Ln8	Baldivis South Outdoor Courts	10 Years	See Note 4.2 for Further Information				(1,200,000)				
Ln9	Secret Harbour Library	10 Years	See Note 4.2 for Further Information				(1,600,000)				
Ln10	Asset Management	10 Years	See Note 4.2 for Further Information				(9,000,000)				
Ln11	Asset Management 2	10 Years	See Note 4.2 for Further Information					(10,000,000)			
Ln12	Lark Hill Sportsplex Northern Expansion	10 Years	See Note 4.2 for Further Information						(17,000,000)		

LESS: Raising of Loans for Acquisitions =	(22,000,000)	(6,000,000)	(30,700,000)	(14,000,000)	(11,800,000)	(10,000,000)	(17,000,000)				
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TOTALS COSTS LESS LOAN REVENUE OF ALL GROUPS	25,966,284	20,299,097	17,559,837	21,866,638	24,611,875	25,054,088	24,422,627	28,699,958	30,608,908	39,449,058	
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Latest Calculation - Discretionary Money Available (Note 2.3)	15,467,491	14,707,326	14,163,797	15,736,214	18,427,864	20,783,005	23,189,849	25,070,590	27,796,948	30,701,402	
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DIFFERENCE	(7,783,131)	(5,534,149)	(2,751,171)	(3,871,123)	(3,209,194)	(3,211,130)	(3,089,104)	(3,021,911)	(3,144,695)	(8,584,706)	
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Contribution from Grants and Other Sources	(7,783,132)	(5,534,149)	(2,751,171)	(3,871,123)	(3,209,194)	(3,211,130)	(3,089,104)	(3,021,911)	(3,144,696)	(2,984,706)	
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Balance of Funds from Prior Year											5,600,000
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ALLOCATABLE AMOUNT	0	0	0	0	0	0	0	0	0	0	0
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Debt Servicing Ratio	2.56%	3.53%	4.33%	5.04%	5.22%	5.78%	6.28%	6.31%	6.10%	5.87%	
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Not Recommended to Exceed 8%

Gross Debt to Operating Revenue Ratio	21.44%	21.73%	35.30%	37.81%	38.44%	38.33%	41.28%	34.85%	29.39%	24.25%	
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Not Recommended to Exceed 45%

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2.3 10 YEAR FINANCIAL PROJECTIONS MODEL - PERIOD 2024/2025 TO 2033/2034 - SURPLUS CALCULATIONS

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
OPERATING INCOME										
Rates including Interims	110,372	116,773	123,546	129,476	135,691	141,797	148,178	154,846	161,814	169,096
Total Grants, Subsidies and Contributions - Operating	9,528	9,718	9,913	10,111	10,313	10,519	10,730	10,944	11,163	11,386
Total Fees & Charges	43,498	44,368	45,255	46,161	47,084	48,025	48,986	49,966	50,965	51,984
Total Interest Earnings	4,634	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Other Income	13,461	13,730	14,004	14,284	14,570	14,862	15,159	15,462	15,771	16,087
Less Landfill Income	-21,588	-21,769	-21,953	-22,139	-22,327	-22,518	-22,969	-23,428	-23,896	-24,374
TOTAL OPERATING INCOME	159,904	167,320	175,266	182,393	189,831	197,185	204,584	212,290	220,317	228,679
OPERATING EXPENDITURE										
Total Employee Costs	-72,035	-77,078	-82,473	-84,947	-87,496	-90,121	-92,824	-96,073	-99,436	-102,916
Total Materials & Contracts	-61,087	-62,309	-63,555	-64,826	-66,123	-67,445	-68,794	-70,858	-72,984	-75,173
Utility Charges	-6,608	-6,740	-6,875	-7,012	-7,152	-7,295	-7,441	-7,665	-7,895	-8,131
Insurance	-1,386	-1,414	-1,442	-1,471	-1,500	-1,530	-1,561	-1,577	-1,592	-1,608
Interest Payable on existing Loans	-288	-199	-127	-54	0	0	0	0	0	0
Depreciation	-32,557	-33,208	-33,872	-34,550	-35,241	-35,946	-36,665	-37,398	-38,146	-38,909
Other Expenditure	-16,878	-17,216	-17,560	-17,912	-18,270	-18,635	-19,008	-19,578	-20,166	-20,770
Add Back Landfill Expenditure	17,712	18,067	18,428	18,796	19,172	20,058	20,987	21,960	22,981	24,051
TOTAL OPERATING EXPENDITURE	-173,128	-180,097	-187,477	-191,976	-196,610	-200,914	-205,306	-211,188	-217,237	-223,457
Net Operating Result	-13,223	-12,777	-12,211	-9,583	-6,779	-3,729	-723	1,102	3,080	5,222
Add Back Depreciation - non cash	32,557	33,208	33,872	34,550	35,241	35,946	36,665	37,398	38,146	38,909
Less Principle Repayment on Existing Loans	-1,317	-986	-1,013	-853	0	0	0	0	0	0
Less Principle and Interest on Proposed Loans	-2,549	-4,738	-6,484	-8,378	-10,034	-11,434	-12,752	-13,429	-13,429	-13,429
Subtotal	-144,437	-152,613	-161,102	-166,657	-171,403	-176,402	-181,394	-187,219	-192,520	-197,977
PROJECTED OPERATING SURPLUS	15,467	14,707	14,164	15,736	18,428	20,783	23,190	25,071	27,797	30,701

2.4 10 YEAR FINANCIAL PROJECTIONS MODEL - PERIOD 2024/2025 TO 2033/2034 - SURPLUS CALCULATIONS - LANDFILL

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
OPERATING INCOME										
Landfill Operations	16,704	16,787	16,871	16,955	17,040	17,125	17,468	17,817	18,174	18,537
Transfer Station	4,214	4,298	4,384	4,472	4,561	4,652	4,745	4,840	4,937	5,036
Recycling Operations	671	684	698	712	726	741	755	771	786	802
TOTAL OPERATING INCOME	21,588	21,769	21,953	22,139	22,327	22,518	22,969	23,428	23,896	24,374
OPERATING EXPENDITURE										
Landfill Operations	-15,470	-15,779	-16,095	-16,417	-16,745	-17,583	-18,462	-19,385	-20,354	-21,372
Transfer Station	-1,705	-1,739	-1,774	-1,810	-1,846	-1,883	-1,920	-1,959	-1,998	-2,038
Recycling Operations	-537	-548	-559	-570	-581	-593	-605	-617	-629	-642
TOTAL OPERATING EXPENDITURE	-17,712	-18,067	-18,428	-18,796	-19,172	-20,058	-20,987	-21,960	-22,981	-24,051
Net Operating Result	3,876	3,703	3,525	3,342	3,155	2,460	1,982	1,467	915	323
OPERATING SURPLUS - Landfill	3,876	3,703	3,525	3,342	3,155	2,460	1,982	1,467	915	323



Project Mix



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3.1 INFORMATION COMMUNICATION TECHNOLOGY (ICT)

Major Purchases	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
Review and Replace RFID		250,000	100,000		
Switch Replacement			100,000	100,000	100,000
UPS Replacement		30,000			
Telephone System Replacement	300,000				
AV Equipment Replacement	50,000	125,000	50,000	50,000	50,000
Next Generation Firewall				250,000	
Network Structure Equipment/expansion			200,000		
SmartWatch CCTV replacement			250,000		
Server/Storage Replacement		800,000			
Anti Virus System Upgrade				140000	
Access Point Replacement			100,000		
CCTV Replacement (Cameras)	100,000	100,000	100,000	100,000	100,000
Replacement CCTV Plinth - Trailer/s			150,000	150,000	
Optical Fibre Upgrade/Expansion	150,000				200,000
CCTV Server/Storage	60,000	210,000			200,000
Wireless Access Points Upgrade	80,000				
Digital Radio System	80,000				
Upgrade Speech Recognition System (SpeechExec)					20,000
Multi Function Devices	72,000				80,000
Records Scanners		9,000	9,000		
Total Expenditure	892,000	1,524,000	1,059,000	790,000	750,000

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Amadeus Crescent Reserve R47316					
Amadeus Crescent Reserve - Replace combination play equipment		\$ 23,000			
Antilla Place Reserve R33199					
Antilla Place Reserve - Infield reticulation		\$ 210,000			
Anvils Circle Reserve R47395					
Anvils Circle Reserve - Replace combination play equipment	\$ 45,000				
Aries Court Reserve R33007					
Aries Court Reserve - Replace lighting and switchboard	\$ 7,000	\$ 351,000			
Arpenteur Park Reserve R46206					
Arpenteur Park Reserve - Upgrade sports reserve floodlighting	\$ 7,000	\$ 150,000			
Attwood Way Reserve R49124 (old R32684)					
Attwood Way Reserve - Infield reticulation					\$ 24,000
Baldivis District Sporting Complex					
Baldivis Sports Complex - Install fertigation system	\$ 15,000				
Baltimore Reserve R47223					
Baltimore Reserve - Infield reticulation		\$ 42,000			
Barri Barri Park R49231					
Barri Barri Reserve - Replace BBQ	\$ 16,000				
Barri Barri Reserve 1 and 2 - Install dosing units to bores	\$ 50,000				
Bayeux Reserve R44984					
Bayeux Reserve - Infield reticulation		\$ 78,000			
Bayeux Reserve - Replace irrigation controller		\$ 7,875			
Bayview Reserve R41239					
Bayview Reserve - Infield reticulation			\$ 180,000		
Bayview Reserve - Replace irrigation cabinet			\$ 10,500		
Bayview Reserve - Replace irrigation controller			\$ 7,000		
Bell Park R22568					
Bell Park - Replace lighting		\$ 10,000	\$ 1,600,000		
Wanliss Street carpark upgrade - Foreshore Master Plan			\$ 700,000	\$ 1,600,000	
Bequia Reserve R40223					
Bequia Reserve - Infield reticulation			\$ 30,000		
Birdsville Reserve R48139					
Birdsville Reserve - Replace combination play equipment		\$ 28,000			
Buckle Court Reserve R35477					
Buckle Court Reserve - Infield reticulation		\$ 42,000			

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Buckle Court Reserve - Replace irrigation controller		\$ 7,875			
Bungaree Drain R33200					
Bungaree Drain Pathway - Replace lighting		\$ 10,000	\$ 484,000		
Careeba Reserve R33299					
Careeba Reserve - Replace combination play equipment		\$ 29,000			
Centenary Park R32215					
Centenary Park - Install playground shade sails			\$ 18,000		
Chelmsford Reserve R45101					
Chelmsford Reserve - Infield reticulation			\$ 216,000		
Chelmsford Reserve - Replace softfall under spider net play equipment			\$ 6,000		
Chelmsford Reserve - Replace spider net play equipment			\$ 25,000		
Churchill Park R22568					
Churchill Park - Replace lighting		\$ 10,000	\$ 1,600,000		
City Park R41967					
City Park - Replace switchboard cabinet		\$ 18,000			
Cobblestone Circuit R47199					
Cobblestone Circuit - Replace luminaires				\$ 43,200	
Delphinus Reserve R32656					
Delphinus Reserve - Replace lighting					\$ 431,000
Don Cuthbertson Reserve R41558					
Don Cuthbertson Reserve - Infield reticulation		\$ 90,000			
East Rockingham Cemetery R39885					
East Rockingham Cemetery - Pavement and brick wall refurbishment works	\$ 12,500				
East Rockingham Cemetery - Install shade structure (Rose Garden)	\$ 22,000				
East Rockingham Cemetery - Infield reticulation			\$ 48,000		
Emerald Park R22568					
Emerald Park - Replace picnic tables				\$ 33,000	
Emerald Park - Replace shelters including new concrete hardstand				\$ 245,250	
Ennis Avenue Reserve - Rear of Hillman Hall					
Ennis Avenue Reserve - Infield reticulation		\$ 90,000			
Ennis Avenue Reserve - Replace luminaires and switchboard (Hillman Hall carpark)		\$ 40,000			
Ennis Ave Reserve & Kurrawa Public Accessway - Replace lighting					\$ 130,000
Fantasy Park Reserve R38418					
Fantasy Park - Replace swing sets	\$ 60,000				
Fantasy Park - Infield reticulation				\$ 150,000	

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Fantasy Park - Replace shelters				\$ 140,000	
Fantasy Park - Replace switchboard					\$ 10,000
Georgetown Drive Reserve R37830					
Georgetown Drive Reserve - Replace combination play equipment			\$ 28,000		
Glenburgh Reserve R51661					
Glenburgh Reserve - Replace rubber softfall	\$ 69,130				
Glenburgh Reserve - Replace basketball court surface			\$ 16,000		
Golden Bay Foreshore R27066					
Golden Bay Foreshore - Replace shelters	\$ 147,000				
Golden Bay Foreshore - Replace park furniture	\$ 75,000				
Governor Reserve R22618					
Governor Reserve - Replace BBQs		\$ 17,000			
Gumnut Reserve R31548					
Gumnut Reserve - Infield reticulation		\$ 42,000			
Gumnut Reserve - Replace irrigation controller		\$ 9,000			
Harmony Park R46264					
Harmony Park - Infield reticulation				\$ 150,000	
Harrington Gardens Reserve R47171					
Harrington Gardens Reserve - Infield reticulation			\$ 180,000		
Haselmere Circuit Reserve R33669					
Haselmere Circuit Reserve - Replace combination play equipment		\$ 24,000			
Houston Reserve R32406					
Houston Reserve - Infield reticulation		\$ 60,000			
Houston Reserve - Replace irrigation controller		\$ 7,875			
Karnup Town Site R27221					
Karnup Town Site - Replace BBQ		\$ 10,000			
Kingaroy Reserve (North) R50379					
Kingaroy Reserve - Replace BBQ	\$ 18,000				
Ballaballa Reserve - Replace luminaires		\$ 25,000			
Kootingal Reserve R48625					
Kootingal Reserve - Remove and replace shelter/s	\$ 21,000				
Lagoon Reserve R44449					
Lagoon Reserve - Replace switchboard	\$ 10,744				
Lake Richmond Reserve R47145					
Lake Richmond - Replace lighting and switchboard			\$ 5,000	\$ 145,000	

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Lakemba Reserve R42742					
Lakemba Reserve - Replace combination play equipment		\$ 32,000			
Larkhill Sporting Reserve R24059					
Larkhill Sporting Reserve - Rugby League - Convert sports floodlighting to LED	\$ 343,000				
Larkhill Sporting Reserve - Replace BBQ	\$ 30,000				
Lark Hill Sports Complex - Install fertigation system	\$ 15,000				
Larkhill Sporting Reserve - Cricket and Soccer - Convert sports floodlighting to LED		\$ 275,000			
Larkhill Sporting Reserve - Hockey grass fields - Install new sports floodlighting			\$ 313,000		
Larkhill Sporting Reserve - New shade structure				\$ 16,500	
Larkhill Sporting Reserve - Replace passive reserve lighting					\$ 3,500
Lions Park Reserve R22948					
Lions Park - Install playground shade sail		\$ 25,000			
Lions Park Reserve - Replace lighting and switchboard					\$ 241,000
Long Park Reserve R36155					
Long Park - Replace luminaires				\$ 96,000	
Lynx Way Reserve R33085					
Lynx Way Reserve - Infield reticulation		\$ 42,000			
Martindale Reserve R50565					
Martindale Reserve - Infield bore modification	\$ 25,000				
Montmarte Reserve R45697					
Montmarte Reserve - Infield reticulation			\$ 36,000		
Montmarte Reserve - Replace irrigation controller			\$ 7,875		
Naval Memorial Reserve R22568					
Naval Memorial Reserve - Replace shelters	\$ 130,000				
Nottely Crescent Reserve R47754					
Nottely Crescent Reserve - Replace play equipment	\$ 100,000				
Orleans Drive Reserve R42886					
Orleans Drive Reserve - Infield reticulation		\$ 90,000			
Orleans Drive Reserve - Replace irrigation cabinet		\$ 10,000			
Orleans Drive Reserve - Replace irrigation controller		\$ 7,875			
Port Kennedy Foreshore R44076					
Port Kennedy Foreshore - Replace BBQ		\$ 16,000			
Port Kennedy Foreshore - Replace luminaires				\$ 66,000	
Rhonda Scarrott Reserve R32492 (Tangadee)					
Rhonda Scarrott Reserve - Install fertigation system	\$ 13,000				

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Rotary Reserve R9025					
Rotary Reserve - Replace cabinet and lighting		\$ 31,000			
Rotary Reserve - Replace shelter	\$ 21,000				
Safety Bay Foreshore (June-Malibu) R22270					
Safety Bay Foreshore (Watts to Shelton) - Replace lighting design	\$ 25,000				
Safety Bay Foreshore - Replace BBQs		\$ 17,500			
Safety Bay Foreshore - Replace shelters (Opp Ernest)		\$ 45,000			
Safety Bay Foreshore (June to Malibu) - Replace lighting	\$ 398,000				
Waikiki Foreshore (Malibu to Shelton) - Replace lighting	\$ 248,000				
Safety Bay Foreshore (Watts - June) R22035					
Safety Bay Foreshore (Watts to June) - Replace lighting		\$ 1,026,000			
Safety Bay Foreshore - Install playground shade sails			\$ 36,500		
San Sebastian Reserve R47073					
San Sebastian Reserve - Replace BBQ		\$ 10,000			
San Sebastian Reserve - Replace combination play equipment (large)		\$ 32,000			
Seabrooke/Barron Reserve R35060					
Seabrook Barron Reserve - Replace lighting					\$ 79,000
Secret Harbour Oval R43066					
Secret Harbour Oval - Replace sports floodlighting					\$ 272,000
Shoalwater Oval Reserve R24280					
Shoalwater Oval Reserve - Replace combination play equipment		\$ 25,000			
Singleton Foreshore R26469					
Singleton Foreshore - Replace shelters		\$ 65,000			
Singleton Foreshore - (Singleton Beach Rd) - Replace lighting and switchboard	\$ 9,000	\$ 111,000			
Stan Twight Reserve R38646					
Stan Twight Reserve - Replace picnic settings and seating	\$ 36,000				
Steel Tree Reserve R48399 (Grice Crescent)					
Steel Tree Reserve - Replace BBQ		\$ 16,000			
Tamworth Reserve R49083 (cnr Aldersyde)					
Tamworth Reserve - Infield reticulation	\$ 650,000				
Tamworth Reserve - Install bore dosing unit	\$ 25,000				
Tamworth Reserve - Install new irrigation storage tanks	\$ 100,000				
The Avenue Reserve 42354					
The Avenue Reserve - Install playground shade sails					\$ 24,500
The Village Green R48927 (Old R2595)					

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
The Village Green - Replace BBQ		\$ 10,000			
The Village Green - Replace luminaires				\$ 5,000	
The Village Green - Upgrade lighting					\$ 200,000
Torbay Mews Reserve R42362					
Torbay Mews Reserve - Install new drink fountain	\$ 10,000				
Trusty Park Reserve R44567					
Trusty Park Reserve - Replace lighting		\$ 35,000			
Veterans Memorial Park R45678					
Veterans Memorial Park - Infield reticulation		\$ 108,000			
Waikiki Foreshore Malibu Rd to Shelton Street					
Waikiki Foreshore - Replace exercise equipment	\$ 55,000				
Waikiki Foreshore - Replace exercise equipment softfall	\$ 25,000				
Warnbro Oval (Living Waters) R39592					
Aqua Jetty Tennis/Basketball courts - Replace sports floodlighting	\$ 450,000				
Warnbro Recreation Centre (Currie St Oval) R25478					
Warnbro Recreational Centre Oval - Replace cricket practice nets				\$ 110,000	
Warnbro Recreation Centre Training Oval - Replace sports floodlighting					\$ 676,000
Waterfront Parkway (Large Reserve R48224)					
Waterfront Parkway Reserve - Replace combination play equipment	\$ 35,000				
Waterfront Parkway - Replace luminaires	\$ 35,000				
Welch Way Reserve R26335					
Welch Way Reserve - Replace combination play equipment			\$ 23,000		
Whitehead Reserve R26472					
Whitehead Reserve - Replace combination play equipment				\$ 31,000	
Willow Tree Way Reserve R48560					
Willow Tree Way Reserve - Replace combination play equipment				\$ 25,000	
Wise Meander Reserve R48400					
Wise Meander Reserve - Replace play equipment			\$ 20,000		
Parks & Natural Reserves					
Foreshore Areas - Park furniture renewals	\$ 200,000				
BBQ renewals			\$ 32,000	\$ 70,000	\$ 70,000
Infield reticulation renewals			\$ 200,000	\$ 200,000	\$ 500,000
Pump and bore renewals		\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000
Electrical cabinet & controller renewals		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Play equipment renewals		\$ 140,000	\$ 375,000	\$ 400,000	\$ 520,000

3.2 Parks and Natural Reserves	2024/25	2025/26	2026/27	2027/28	2028/29
Sports equipment renewals		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Sports surface renewals		\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 1,400,000
Fencing and retaining wall renewals		\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
Park furniture renewals		\$ 45,200	\$ 90,000	\$ 120,000	\$ 170,000
Parks Improvement Plan - Upgrades and enhancements	\$ 30,000	\$ 10,000	\$ 20,000	\$ 65,000	\$ 130,000
Environmental Reserve Management Plan - Upgrade pedestrian accesses	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Environmental Reserve Management Plan - Seal tracks with limestone	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Increase existing irrigation systems & urgent replacements	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
New and upgraded parks and park pathway lighting	\$ 100,000	\$ 100,000	\$ 180,000	\$ 180,000	\$ 250,000
Parks - Urgent works	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 100,000
Greening Plan - Tree planting and care	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Beach Access Path Plan	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Total	\$ 4,239,374	\$ 5,152,200	\$ 7,882,875	\$ 5,796,950	\$ 6,117,000

3.3 Buildings and Facilities	2024/25	2025/26	2026/27	2027/28	2028/29
ANNIVERSARY PARK SITE (HEFRON STREET)					
Anniversary Park - Replace toilets and changerooms	\$ 595,000				
AQUA JETTY SITE (WARNBRO SOUND AVENUE)					
Aqua Jetty - Replace perimeter garrison fencing	\$ 77,000				
Aqua Jetty - Resurface car park	\$ 316,468				
Aqua Jetty - Replacement of Aqua Jetty 25m and 50m Pool Sand Filters	\$ 410,000				
AUTUMN CENTRE SITE (MCNICHOLL STREET)					
Autumn Centre - Removal and replace kitchen vinyl covering		\$ 30,000			
BALDIVIS RESERVE SITE (CNR FIFTY/BALDIVIS ROADS)					
Baldivis Reserve (Baldivis Old Bar) - Replace structure	\$ 35,000				
COUNCIL ADMINISTRATION OFFICE/LOTTERIES HOUSE SITE					
Council Administration Building - Bridge Wing - Replace air conditioning services	\$ 380,000				
Council Administration Building - Renew render on administration building including clocktower and Lotteries House	\$ 220,000	\$ 220,000			
Council Administration Building - Square Entry - Replace air conditioning services	\$ 380,000				
Council Administration Building - Square Entry - Refurbish toilets	\$ 150,000				
COUNCIL DEPOT SITE (CROCKER STREET)					
State Emergency Services - Replace large transportable			\$ 80,000		
State Emergency Services - Replace small transportable			\$ 60,000		
GEORGETOWN RESERVE SITE (GEORGETOWN DRIVE)					
Georgetown Reserve Changerooms - Replace roof covering		\$ 108,000			
GOLDEN BAY FORESHORE SITE (MARILLANA DRIVE)					
Golden Bay Foreshore Toilets - Replace toilet facility		\$ 314,309			
MARY DAVIES LIBRARY & COMMUNITY CENTRE					
Mary Davies Library & Community Centre Courtyard - Upgrade lighting to LED		\$ 5,000	\$ 40,000		
POINT PERON FORESHORE SITE					
Point Peron Toilet Block - Replacement		\$ 294,031			
PORT KENNEDY COMMUNITY CENTRE SITE (DISCOVERY CR)					
Port Kennedy Community Centre - Replace play equipment	\$ 22,000				
Port Kennedy Community Centre - Replace softfall	\$ 20,000				
ROCKINGHAM AQUATIC CENTRE SITE (COUNCIL AVENUE)					
Rockingham Aquatic Centre - New BBQ area	\$ 19,000				

3.3 Buildings and Facilities	2024/25	2025/26	2026/27	2027/28	2028/29
Rockingham Aquatic Centre - Outdoor fitness workout area	\$ 50,000				
Aquatic Centre - Replace play equipment	\$ 41,480				
Aquatic Centre - Replace rubber softfall	\$ 23,520				
ROCKINGHAM FORESHORE SITE (ESPLANADE/ROCKINGHAM)					
Governor Road - Replace toilet facility		\$ 314,309			
Rotary Park (Esplanade) - Replace toilet facility			\$ 15,000	\$ 335,000	
ROCKINGHAM OLD MUSEUM SITE -CNR KENT/FLINDERS					
Rockingham Museum Art and Craft Building - Refurbish Kitchen		\$ 30,000			
SECRET HARBOUR COMMUNITY CENTRE SITE (OASIS DRIVE)					
Secret Harbour Scouts Storage Shed - Replacement	\$ 22,000				
SECRET HARBOUR FORESHORE SITE					
Albenga Toilet - Replace internal subboard and lighting	\$ 7,680				
SHOALWATER FORESHORE SITE (BOUNDARY TO COVENTRY)					
Shoalwater Foreshore (Gloucester Ave) - Replace toilet facility			\$ 15,000	\$ 335,000	
SHOALWATER FORESHORE SITE (CNR WATTS/SAFETY BAY RD)					
Shoalwater Foreshore (Watts Rd) - Replace toilet facility			\$ 15,000	\$ 335,000	
SINGLETON FORESHORE SITE (FORESHORE DRIVE)					
Singleton Foreshore Toilets - Replace toilet facility		\$ 314,309			
WAIKIKI COMMUNITY FACILITY SITE (RAND AVENUE)					
Waikiki Family Community Centre - Replace roof, gutters and fascia	\$ 55,000				
WAIKIKI FORESHORE SITE (WARNBRO BCH/SAFETY BAY RD)					
Waikiki Foreshore Toilets (Malibu Rd) - Replace toilet facility		\$ 324,448			
WARNBRO RECREATION CENTRE SITE (OKEHAMPTON/CURRIE)					
Warnbro Recreation Centre - Carpark lighting upgrade		\$ 60,000			
Warnbro Recreation Centre - Major refurbishment		\$ 1,330,000			
Buildings & Facilities					
Building renewals		\$ 200,000	\$ 1,425,000	\$ 2,500,000	\$ 5,678,009
Buildings - Urgent works	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Total	\$ 2,924,148	\$ 3,644,406	\$ 1,750,000	\$ 3,605,000	\$ 5,778,009

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Major Road Projects					
Aqua Jetty - Channelisation of the left turn from Warnbro Sound Avenue	\$ 150,000				
State blackspot - Read Street / Malibu Road - Install pre-deflections	\$ 519,864				
Baldivis Rd/Kulija Road - Intersection upgrade feasibility study and design	\$ 40,000				
Mandurah Rd/Kulija Road - Intersection upgrade feasibility study and design	\$ 40,000				
Hymus Street / Esplanade - Construct median at the bend	\$ 70,000				
State blackspot - Baldivis Road and Rivergums Boulevard - Install Roundabout	\$ 528,723				
MRRG Road improvement - Baldivis Road - Furioso Green to Highbury Boulevard - Upgrade road and shared path on western side	\$ 428,400				
Parkin / Safety Bay / Point Peron / Hymus - Upgrade intersection	\$ 200,000	\$ 300,000			
Townsend Road / Swinestone Street - Construct traffic treatments	\$ 252,000	\$ 1,015,100			
Arcadia Drive - Construct traffic treatments	\$ 550,000	\$ 550,000			
MRRG Road improvement - Mundijong Road - Realign and install street lighting and crash barriers	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000		
Thorpe Street - Install new local area traffic management solutions	\$ 50,000		\$ 500,000		
Wanliss Street - Install new local area traffic management solutions		\$ 50,000		\$ 500,000	
Nairn Drive - Upgrade dual carriageway - Safety Bay Road to Amazon Drive					\$ 300,000
MRRG Road improvement projects				\$ 1,000,000	\$ 1,000,000
State blackspot projects		\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 500,000
National blackspot projects		\$ 300,000	\$ 300,000	\$ 600,000	\$ 300,000
Road safety action plan implementation	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
New Footpaths / Dual Access Paths					
Chalgrove Avenue - New path (South side, Goddard Street to Westall Street)	\$ 20,000				
Wyola Street - New path (North side, Varley Crescent to Read Street)	\$ 25,000				
McMahon Street - New path (South side, Read Street to Ledgard Street)	\$ 40,000				
Louise Street - New path (South side, Simpson Avenue to bus stop 17316)	\$ 40,000				
Antero Road - New path (East side, Cherokee Gardens to Greeson Parkway)			\$ 20,000		
Attwood Way - New path (West side, Montessori School to Emma Street)			\$ 20,000		
Basslet Place - New path (Inside loop, Holcombe Road to Manta Court)			\$ 56,000		
Rae Road - WA Bicycle Network path construction	\$ 650,000	\$ 600,000	\$ 600,000		
New Footpaths / Dual Access Paths				\$ 800,000	\$ 800,000
Footpath projects - minor missing links	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
New and Upgraded Infrastructure					
Install guarded school crossings	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Parking upgrades	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Roads - Public area lighting plan	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 400,000
Bus stops - New shelters and upgraded platforms	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Drainage Upgrades					
Drainage upgrades	\$ 850,000	\$ 830,000	\$ 850,000	\$ 850,000	\$ 850,000
Bus Shelter Renewals					
Bus shelter renewals		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Contest parade - Replace bus shelter - Stop 24332	\$ 10,000				
Contest parade - Replace bus shelter - Stop 24331	\$ 10,000				
Street Lighting Renewal Projects					
Secret Harbour - Redesign and replace street lighting (Secret Harbour Stage 3)	\$ 2,340,443				
Secret Harbour - Redesign and replace street lighting (Secret Harbour Stage 4)	\$ 80,000	\$ 1,921,880	\$ 1,961,880		
Path Renewals					
Port Kennedy / Warnbro Foreshore - Replace paths (Capella Pass to Port Kennedy Drive)			\$ 457,004		
Car Park Renewals					
Car park renewals		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Road Resurfacing Renewals					
Parkland Drive - Road resurfacing (Okehampton Road to Currie Street)	\$ 172,419				
Majorca Green - Road resurfacing (Santa Cruz Parkway to Sao Jorge Green)	\$ 23,784				
Mikonos Mews - Road resurfacing (Sao Jorge Green to Sicily Green)	\$ 35,015				
Puffin Close - Road resurfacing (Albatross Place to Cul de Sac)	\$ 15,471				
Talara Mews - Road resurfacing (St Kitts Boulevard to Dakar Walk)	\$ 11,431				
Chalgrove Avenue - Road resurfacing (McNicholl Street to Louise Street)	\$ 70,425				
Edith Road - Road resurfacing (Owen Road to Cul de Sac)	\$ 21,321				
Chalgrove Avenue - Road resurfacing (Contest Parade to Civic Boulevard)	\$ 28,997				
Garden Road - Road resurfacing (Karri Street to Cul-de-sac)	\$ 33,120				
Hawker Street - Road resurfacing (Reflection Mews to Ollis Street)	\$ 22,857				
Coran Gardens - Road resurfacing (Parkland Drive to Cul de Sac)	\$ 43,964				
Cypress Mews - Road resurfacing (Ebony Elbow to Cul de Sac)	\$ 25,646				

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Foley Place - Road resurfacing (Albatross Place to Cul de Sac)	\$ 15,471				
Palm Drive - Road resurfacing (Safety Bay Road to Parkland Drive)	\$ 26,667				
Jativa Lane - Road resurfacing (Merida Loop North - Merida Loop South)	\$ 13,213				
Patterson Road & Dixon Road Roundabout - Road resurfacing	\$ 134,534				
Rae Road - Road resurfacing (Tulley Court to Read Street)	\$ 151,557				
Capella Pass - Road resurfacing (Pollard Way to Car Park)	\$ 46,058				
Grado Lane - Road resurfacing (Montoro Drive to Rianza Parkway)	\$ 12,156				
San Sebastian Boulevard - Road resurfacing (Warnbro Sound Avenue to Cordoba Avenue)	\$ 92,961				
Read Street Service Road - Road resurfacing (Farris Street to Swinstone Street)	\$ 66,847				
Chalgrove Avenue - Road resurfacing (Leghorn Street to Civic Boulevard)	\$ 54,286				
Patterson Road & Wanliss Street Roundabout - Road resurfacing	\$ 105,946				
Royal Road - Road resurfacing (Waimea Road to Car Park)	\$ 16,901				
Cassia Drive - Road resurfacing (Karri Street to Cul-de-sac)	\$ 102,938				
Coventry Road - Road resurfacing (Safety Bay Road to Fourth Avenue)	\$ 40,000				
Burgos Lane - Road resurfacing (Merida Loop to Montilla Crescent)	\$ 25,105				
Millar Road - Road resurfacing (Kulija Road to Landfill Facility)	\$ 337,486				
Swallow Hill Court - Road resurfacing (Grasshill Road to Cul-de-sac)	\$ 45,023				
Pollard Way - Road resurfacing (Fendam Street - north to Fendam Street - south)	\$ 79,868				
Salamanca Parkway - Road resurfacing (Alcazar Avenue to Lugo Pass)	\$ 49,151				
Swallowtail Parade - Road resurfacing (Grand Ocean Boulevard to Saury Court)	\$ 97,297				
Waimea Road - Road resurfacing (Safety Bay Road to Penguin Road)	\$ 23,810				
Hilltop Rise - Road resurfacing (Amarillo Drive to Cul-de-sac)	\$ 47,858				
Warnbro Beach Road - Road resurfacing (Short Street to View Road)	\$ 64,384				
Bent Street - Road resurfacing (Safety Bay Road to Penguin Road)	\$ 38,919				
Sweep Entrance - Road resurfacing (Currie Street to Teraglin Way)	\$ 15,063				
Viella Lane - Road resurfacing (San Sebastian Boulevard to Laredo Bend)	\$ 26,703				
Louise Street Service Road - Road resurfacing (Simpson Avenue to Ashford)		\$ 10,711			
Grand Ocean Boulevard - Road resurfacing (Warnbro Sound Avenue to Currie)		\$ 132,497			
St Albans Road - Road resurfacing (Mundijong Road to Bertenshaw Road)		\$ 1,341,126			
June Road - Road resurfacing (Joseph Road to Rae Road)		\$ 96,190			
Rae Road - Road resurfacing (Garden Island Highway to Read Street)		\$ 557,650			

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Makybe Drive - Road resurfacing (Baldivis Road to Bramall Terrace)		\$ 104,865			
Acrasia Road - Road resurfacing (Clyde Avenue to Rimfire Road)		\$ 33,874			
Arthur Road - Road resurfacing (Owen Road to Donald Drive)		\$ 25,297			
Vista Place - Road resurfacing (Safety Bay Road to Cul de Sac)		\$ 24,733			
May Street - Road resurfacing (Thorpe Street to Cul de Sac)		\$ 19,784			
Marlock Place - Road resurfacing (Paganoni Road to Cul de Sac)		\$ 43,463			
Dixon Road - Road resurfacing (Goddard Street to Ambrose Street)		\$ 92,638			
Read Street - Road resurfacing (Malibu Road to Goongarrie Drive)		\$ 91,288			
Amarillo Drive - Road resurfacing (Karri Street to Mallee Drive)		\$ 265,718			
Round Hill Drive - Road resurfacing (Grand Ocean Boulevard to Ginger Court)		\$ 32,973			
Kerosene Lane - Road resurfacing (Mandurah Road to Annabelle Way)		\$ 164,209			
Grasshill Road - Road resurfacing (Amarillo Drive to Cul-de-sac)		\$ 104,018			
Almond Avenue - Road resurfacing (Payne Street to Almond Place)		\$ 22,008			
Dunlowe Loop - Road resurfacing (Eva Lynch Way to Arabella Meander)		\$ 47,416			
Seahaven Street - Road resurfacing (Safety Bay Road to Charthouse Road)		\$ 80,193			
Athens Entrance - Road resurfacing (Bayside Boulevard to Brussels Circuit)		\$ 20,540			
Eva Lynch Way - Road resurfacing (Royal Palm Drive to Mary Blair Way)		\$ 47,483			
Read Street Service Road - Road resurfacing (Benjamin Way to Waterfront Village)		\$ 34,667			
Carlingford Drive - Road Resurfacing (Bayside Boulevard to Barcelona Grange)		\$ 19,784			
Doghill Road - Road resurfacing (Young Road to 427 Doghill Rd)		\$ 197,025			
Roscoe Turn - Road resurfacing (Emma Street to Attwood Way)		\$ 45,069			
Wanliss Street - Road resurfacing (Patterson Road to Emma Street)		\$ 72,407			
Wittecarra Crescent - Road resurfacing (Olivenza Crescent to Carramup Circle)		\$ 63,894			
Musca Close- Road Resurfacing (Orion Street to Cul De Sac)			\$ 14,866		
Pulsano Mews - Road resurfacing (Secret Harbour Boulevard)			\$ 14,866		
Markaling Close - Road resurfacing (Milina Street to Cul de Sac)			\$ 14,747		
Tuart Drive - Road resurfacing (Eighty Road South to Eighty Road North)			\$ 156,510		
Woodwind Way - Road resurfacing (Rothbury Parade to Swifts Court)			\$ 12,456		
Westerly Way - Road resurfacing (Willmott Drive to Soraya Place)			\$ 34,286		
Victoria Street - Road resurfacing (Kent Street to Smythe Street)			\$ 61,133		
Noonan Road - Road resurfacing (Park Drive to Cambridge Crescent)			\$ 63,809		
Montoro Drive - Road resurfacing (Laguardia Loop to Riaza Parkway)			\$ 40,300		

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Hercules Street - Road resurfacing (Cygnus Street to Orion Place)			\$ 78,780		
Delaporte Turn - Road resurfacing (Coldicott Terrace to Vernon Gough Drive)			\$ 23,544		
Cambridge Crescent - Road resurfacing (Mataitai Loop to Jindarra Close)			\$ 50,476		
Jarvis Road - Road Resurfacing (Stakehill Road to Cul-de-sac)			\$ 24,840		
Kent Street - Road resurfacing (Wanliss Street to Roe Street)			\$ 219,736		
Wellard Road - Road resurfacing (Mandurah Road to End of the City Boundary)			\$ 120,463		
Truscan Close - Road resurfacing (Park Drive to Cul-de-sac)			\$ 16,889		
Seabrooke Avenue - Road resurfacing (Rae Road to Ricketts Court)			\$ 143,662		
Naxos Way - Road resurfacing (Vila Do Porto Crescent to Taiof Close)			\$ 25,059		
Montilla Crescent - Road resurfacing (San Sebastian Boulevard to Toledo Circuit)			\$ 50,667		
Grange Drive - Road resurfacing (Gascoyne Way to Ennis Avenue)			\$ 109,824		
Exhibition Way - Road resurfacing (Park Drive to Balwyn Court)			\$ 96,190		
Penguin Road - Road resurfacing (Bent Street to Forrester Road)			\$ 58,095		
Waterton Way - Road resurfacing (Park Drive to Mataitai Loop)			\$ 176,190		
Soraya Place - Road resurfacing (Westerly Way to Cul-de-sac)			\$ 33,359		
Riaza Parkway - Road resurfacing (Montoro Drive to Laguardia Loop)			\$ 41,766		
Orion Street - Road resurfacing (Hercules Street to Turana Place)			\$ 43,861		
Lloyd Road - Road resurfacing (Doghill Road to Cul-de-sac)			\$ 32,025		
Goddard Street - NB - Road resurfacing (Chalgrove Avenue to Leeuwin Parade)			\$ 115,032		
Darile Street - Road resurfacing (Milina Street to Calume Street)			\$ 78,095		
Serpentine Road - Road resurfacing (Young Road to Powell Road)			\$ 90,188		
Farris Street - Road resurfacing (Ledgard Street to Cul-de-sac)			\$ 38,378		
Delphinus Place - Road resurfacing (Cygnus Street to Cul-de-sac)			\$ 33,802		
Clennett Close - Road resurfacing (Noonan Road to Cul-de-sac)			\$ 9,610		
Anzio Court - Road resurfacing (Naxos Way to Cul-de-sac)			\$ 10,763		
Hydra Close - Road resurfacing (Cygnus Street to Cul-de-sac)			\$ 44,851		
Epsilon Drive - Road resurfacing (Belgravia Terrace to Cul-de-sac)			\$ 62,282		
Yulbah Loop - Road resurfacing (Wandoo Drive West to Wandoo Drive East)				\$ 71,175	
Maratea Parade - Road resurfacing (Secret Harbour Boulevard to Warnbro Sound Avenue)				\$ 88,000	
Bancoura Parkway - Road resurfacing (Warnbro Sound Avenue to Palisades Boulevard)				\$ 223,874	
Oasis Drive - Road resurfacing (Warnbro Sound Avenue to Secret Harbour				\$ 156,435	

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Wattle Court - Road Resurfacing (Wandoo Drive to Cul-de-sac)				\$ 14,905	
San Cristobal Garden - Road resurfacing (Mikonos Mews to Santa Cruz Parkway)				\$ 21,802	
Bluestone Parkway - Road resurfacing (Warnbro Sound Avenue to Burnsville Drive)				\$ 127,676	
Ukich Place - Road Resurfacing (Stakehill Road to Cul-de-sac)				\$ 48,735	
Churcher Road - Road Resurfacing (Stakehill Road to Cul-de-sac)				\$ 50,720	
La Spezia Drive - Road resurfacing (Maratea Parade to Palamos Vista)				\$ 16,178	
Federation Drive - Road resurfacing (Singleton Beach Road to Naval Avenue)				\$ 96,889	
Crystaluna Drive - Road resurfacing (Marlin Way to Mandurah Road)				\$ 181,840	
Anstey Road - Road resurfacing (Warnbro Sound Avenue to Forty Road)				\$ 225,225	
Tropea Place - Road resurfacing (Alicante Mews to Cul-de-sac)				\$ 6,595	
Singleton Beach Road - Road resurfacing (Mandurah Road to Penson Street)				\$ 92,381	
Yate Court - Road Resurfacing (Yulbah Loop to Cul-de-sac)				\$ 20,150	
Murdoch Drive - Road resurfacing (Singleton Beach Road to Indiana Parade)				\$ 34,438	
Marlin Way - Road resurfacing (Karunjie Road to Crystaluna Drive)				\$ 10,760	
Eighty Road - Road resurfacing (Nairn Drive to Oak Way)				\$ 110,767	
Cobby Lane - Road resurfacing (Bertenshaw Road to Cul-de-sac)				\$ 20,655	
Treetop Way - Road resurfacing (Oak Way north to Oak Way south)				\$ 107,495	
Seaside Link - Road resurfacing (Foreshore Drive to Dorado Street)				\$ 43,243	
Penson Street - Road resurfacing (Singleton Beach Road to Island Way)				\$ 42,282	
Secret Harbour Boulevard Service Road 'D' - Road resurfacing				\$ 13,449	
Lumsden Road - Road Resurfacing (Stakehill Road to Cul-de-sac)				\$ 11,000	
Dorado Street - Road resurfacing (Navigator Drive to Harmony Parade)				\$ 15,534	
Caddo Lane - Road resurfacing (Clarkshill Road to Ortona Crescent)				\$ 10,234	
Blue Fin Drive - Road resurfacing (Karunjie Road to Barramundi Street)				\$ 22,595	
Young Road - Road resurfacing				\$ 234,847	
Seabrooke Avenue - Road resurfacing (Rae Road to Arkwell Avenue)				\$ 180,000	
Oneida Road - Road resurfacing (Oasis Drive to Warnbro Sound Avenue)				\$ 39,382	
Secret Harbour Boulevard Service Road 'B' - Road resurfacing				\$ 12,741	
Menton Place - Road resurfacing (Maratea Parade to Cul-de-sac)				\$ 28,577	
Burnsville Drive - Road resurfacing (Bluestone Parkwa to Nottely Crescent)				\$ 47,628	
Wister Bend - Road resurfacing (Blackshear Green to Texoma Link)				\$ 18,835	
Talquin Lane - Road resurfacing (Lanier Way to Clarkshill Road)				\$ 14,799	

3.4 Roads and Transportation	2024/25	2025/26	2026/27	2027/28	2028/29
Secret Harbour Boulevard Service Road 'A' - Road resurfacing				\$ 12,033	
Manor Approach - Road resurfacing (Oak Way to Cul-de-sac)				\$ 47,928	
Minderoo Crescent - Road resurfacing (Noreena Avenue to Boolardy Road)				\$ 58,198	
Piombino View - Road Resurfacing (La Spezia Drive to Bianco Place)					\$ 21,802
Dixon Road - Road resurfacing (Ennis Avenue to Day Road)					\$ 332,973
Kerosene Lane - Road resurfacing (Baldivis Road to Jennings Way)					\$ 264,072
Boundary Road - Road resurfacing (Arcadia Drive to Second Avenue)					\$ 71,042
Cavender Street - Road Resurfacing (Royce Street to Bight Reefs Road)					\$ 73,345
Royal Palm Drive - Road Resurfacing (Jean Pierre Drive - Ennis Avenue)					\$ 10,476
Quindalup Court - Road resurfacing (Carvie Street to Cul de Sac)					\$ 15,290
Beale Way - Road resurfacing (Carlston Road to Tesla Road)					\$ 102,703
Glenelg Close - Road resurfacing (Manly Crescent to Cul de Sac)					\$ 21,249
Grampian Court - Road resurfacing (Woodbridge Drive to Cul de Sac)					\$ 19,198
Flores Place - Road resurfacing (Mauritius Court to Cul de Sac)					\$ 10,991
Alicante Mews - Road resurfacing (La Spezia Drive to Bianco Place)					\$ 38,835
Clovelly Way - Road Resurfacing (Axminster Street to Knowle Way)					\$ 60,817
Portsea Place - Road Resurfacing (Sunningdale Circle to Cul-de-sac)					\$ 16,120
Canouan Loop - Road Resurfacing (Vila Do Porto Crescent to Vila Do Porto Crescent)					\$ 56,420
Karnup Road - Road resurfacing (Kwinana Freeway to Serpentine Road)					\$ 416,988
Rae Road - WB - Road resurfacing (Kitson Street to Read Street)					\$ 281,939
Office Road - Road resurfacing (Mandurah Road to Patterson Road)					\$ 220,334
Karnup Road - Road resurfacing (Baldivis Road to Kwinana Freeway)					\$ 214,500
MRRG Road rehabilitation projects	\$ 1,341,126	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000
Total	\$ 13,260,208	\$ 12,528,500	\$ 10,176,284	\$ 9,000,000	\$ 8,019,094

3.5 Marine Infrastructure	2024/25	2025/26	2026/27	2027/28	2028/29
Hymus Street / Esplanade - Buried seawall for coastal protection	\$ 1,500,000				
Palm Beach West - Boat ramp redevelopment (Subject to Funding)	\$ 1,650,550				
Construction of coastal protection structure at Arcadia Drive east of Mersey Road	\$ 200,000	\$ 1,500,000			
Point Peron Boat Facility - Wave mitigation infrastructure (Subject to funding)		\$ 100,000		\$ 650,000	
Point Peron - Construct additional geotextile sand container				\$ 650,000	
Coastal Protection and Erosion Mitigation		\$ 900,000	\$ 2,000,000	\$ 675,000	\$ 900,000
Marine Infrastructure Management			\$ 250,000	\$ 675,000	\$ 990,000
Implementation of Bent Street Boat ramp downgrading plan					\$ 20,000
Total	\$ 3,350,550	\$ 2,500,000	\$ 2,250,000	\$ 2,650,000	\$ 1,910,000

3.6 WASTE MILLAR ROAD MANAGEMENT - MAJOR EXPENSE PROPOSALS (Excluding Plant)

Project Works	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
Cell Construction - Cell 19			3,100,000			
Cell Capping - Cells 16 & 17				2,300,000		
Total Expenditure	0	0	3,100,000	2,300,000	0	0

3.7 Infrastructure under \$100K

Project Works	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
LightPin Floodlight Project - 2 sites per year	20,000	20,000	20,000	20,000	20,000
To be Confirmed	380,000	380,000	380,000	380,000	380,000
Total Expenditure	400,000	400,000	400,000	400,000	400,000



Reserves and Loans

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4.1 CASH RESERVES - Movements

Reserve #		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
6167	Employee Leave										
	Opening Balance	6,483,302	6,587,035	6,692,428	6,799,506	6,908,299	7,018,831	7,131,133	7,245,231	7,361,154	7,478,933
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	103,733	105,393	107,079	108,792	110,533	112,301	114,098	115,924	117,778	119,663
	Closing Balance	6,587,035	6,692,428	6,799,506	6,908,299	7,018,831	7,131,133	7,245,231	7,361,154	7,478,933	7,598,596
6165	Capital Works & Purchases										
	Opening Balance	5,471,846	6,113,796	3,187,616	20,374,618	14,148,612	10,846,990	4,468,542	11,596,038	11,781,575	75,680
	Transfers FROM Reserve	0	(3,000,000)	0	(6,500,000)	(3,500,000)	(6,500,000)	0	0	(11,800,000)	0
	Transfers TO Reserve	550,000	0	17,000,000	0	0	0	7,000,000	0	0	0
	Interest-transfer TO Reserve	91,950	73,821	187,002	273,994	198,378	121,552	127,497	185,537	94,105	1,211
	Closing Balance	6,113,796	3,187,616	20,374,618	14,148,612	10,846,990	4,468,542	11,596,038	11,781,575	75,680	76,891
6104	Waste & Landfill Preservation										
	Opening Balance	19,418,281	19,728,973	20,044,637	20,365,351	20,691,197	21,022,256	21,358,612	21,700,350	22,047,555	22,400,316
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	310,692	315,664	320,714	325,846	331,059	336,356	341,738	347,206	352,761	358,405
	Closing Balance	19,728,973	20,044,637	20,365,351	20,691,197	21,022,256	21,358,612	21,700,350	22,047,555	22,400,316	22,758,721
6101	Public Carpark Reserve - Cash in Lieu										
	Opening Balance	2,546,083	2,586,820	2,628,209	2,670,261	2,712,985	2,756,393	2,800,495	2,845,303	2,890,828	2,937,081
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	40,737	41,389	42,051	42,724	43,408	44,102	44,808	45,525	46,253	46,993
	Closing Balance	2,586,820	2,628,209	2,670,261	2,712,985	2,756,393	2,800,495	2,845,303	2,890,828	2,937,081	2,984,074
6107	City Centre Carpark - Cash in Lieu										
	Opening Balance	280,682	285,173	289,736	294,372	299,082	303,867	308,729	313,668	318,687	323,786
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	4,491	4,563	4,636	4,710	4,785	4,862	4,940	5,019	5,099	5,181
	Closing Balance	285,173	289,736	294,372	299,082	303,867	308,729	313,668	318,687	323,786	328,967

4.1 CASH RESERVES - Movements

Reserve #		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
6108	City Centre Development										
	Opening Balance	2,965,073	3,012,514	3,060,714	3,109,686	3,159,441	3,209,992	3,261,352	3,313,533	3,366,550	3,420,415
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	47,441	48,200	48,971	49,755	50,551	51,360	52,182	53,017	53,865	54,727
	Closing Balance	3,012,514	3,060,714	3,109,686	3,159,441	3,209,992	3,261,352	3,313,533	3,366,550	3,420,415	3,475,141
6125	Workers Compensation										
	Opening Balance	838,591	852,009	865,641	879,491	893,563	907,860	922,386	937,144	952,138	967,372
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	13,417	13,632	13,850	14,072	14,297	14,526	14,758	14,994	15,234	15,478
	Closing Balance	852,009	865,641	879,491	893,563	907,860	922,386	937,144	952,138	967,372	982,850
6144	Ansty Park Shared Costs Reserve										
	Opening Balance	1,351,903	1,373,533	1,395,510	1,417,838	1,440,523	1,463,572	1,486,989	1,510,781	1,534,953	1,559,512
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	21,630	21,977	22,328	22,685	23,048	23,417	23,792	24,172	24,559	24,952
	Closing Balance	1,373,533	1,395,510	1,417,838	1,440,523	1,463,572	1,486,989	1,510,781	1,534,953	1,559,512	1,584,465
6139	Legal Fees Reserve										
	Opening Balance	949,696	964,891	728,329	739,982	751,822	763,851	776,073	788,490	801,106	813,924
	Transfers FROM Reserve	0	(250,000)	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	15,195	13,438	11,653	11,840	12,029	12,222	12,417	12,616	12,818	13,023
	Closing Balance	964,891	728,329	739,982	751,822	763,851	776,073	788,490	801,106	813,924	826,946
6157	*Autumn Centre - Capital Upgrade										
	Opening Balance	3,701,126	3,760,344	30,430	30,917	31,412	31,914	32,425	32,944	33,471	34,006
	Transfers FROM Reserve	0	(3,760,000)	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	59,218	30,086	487	495	503	511	519	527	536	544
	Closing Balance	3,760,344	30,430	30,917	31,412	31,914	32,425	32,944	33,471	34,006	34,550
	Active Aging Development Reserve										
	Opening Balance	205,986	209,282	2,966	3,014	3,062	3,111	3,161	3,211	3,263	3,315
	Transfers FROM Reserve	0	(208,000)	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	3,296	1,685	47	48	49	50	51	51	52	53
	Closing Balance	209,282	2,966	3,014	3,062	3,111	3,161	3,211	3,263	3,315	3,368

4.1 CASH RESERVES - Movements

Reserve #		2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	CHRMAP Reserve										
	Opening Balance	1,008,000	1,302,265	1,895,506	2,809,575	4,064,549	5,497,348	7,014,622	8,620,491	10,319,267	12,115,462
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	275,929	567,862	876,727	1,200,418	1,356,911	1,417,972	1,481,781	1,548,461	1,618,142	1,690,958
	Interest-transfer TO Reserve	18,335	25,379	37,342	54,557	75,888	99,301	124,088	150,316	178,053	207,375
	Closing Balance	1,302,265	1,895,506	2,809,575	4,064,549	5,497,348	7,014,622	8,620,491	10,319,267	12,115,462	14,013,796
6169	Developer Contributions Scheme										
	Opening Balance	2,207,008	2,242,320	2,278,197	2,314,648	2,351,683	2,389,310	2,427,539	2,466,379	2,505,841	2,545,935
	Transfers FROM Reserve	(2,365,885)	(2,422,171)	(2,450,999)	(2,445,330)	(2,389,289)	(2,348,134)	(2,320,354)	(2,349,303)	(2,284,284)	(2,565,000)
	Transfers TO Reserve	2,365,885	2,422,171	2,450,999	2,445,330	2,389,289	2,348,134	2,320,354	2,349,303	2,284,284	0
	Interest-transfer TO Reserve	35,312	35,877	36,451	37,034	37,627	38,229	38,841	39,462	40,093	20,215
	Closing Balance	2,242,320	2,278,197	2,314,648	2,351,683	2,389,310	2,427,539	2,466,379	2,505,841	2,545,935	1,150
	Administration and Community Buildings										
	Opening Balance	8,025,566	8,153,975	7,175,639	7,290,449	7,407,096	7,525,609	7,646,019	7,768,356	7,892,649	8,018,932
	Transfers FROM Reserve	0	(1,100,000)	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	128,409	121,664	114,810	116,647	118,514	120,410	122,336	124,294	126,282	128,303
	Closing Balance	8,153,975	7,175,639	7,290,449	7,407,096	7,525,609	7,646,019	7,768,356	7,892,649	8,018,932	8,147,234
	Life Long Learning Reserve										
	Opening Balance	214,087	217,513	1,249	1,269	1,289	1,310	1,331	1,352	1,374	1,396
	Transfers FROM Reserve	0	(218,000)	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	3,425	1,736	20	20	21	21	21	22	22	22
	Closing Balance	217,513	1,249	1,269	1,289	1,310	1,331	1,352	1,374	1,396	1,418
	Investment Property Income										
	Opening Balance	120,689	122,620	124,582	126,575	128,600	130,658	132,748	134,872	137,030	139,223
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	1,931	1,962	1,993	2,025	2,058	2,091	2,124	2,158	2,192	2,228
	Closing Balance	122,620	124,582	126,575	128,600	130,658	132,748	134,872	137,030	139,223	141,450
	Investment Property										
	Opening Balance	1,102,587	1,120,228	1,138,152	1,156,362	1,174,864	1,193,662	1,212,760	1,232,164	1,251,879	1,271,909
	Transfers FROM Reserve	0	0	0	0	0	0	0	0	0	0
	Transfers TO Reserve	0	0	0	0	0	0	0	0	0	0
	Interest-transfer TO Reserve	17,641	17,924	18,210	18,502	18,798	19,099	19,404	19,715	20,030	20,351
	Closing Balance	1,120,228	1,138,152	1,156,362	1,174,864	1,193,662	1,212,760	1,232,164	1,251,879	1,271,909	1,292,260
	TOTAL - ALL RESERVES										
	Opening Balance	56,890,506	58,633,290	51,539,540	70,383,914	66,168,077	65,066,533	60,984,913	70,510,307	73,199,321	64,107,197
	Transfers FROM Reserves	(2,365,885)	(10,958,171)	(2,450,999)	(8,945,330)	(5,889,289)	(8,848,134)	(2,320,354)	(2,349,303)	(14,084,284)	(2,565,000)
	Transfers TO Reserves	3,191,814	2,990,033	20,327,726	3,645,748	3,746,200	3,766,106	10,802,135	3,897,764	3,902,426	1,690,958
	Interest-Transfer TO Reserve	916,856	874,388	967,646	1,083,746	1,041,545	1,000,408	1,043,613	1,140,553	1,089,734	1,018,723
	Closing Balance	58,633,290	51,539,540	70,383,914	66,168,077	65,066,533	60,984,913	70,510,307	73,199,321	64,107,197	64,251,877

4.2 LOANS SUMMARY

NEW LOAN BORROWINGS

Start Year	PROPOSED NEW BORROWINGS PROGRAM	Loan Period	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	Total New Borrowings
2025	Aqua Jetty Stage 2	10	15,000,000										15,000,000
2025	Shoalwater/Safety Bay Foreshore Carlisle to Bent	10	7,000,000										7,000,000
2026	Rockingham Foreshore Activity Node	10		3,000,000									3,000,000
2026	Anniversary Park	10		3,000,000									3,000,000
2027	East Baldivis Recreation Reserve	10			5,700,000								5,700,000
2027	New Southern Depot	20			25,000,000								25,000,000
2028	Rockingham Aquatic Centre	10				14,000,000							14,000,000
2029	Baldivis South Outdoor Courts	10					1,200,000						1,200,000
2029	Secret Harbour Library	10					1,600,000						1,600,000
2029	Asset Management	10					9,000,000						9,000,000
2030	Asset Management 2	10						10,000,000					10,000,000
2031	Lark Hill Sportsplex Northern Expansion	20							17,000,000				17,000,000
	TOTAL BORROWED AMOUNT		22,000,000	6,000,000	30,700,000	14,000,000	11,800,000	10,000,000	17,000,000	0	0	0	111,500,000

Loan Repayments

Start Year	New Loan Repayments	Loan Type	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	Expiry Year
2023	Baldivis District Sporting Complex Stage 1	(P & I Loan)	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	1,111,209	2033
2025	Aqua Jetty Stage 2	(P & I Loan)	980,479	1,960,958	1,960,958	1,960,958	1,960,958	1,960,958	1,960,958	1,960,958	1,960,958	1,960,958	2035
2025	Shoalwater/Safety Bay Foreshore Carlisle to Bent	(P & I Loan)	457,557	915,114	915,114	915,114	915,114	915,114	915,114	915,114	915,114	915,114	2035
2026	Rockingham Foreshore Activity Node	(P & I Loan)		192,441	384,883	384,883	384,883	384,883	384,883	384,883	384,883	384,883	2036
2026	Anniversary Park	(P & I Loan)		192,441	384,883	384,883	384,883	384,883	384,883	384,883	384,883	384,883	2036
2027	East Baldivis Recreation Reserve	(P & I Loan)		365,639	731,277	731,277	731,277	731,277	731,277	731,277	731,277	731,277	2037
2027	New Southern Depot	(P & I Loan)			995,906	1,991,812	1,991,812	1,991,812	1,991,812	1,991,812	1,991,812	1,991,812	2047
2028	Rockingham Aquatic Centre	(P & I Loan)				898,060	1,796,120	1,796,120	1,796,120	1,796,120	1,796,120	1,796,120	2038
2029	Baldivis South Outdoor Courts	(P & I Loan)					76,977	153,953	153,953	153,953	153,953	153,953	2039
2029	Secret Harbour Library	(P & I Loan)					103,607	207,215	207,215	207,215	207,215	207,215	2039
2029	Asset Management	(P & I Loan)					577,324	1,154,648	1,154,648	1,154,648	1,154,648	1,154,648	2039
2030	Asset Management 2	(P & I Loan)						641,471	1,282,943	1,282,943	1,282,943	1,282,943	2040
2031	Lark Hill Sportsplex Northern Expansion	(P & I Loan)							677,216	1,354,432	1,354,432	1,354,432	2051
	TOTAL NEW LOAN REPAYMENTS		2,549,245	4,737,802	6,484,229	8,378,195	10,034,163	11,433,542	12,752,230	13,429,446	13,429,446	13,429,447	

Loan No	Existing Loan Repayments	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	Expiry Year
	LAW, ORDER & PUBLIC SAFETY											
263	Dog Pound	77,500	77,500	77,500	77,500							2027
	RECREATION & CULTURE											
212(1)	Rockingham Entertainers	9,984	4,993									2025
245(1)	Waterfront Village	42,912										2024
245(2)	Waterfront Village	43,542										2024
245(3)	Waterfront Village	44,316										2024
245(4)	Waterfront Village	43,086										2024
252(1)	Lark Hill Development	42,912										2024
252(2)	Lark Hill Development	65,312										2024
252(3)	Lark Hill Development	44,316										2024
264(1)	Lark Hill Regional Sporting Complex	86,174										2024
270B	Lark Hill Development	44,600	44,600									2025
274	Lark Hill Development	231,780	231,780	231,780								2026
275	Lark Hill Development	242,188	242,188	242,188	242,188							2028
276	Lark Hill Development	581,254	581,254	581,254	581,254							2028
	TOTAL EXISTING LOAN REPAYMENTS	1,599,876	1,182,315	1,132,722	900,942	0	0	0	0	0	0	
	TOTAL ANNUAL SELF SUPPORTING (SS) LOANS	9,984	4,993	0	0	0	0	0	0	0	0	
	TOTAL EXISTING LOAN REPAYMENTS LESS SS LOANS	1,589,892	1,177,322	1,132,722	900,942	0	0	0	0	0	0	
	TOTAL ANNUAL BUDGET COSTS OF LOAN REPAYMENTS	4,139,137	5,915,124	7,616,951	9,279,137	10,034,163	11,433,542	12,752,230	13,429,446	13,429,446	13,429,447	

(Note: This includes Existing Loan Repayments as well as New Loan Repayments)

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
DEBT SERVICING										
Principle on Debt Outstanding	34,725,039	36,364,831	62,036,923	69,608,846	73,832,377	75,891,992	83,883,126	74,145,929	64,668,590	55,486,044
Net Loan Repayments	4,139,137	5,915,124	7,616,951	9,279,137	10,034,163	11,433,542	12,752,230	13,429,446	13,429,446	13,429,447
Net Loan payments as a percent of Available revenue (max 8%)	2.56%	3.53%	4.33%	5.04%	5.22%	5.78%	6.28%	6.31%	6.10%	5.87%
Debt Outstanding as percent of Available Revenue (max 45%)	21.44%	21.73%	35.30%	37.81%	38.44%	38.33%	41.28%	34.85%	29.39%	24.25%
Available Operating Revenue	161,940,921	167,363,198	175,749,220	184,087,710	192,061,877	197,980,223	203,191,650	212,745,617	220,067,425	228,800,883



Fleet Replacement

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5.1 REPLACEMENT - PASSENGER VEHICLES

Rego No	Plant No	Plant Description	Original Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
1HMH775	656422	Mazda CX5 Touring	\$ 42,000	18/03/2022	25,000		26,000		28,000		30,000		33,000	
2031 RO	65053	Mitsubishi Outlander LS AWD	\$ 37,000	13/01/2023		18,000			20,000			22,000		
2036 RO	652700	Mitsubishi Outlander LS AWD	\$ 34,000	3/12/2020		18,000		19,000			21,000		24,000	
2003 RO	659299	Toyota Corolla Ascent Hatch	\$ 22,000	29/10/2019	16,500					20,000				
2005 RO	65239	Hyundai i30 Go Hatch	\$ 21,000	2/09/2019	16,500					20,000				
2007 RO	652500	Volkswagen Golf Wagon	\$ 24,900	5/02/2020	16,500					20,000				
2008 RO	65289	Toyota Corolla Ascent Hatch	\$ 21,000	18/07/2019	16,500					20,000				
2009 RO	652162	Toyota Corolla Ascent Hatch	\$ 24,000	30/09/2022			18,000				21,000			
2010 RO	658177	Hyundai i30 Active Hatch	\$ 24,155	30/03/2023		17,000				20,000				22,000
2014 RO	659099	Toyota Corolla Ascent Hatch	\$ 21,000	18/07/2019	16,500					20,000				
2021 RO	65740	Hyundai i30 Hatch	\$ 21,000	20/02/2020	16,500					20,000				
2020 RO	62132	Toyota Corolla Hatch	\$ 20,000	17/02/2022			18,000				21,000			
2024 RO	654348	Mazda 3 Neo Hatch	\$ 21,000	9/03/2018					19,000					22,000
2025 RO	65310	Hyundai i30 Hatch	\$ 24,000	26/08/2020	16,500				19,000				23,000	
2027 RO	65701	Mazda 3 Pure Hatch	\$ 24,200	12/04/2021		17,000				20,000				22,000
2028 RO	65220	Hyundai i30 Hatch	\$ 22,000	9/07/2020	16,500				19,000				23,000	
2029 RO	65308	Mazda 3 Neo Hatch	\$ 19,716	28/11/2018					19,000					22,000
2033 RO	65298	Mazda 3 Neo Hatch	\$ 19,716	28/11/2018					19,000					22,000
2034 RO	65789	Hyundai i30 Go Hatch	\$ 24,000	18/12/2019	16,500				19,000				23,000	
2038 RO	654488	Mazda 3 Neo Hatch	\$ 24,000	31/10/2018					19,000					22,000
2039 RO	657938	Holden Astra LS Wagon	\$ 24,000	10/10/2018					19,000					22,000
2040 RO	69540	Volkswagen Golf Wagon	\$ 25,000	9/04/2020	16,500					20,000				
2041 RO	65339	Toyota Corolla Hatch	\$ 21,000	18/07/2019	16,500			18,500			21,000			22,000
2043 RO	65848	Holden Astra Wagon	\$ 24,000	2/08/2018			18,000				21,000			
2045 RO	65589	Mazda 3 Hatch	\$ 24,000	31/01/2019					19,000					22,000
2046 RO	65570	Hyundai i30 Hatch	\$ 24,000	26/08/2020		17,000					21,000			
2048 RO	65838	Holden Astra LS Wagon	\$ 24,000	22/02/2018					19,000					22,000
2050 RO	65530	Toyota Corolla Hybrid Hatch	\$ 24,000	20/02/2020	16,500					20,000				
2054 RO	65149	Holden Astra LS Wagon	\$ 24,000	13/05/2019					19,000					22,000
2055 RO	65721	Toyota Corolla Ascent Hatch	\$ 23,000	1/10/2021		17,000				20,000				22,000
2056 RO	62140	Mazda 3 Pure Hatch	\$ 23,530	29/12/2020			18,000					21,000		
2057 RO	658599	Toyota Corolla Ascent Hatch	\$ 24,000	20/12/2019	16,500					20,000				
2061 RO	65349	Mazda 3 Neo Hatch	\$ 24,000	12/12/2019	16,500					20,000				
2062 RO	65359	Mazda 3 Neo Hatch	\$ 24,000	12/12/2019					19,000					22,000
2064 RO	65200	Mazda 3 Pure Hatch	\$ 24,000	29/12/2020		17,000				20,000				
2067 RO	654099	Toyota Corolla Sedan	\$ 20,572	24/05/2019				18,500					21,500	
2070 RO	658788	Holden Astra LS Wagon	\$ 24,000	18/05/2018			20,000				21,000			
2080 RO	658800	Hyundai i30 Hatch	\$ 19,500	22/04/2021		17,000					21,000			
2083RO	651799	Toyota Corolla Hatch	\$ 21,966	7/05/2019				18,500				21,000		
2087RO	65620	Hyundai i30 Hatch	\$ 21,000	19/02/2020	16,500					20,000				
2088 RO	65360	Hyundai i30 Hatch	\$ 21,000	11/03/2020			18,000					21,000		
2089 RO	653899	Toyota Corolla Ascent Hatch	\$ 22,000	29/10/2019	16,500					20,000				
2103 RO	65452	Toyota Corolla Hybrid Hatch (change to Battery Electric Vehicle - BEV)	\$ 26,000	2/02/2022	50,000	51,500	53,000	54,500	56,000	57,500	59,000	61,500	63,000	63,000
2104 RO	65461	Toyota Corolla Hybrid Hatch (change to Battery Electric Vehicle - BEV)	\$ 26,000	14/05/2021	50,000	51,500	53,000	54,500	56,000	57,500	59,000	61,500	63,000	63,000

5.1 REPLACEMENT - PASSENGER VEHICLES

Rego No	Plant No	Plant Description	Original Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
2105 RO	65473	Toyota Corolla Hybrid Hatch (change to Battery Electric Vehicle - BEV)	\$ 26,253	1/06/2023	50,000	51,500	53,000	54,500	56,000	57,500	59,000	61,500	63,000	63,000
2106 RO	65481	Toyota Corolla Hybrid Hatch	\$ 26,000	2/12/2021	23,000	24,000	24,500	25,000	25,500	25,500	26,000	26,500	27,000	27,000
2107 RO	65493	Toyota Corolla Hybrid Hatch	\$ 26,253	1/06/2023	23,000	24,000	24,500	25,000	25,500	25,500	26,000	26,500	27,000	27,000
2108 RO	65503	Toyota Corolla Hybrid Hatch	\$ 26,500	24/03/2023	23,000	24,000	24,500	25,000	25,500	25,500	26,000	26,500	27,000	27,000
2035 RO	65187	Toyota Corolla Hybrid Hatch	\$ 25,253	30/03/2023				22,500					25,000	
2016 RO	65989	Mazda 3 Neo Hatch	\$ 21,000	7/02/2019					19,000					22,000
2030 RO	65730	Hyundai i30 Hatch	\$ 21,000	12/02/2020	16,500					20,000				
New	TBA	Small Sedan/Hatch		TBA					19,000					22,000
New	TBA	Small Sedan		TBA					19,000					22,000
Total Annual Cost					524,500	364,500	368,500	335,500	577,500	589,000	453,000	349,000	442,500	622,000

5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Orginal Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
1GKI 347	63707	Can-am Commander ATV	\$ 23,670	8/11/2017				25,000					28,000	
2006 RO	62061	Mitsubishi Triton 4x4 Dual Cab Utility	\$ 37,000	24/05/2021		24,500				27,500				30,000
2011 RO	62649	Isuzu Dmax 4x2 Dual Cab Utility	\$ 31,000	25/06/2019				26,000				29,000		
2012 RO	62463	Isuzu Dmax 4x2 Dual Cab Utility	\$ 40,000	14/02/2023			25,000				27,500			
2013 RO	62989	Ford Ranger 4x2 Single Cab Utility with Trade	\$ 40,000	30/08/2019	40,000					21,000				
2015 RO	62349	Isuzu Dmax 4x4 Dual Cab Utility	\$ 33,500	21/08/2019					25,500					32,000
1HXM 248	629393	Nissan Navara 4x2 Dual Cab Utility	\$ 43,000	3/07/2023				27,000					30,000	
2017 RO	627122	Mitsubishi Triton 4x2 Dual Cab Utility	\$ 37,350	17/11/2022			25,000				27,500			
2019 RO	62329	Isuzu Dmax 4x4 Dual Cab Utility	\$ 34,600	18/12/2019				26,000				29,000		
2023 RO	62588	Nissan Navara 4x2 Dual Cab Utility	\$ 35,000	18/05/2018					25,500					30,000
2044 RO	62419	Nissan Navara 4x4 Dual Cab Utility	\$ 33,000	26/11/2019	24,000					25,000				
2049 RO	62090	Nissan Navara 4x2 Dual Cab Utility	\$ 28,100	4/03/2020	26,000					28,000				
2051 RO	62929	Isuzu Dmax 4x2 Dual Cab Utility	\$ 28,300	27/06/2019				29,000				32,000		
2052 RO	656952	Isuzu Dmax 4x4 Dual Cab Utility	\$ 33,700	6/01/2022	24,000			25,500			27,000			
2058 RO	62509	Isuzu Dmax 4x4 Dual Cab Utility	\$ 36,000	2/09/2019			25,500			27,000			29000	
2059 RO	62711	Isuzu Dmax 4x2 Dual Cab Utility	\$ 29,500	11/03/2021		25,000				27,000				
2060 RO	62293	Volkswagen Caddy	\$ 37,000	20/03/2023				22,000					25,000	
2115 RO	62912	Ford Ranger 4x2 Dual Cab Utility	\$ 33,500	18/01/2022			31,000					34,000		
2068 RO	62322	Mitsubishi Triton 4x4 Space Cab Utility	\$ 44,000	15/12/2022			27,000				49,000			
2069 RO	62150	Mitsubishi Triton 4x2 Dual Cab Utility	\$ 29,223	20/01/2020				28,000				32,000		
2071 RO	62831	Mitsubishi Triton 4x4 Dual Cab Utility	\$ 29,900	1/12/2021					28,500					32,000
2072 RO	621811	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 48,000	12/03/2021	25,000				47,500					32,000
2073 RO	62289	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 43,000	17/12/2019	25,000			46,500				35,000		
2074 RO	622011	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 48,000	12/03/2021	25,000			30,000			49,000			
2075 RO	62250	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 45,000	30/06/2020	25,000				47,500					32,000
2076 RO	62231	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 48,400	19/01/2021		26,000				48,500				32,000
2077 RO	6222222	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 53,000	18/10/2022			20,000				49,000			
2078 RO	622199	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 43,060	31/05/2019					47,500					32,000
2079 RO	62263	Isuzu Dmax 4x4 Space Cab Utility with Pod	\$ 67,153	16/03/2023			29,000				49,000			
2082 RO	62121	Mitsubishi Triton 4x2 Dual Cab Utility	\$ 34,993	22/12/2021		22,000				25,000				30,000
2084 RO	621799	Isuzu Dmax 4x2 Dual Cab Utility	\$ 29,500	26/06/2019				30,000			31,000			
2085 RO	62192	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 53,000	18/10/2022			20,000				49,000			
2086 RO	620800	Nissan Navara 4x4 Dual Cab Utility	\$ 35,000	3/11/2020	32,000					36,000				
2037 RO	628233	Isuzu Dmax 4x2 Dual Cab Utility	\$ 28,000	28/06/2023				30,000					34,000	
2092 RO	62040	Isuzu Dmax 4x2 Dual Cab Utility	\$ 31,000	27/02/2020		28,000					31,000			
2093 RO	62909	Isuzu Dmax 4x2 Dual Cab Utility	\$ 30,200	18/12/2019	26,000				28,000					30,000
2094 RO	62312	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 57,000	23/11/2022			35,500				39,000			
2095 RO	628772	Nissan Navara 4x4 Dual Cab Utility	\$ 48,807	13/06/2022		27,500				29,000				30,000
2096 RO	62023	Isuzu Dmax 4x2 Dual Cab Utility	\$ 30,500	27/06/2023			25,000				27,000			
2097 RO	62898	Mitsubishi Triton 4x2 Dual Cab Utility	\$ 29,500	22/05/2018					28,000					30,000
2098 RO	62948	Mitsubishi Triton 4x2 Dual Cab Utility	\$ 29,300	6/06/2018				28,000					34,500	
2099 RO	629533	Isuzu Dmax 4x4 Dual Cab Utility	\$ 61,482	20/06/2023					35,000					45,000
2022 RO	69529	Toyota 12 seater Bus	\$ 53,300	20/12/2019	34,000					36,000				
2032 RO	695300	Toyota 10 seater Bus with Wheel Chair Access	\$ 73,300	16/04/2020	44,500					50,000				
RO 20	62939	Ford Ranger 4x2 Single Cab Utility with Trade Mate	\$ 38,000	22/08/2019	43,000					28,000				
RO 28	62979	Ford Ranger 4x2 Space Cab Utility with Tray Back	\$ 30,000	17/05/2019					28,000					30,000
RO 16	627600	Isuzu Dmax 4x4 Dual Cab Utility	\$ 36,000	29/07/2020	27,000					30,000				

5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Orginal Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
RO 32	62869	Ford Transit SWB	\$ 35,000	18/06/2019					28,000					30,000
RO 33	620099	Ford Ranger 4x2 Single Cab Utility	\$ 38,000	11/06/2019	32,000			34,000				37,000		
RO 37	62490	Ford Ranger XL 4x2 Dual Cab Utility	\$ 30,500	29/07/2020					28,000					30,000
RO 38	625699	Izuzu Dmax 4x2 Dual Cab Utility with Tray Back	\$ 30,000	23/05/2019					28,000					30,000
RO 39	62700	Isuzu Dmax 4x2 Utility with Tray Back	\$ 31,000	21/02/2020	25,000					28,500				
RO 4	62168	Ford Ranger 4x4 Single Cab Utility	\$ 47,000	28/11/2018		38,000					40,000			
RO 41	625133	Isuzu Dmax 4x2 Utility with Tray Back	\$ 39,170	10/08/2023				33,000						34,500
RO 43	628172	Nissan Navara 4x2 Dual Cab Utility	\$ 43,200	7/07/2022				33,000					34,500	
RO 44	62610	Holden Colorado 4x4 Dual Cab Utility	\$ 33,000	12/03/2020	30,500					33,500				
RO 45	62772	Mitsubishi Triton 4x4 Dual Cab Utility	\$ 42,300	14/11/2022			26,500				30,000			
RO 46	620399	Ford Transit Van	\$ 35,000	18/06/2019					33,000					37,000
RO 48	62883	Isuzu Dmax 4x2 Space Cab Utility	\$ 48,000	14/02/2023			47,000					32,000		
RO 49	625499	Isuzu Dmax 4x2 Dual Cab Utility	\$ 31,000	27/12/2019	25,000					29,500				
RO 53	690133	Ford Ranger 4x4 Dual Cab Utility	\$ 48,200	31/01/2023				35,000					43,000	
RO 59	627899	Ford Ranger 4x4 Dual Cab Utility	\$ 38,000	2/08/2019	31,000			33,000				35,000		
RO 6	62270	Ford Ranger 4x4 Dual Cab Utility	\$ 38,300	17/03/2020	34,000					37,500				
RO 62	625999	Ford Ranger Hi-Rider 4x2 Single Cab Utility with Trade Mate Body	\$ 38,000	23/12/2019	40,000					28,500				
RO 64	620500	Ford Ranger 4x4 Single Cab Utility	\$ 35,300	3/04/2020	25,000					28,000				
RO 66	62013	Mitsubishi Triton 4x4 Single Cab Utility	\$ 35,500	16/08/2023					22,000					25,000
RO 67	62639	Iveco Daily Single Cab Light Truck	\$ 62,000	11/06/2019					47,500					53,000
RO 69	627499	Isuzu Dmax 4x2 Single Cab Utility with Trade Mate	\$ 29,000	12/12/2019	40,000					28,000				
RO 7	62070	Ford Transit SWB Van	\$ 38,000	18/02/2020	29,500					30,000				
RO 70	628499	Mitsubishi Triton 4x2 Single Cab Utility with Trade Mate Body	\$ 33,600	31/01/2019				28,000					34,500	
RO 71	62241	Ford Ranger 4x4 Dual Cab Utility	\$ 44,500	16/12/2021			26,500				28,000			
RO 72	625788	Mitsubishi Triton 4x2 Single Cab Utility with Trade Mate Body	\$ 35,000	20/11/2018			44,000				24,000			
RO 73	62607	Mitsubishi Triton 4x2 Single Cab Utility with Trade Mate Body	\$ 53,907	4/04/2023			42,500					48,000		
RO 75	629633	Isuzu Dmax 4x2 Dual Cab Utility Steel Tray	\$ 39,170	10/08/2023					33,000					34,500
RO 78	69550	Volkswagen Crafter Van	\$ 45,900	5/10/2020	39,000					43,000				
RO 81	626799	Isuzu Dmax 4x2 Dual Cab Utility	\$ 30,000	30/12/2019	25,000					29,500				
RO 84	62400	Holden Colorado 4x4 Single Cab with Tray Back	\$ 29,500	26/02/2020	31,000					35,000				
RO 85	62759	Ford Ranger 4x2 Single Cab Utility with Trade	\$ 36,000	30/08/2019		27,000			28,000			30,000		
RO 86	628522	Nissan Navara 4x2 Dual Cab Utility	\$ 43,200	9/08/2022				33,000					36,000	
RO 87	62690	Isuzu Dmax 4x2 Dual Cab Utility	\$ 31,000	27/02/2020	25,000					29,500				
RO 88	62689	Isuzu Dmax 4x2 Dual Cab Utility	\$ 30,500	5/08/2019	25,000					29,500				
RO 97	62538	Mitsubishi Triton 4x2 Single Cab Utility with Trade Mate Body	\$ 40,103	30/08/2018				47,000					22,000	
RO 98	627399	Isuzu Dmax 4x2 Dual Cab Utility	\$ 30,500	6/08/2019					28,000					30,000
RO 74	62351	Ford Ranger 4x4 Dual Cab Utility with Tray Back	\$ 37,500	26/05/2021			27,500					30,500		
2090 RO	62330	Ford Ranger 4x4 Single Cab with Trade Mate Body	\$ 37,000	29/04/2020	40,000					28,000				
2109 RO	62663	Isuzu Dmax 4x2 Single Cab with Trade Mate Body	\$ 41,000	1/02/2023				41,000					22,000	
2081 RO	62371	Mitsubishi Triton 4x4 Space Cab Utility with Pod	\$ 53,000	18/10/2022			30,000				55,000			
2004 RO	62387	Mitsubishi Triton 4x4 Dual Cab Utility with Pod	\$ 50,191	6/04/2023				35,000				38,000		
2063 RO	62959	Nissan Navara 4x2 Dual Cab Utility	\$ 29,500	7/02/2019					28,000					30,000
2047 RO	62999	Nissan Navara 4x2 Dual Cab Utility	\$ 39,500	7/02/2019					28,000					30,000

5.2 REPLACEMENT - LIGHT COMMERCIAL VEHICLES

Rego No.	Plant No.	Plant Description	Orginal Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
2018 RO	62729	Nissan Navara 4x4 Dual Cab Utility	\$ 31,500	6/11/2019					29,500					32,000
2026 RO	62429	Nissan Navara 4x2 Dual Cab Utility	\$ 30,500	30/12/2019	21,500					24,000				
2113 RO	62430	Toyota Landcruiser	\$ 65,000	15/06/2020	40,000					45,000				
2114 RO	62440	Toyota Landcruiser	\$ 65,000	15/06/2020	40,000					45,000				
2112 RO	62362	Ford Ranger 4x4 Dual Cab Utility	\$ 39,000	23/12/2022				26,000					29,000	
1HXL 857	628033	Isuzu Dmax 4x2 Dual Cab Utility	\$ 38,000	30/05/2023				25,000					28,000	
New	TBA	Dual Cab Utility 4x2		TBA					25,000					28,000
New	TBA	Dual Cab Utility 4x2		TBA					25,000					28,000
New	TBA	Dual Cab Utility 4x2		TBA					25,000					28,000
New	TBA	Mobile Visitor Service Van (specialised fitout)		TBA					60,000					65,000
Total Annual Cost					1,019,000	218,000	507,000	776,000	837,000	990,000	632,000	441,500	429,500	992,000

5.3 REPLACEMENT - LANDFILL MAJOR PLANT

Plant No	Rego No	Plant Description	Original Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
60039	RO 99	CAT Grader	\$ 330,000	20/01/2009										
60303	1HUU 175	Yanmar Loader	\$ 89,750	22/06/2023							108,000			
603322		Sumitomo SH180LC6 Excavator	\$ 198,000	30/05/2022									255,000	
60359		Track Loader	\$ 476,000	25/11/2019			540,000				590,000			
60372		Bomag Refuse Compactor	\$ 775,000	15/11/2022				826,000					935,000	
60389		Bomag Refuse Compactor	\$ 740,000	27/11/2019	770,000					870,000				
60426	1GAC 214	Kawasaki Loader	\$ 222,000	30/03/2016								317,000		
604300	1HAP 342	Hitachi Loader	\$ 305,000	4/05/2020		285,000						330,000		
60460		Deutz / Stalker Pump	\$ 49,500	29/06/2020				65,000						
60473		Sykes Skid Mounted Pump	\$ 58,870	27/04/2023						70,000				
60496		Deutz GTR 40 Skid Mounted Pump	\$ 42,000	2/10/2016		60,000								
60509		Cardboard Compactor	\$ 70,000	5/09/2008										160,000
60528		Doosan Water Cart DA40	\$ 355,000	17/09/2018	390,000					460,000				
61071	RO 26086	Isuzu 6 Wheel Water Truck	\$ 240,000	9/06/2021										
60532		Cummins Generator	\$ 28,500	22/08/2012									58,000	
60584		Lighting Tower	\$ 15,000	2/04/2014			40,000							
61006	1EYP 387	Hooklift 6 Wheel Truck	\$ 214,000	10/02/2016		200,000								
611088	RO 29	Isuzu 6 Wheel Tipper Truck	\$ 176,000	20/12/2018					180,000					
610111	RO 26074	Hooklift Truck 6 Wheel	\$ 220,000	5/05/2021								213,000		
618288	RO 31	Isuzu Crew Cab Service Truck	\$ 147,000	12/10/2018				192,000						
64445		Skid Mounted Odour Unit	\$ 22,500	5/05/2015							40,000			
Total Annual Cost					1,160,000	545,000	580,000	1,083,000	180,000	1,400,000	738,000	860,000	1,248,000	160,000

5.4 REPLACEMENT - PARKS SERVICES MAJOR PLANT

Plant No	Rego No	Plant Description	Original Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
60090	RO 14	Volvo Front End Loader L35G	\$ 160,000	30/06/2020					231,000					
61029	RO 94	Hino FG Truck	\$ 345,000	24/10/2019			341,000			360,000			380,000	
601200	RO 77	Hako Sweeper 1650 / Scrubber	\$ 180,000	4/08/2020	180,000			194,000			201,000			215,000
60130	RO 11	Hako Sweeper 1650 / Scrubber	\$ 180,000	4/08/2020	180,000			194,000			201,000			215,000
60140	RO 26034	Johnston Sweeper CN202	\$ 202,000	20/07/2020				230,000				260,000		
60152	RO 10	Hino Road Sweeper	\$ 355,000	23/03/2022		325,000				360,000				400,000
60181		Hot Cold Silenced Pressure Cleaner Unit	\$ 24,500	5/03/2021		30,000					32,000			
60701	1TWM 024	Bandit Wood Chipper	\$ 120,000	16/06/2021			102,000					115,000		
60753		Wicket Roller	\$ 36,500	1/04/2023									50,000	
607577		Wicket Roller	\$ 31,200	21/12/2017				39,000						
60760	N/A	Turf Cricket Wicket Roller	\$ 35,000	7/12/2020							40,000			
61060	RO 61	Isuzu Water Truck	\$ 207,000	8/10/2020						200,000				
61151	RO 12	Fuso Canter 915 Dual Cab	\$ 77,000	17/08/2021				70,000						80,000
61161	2101 RO	Fuso Canter 915 Dual Cab	\$ 97,000	31/05/2021				93,000						110,000
61171	2102 RO	Fuso Canter 918 Dual Cab Crane	\$ 98,000	13/08/2021				93,000						110,000
61181	2100 RO	Fuso Canter 918 Single Cab	\$ 73,000	20/08/2021				93,000						110,000
61209	RO 79	Hino Two Way Tipper	\$ 75,000	2/12/2019		63,000						72,000		
61219	RO 26	Hino Two Way Tipper	\$ 75,000	2/12/2019		63,000						72,000		
61221	RO 35	Isuzu Two Way Tipper Dual Cab Truck	\$ 88,500	11/05/2021				80,000						93,000
61417	RO 95	Hino Two Way Tipper	\$ 72,000	20/07/2017						70,000				
61426	RO 42	Hino Tipper	\$ 145,000	13/06/2016								167,000		
61439	RO 47	Mitsubishi Fuso Fighter 1124	\$ 118,070	1/04/2019			144,000							
61459	RO 96	Hino Two Way Tipper	\$ 75,000	2/12/2019		63,000						73,000		
61461	RO 30	Fuso Two Way Tipper	\$ 74,000	31/05/2021				68,000						
61493	RO 5737	Isuzu Two Way Tipper	\$ 97,500	15/03/2023						80,000				
61508	RO 22	Hino Two Way Tipper	\$ 80,000	15/05/2018						70,000				
61518	RO 76	Hino Two Way Tipper	\$ 80,000	28/05/2018						70,000				
61520	RO 17	Fuso 3 Tonne Two Way Tipper	\$ 79,000	29/10/2020			66,000						77,000	
61533	RO 13	Isuzu Two Way Tipper	\$ 97,500	13/03/2023					84,000					
61551	RO 15	Fuso Two Way Tipper with Crane	\$ 83,000	12/01/2022				70,000						83,000
61563	RO 50	Isuzu Tipper Arrow Board	\$ 99,000	20/03/2023						95,000				
61573	RO 19	Isuzu Two Way Tipper Crew Cab	\$ 99,000	13/03/2023						87,000				
61588	2111 RO	Light Horticulture Truck Two Way Tipper	\$ 80,000	30/04/2018	69,000						73,000			
63003	1HZA 284	Kubota RTV-X900W	\$ 21,000	9/08/2023					23,000					25,000
63103	RO 55	Toro 4000D Rotary Gang Mower	\$ 100,000	12/04/2018					98,000					108,000
63021	RO 83	Kubota M100GX	\$ 72,000	27/05/2021			70,000					78,000		
63049	RO 25890	Massey Ferguson Tractor	\$ 83,000	23/07/2019					90,000					
63051	1HFC 865	Gianni Ferrari	\$ 56,850	8/01/2021		71,000					76,000			
63066	RO 92	Massey Ferguson Tractor	\$ 109,000	23/05/2016					85,000					100,000
630733	RO 27	Massey Ferguson Tractor	\$ 100,000	4/08/2023					85,000					100,000
63086	1GEX 790	Massey Ferguson Tractor (Larkhill)	\$ 70,000	23/05/2016					85,000					100,000
63090	1HAJ 409	Kubota L 5740 Tractor	\$ 33,000	1/05/2020				35,000						
63481	1HHH 553	Kubota RTV	\$ 19,864	9/04/2021			20,000					23,000		
634988	1GRB 037	Kubota RTV 4 Seater	\$ 22,500	16/11/2018			24,000						29,000	
63501	1HKZ 030	Kubota Baroness	\$ 73,000	28/09/2021			78,000					86,000		
63502	RO 51	Kubota 57HP Tractor	\$ 37,500	25/03/2022									38,000	
63518	1GNM 112	Toro Groundmaster 3280D	\$ 29,000	18/05/2018				40,000					45,000	
63521	1HFT 233	Toro 5 Gang Reel Mower 5510	\$ 68,500	11/02/2021		70,000						77,500		
63530	1HDL 281	Kubota RTV	\$ 20,000	5/11/2020				24,000					29,000	
63540	1HBL 359	Kubota Articulated Loader	\$ 50,000	12/06/2020						65,000				
63551	1HKZ 029	Kubota Baroness	\$ 73,000	28/09/2021			78,000					86,000		
63568	1GNG 851	Toro Mower	\$ 30,000	17/05/2018				40,000					45,000	
635822	1HQB 143	Toro Mower Rear Discharge	\$ 26,500	29/06/2022			31,000					32,000		
63580	1GZR 647	Kubota Mower F2890 Side Discharge	\$ 25,000	26/02/2020	35,000					39,000				
63599	1GXX 854	Toro Workman MDX-D Diesel	\$ 21,200	3/12/2019	22,000					22,500				

5.4 REPLACEMENT - PARKS SERVICES MAJOR PLANT

Plant No	Rego No	Plant Description	Original Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
63600	1GZR 648	Kubota Mower F2890 Side Discharge	\$ 25,000	26/02/2020		38,000					42,000			
63610	1GZR 649	Kubota Mower F2890 Side Discharge	\$ 25,000	26/06/2020	36,000					41,500				
63628	1GOA 978	Toro Mower	\$ 29,000	17/05/2018				40,000					45,000	
63652	1HNC 802	Toro Mower	\$ 37,000	31/01/2022			35,000					39,500		
63662	1HQB 144	Out Front Ride-on Mower	\$ 43,540	29/06/2022			42,000					47,000		
63671	1HGI 133	Toro Zero Turn	\$ 29,200	23/02/2021			35,000					39,500		
63680	1GZS 080	Toro Mower	\$ 73,000	3/03/2020	70,000					73,000				
63690	RO 8431	Tandem Box Trailer 10x6	\$ 5,000	14/04/2010	7,500									
637111	1HEU 309	Toro Mower Rear Discharge 3280	\$ 29,990	12/01/2021			35,000					39,500		
63729	1HMG 471	Kubota Mower	\$ 24,000	26/07/2019					41,000					46,000
63733	RO 25551	Kubota Mower	\$ 25,000	21/11/2013					45,000					46,000
63748	1GOA 979	Toro Groundmaster 3280D	\$ 29,000	17/05/2018				40,000					45,000	
63904	RO 8880	Tandem Trailer	\$ 5,500	24/11/2014	12,000									
63914	RO 8881	Tandem Trailer	\$ 5,500	25/11/2014	12,000									
63920	1TVK 047	Plant Trailer (Sweeper)	\$ 22,000	4/08/2020	17,000			19,000			21,000		23,000	
63933	1TZD 262	Plant Trailer (Toro 4000D)	\$ 20,000	31/07/0223										25,000
64040	1TVK 046	Plant Trailer (Sweeper)	\$ 21,000	4/08/2020	17,000			19,000			21,000		23,000	
64063	1TOR 796	Trailer VMS	\$ 30,000	8/11/2013										58,000
64083	1TOR 797	Trailer VMS	\$ 30,000	8/11/2013										58,000
64093	1TOR 798	Trailer VMS	\$ 30,000	8/11/2013										58,000
641166	RO 8846	Plant Trailer	\$ 9,500	9/06/2016			11,000							
64125	RO 8927	Tandem Platform Trailer	\$ 10,000	5/05/2015						33,000				
641333	RO15085	Plant Trailer	\$ 13,000	28/08/2013										13,000
641755	1TQC 553	Trailer VMS	\$ 35,000	27/02/2015		48,000								
641855	1TQC 554	Trailer VMS	\$ 35,000	27/02/2015		48,000								
64198	1TSY 399	Trailer VMS	\$ 42,008	11/01/2018			48,000							
64230	1TUY 316	Plant Trailer	\$ 11,300	30/03/2020						14,500				
642400	RO 8446	Tandem Trailer	\$ 3,800	28/05/2010							7,000			
64257	1TSE 419	Plant Trailer	\$ 13,000	31/03/2017		14,000								
64269	RO 8967	Plant Trailer	\$ 9,900	12/11/2019						13,000				
64274	RO 8751	Plant Trailer	\$ 9,900	1/04/2014	14,000									
64289	RO 8965	Plant Trailer	\$ 9,000	25/11/2019					14,500					
64290	RO 8961	Plant Trailer	\$ 13,000	22/04/2021								15,000		
64305	RO 8939	Plant Trailer	\$ 13,000	29/06/2015									15,500	
64317	1TSH 259	Plant Trailer	\$ 9,900	18/04/2017			14,000							
64327	RO 8963	Tandem Trailer	\$ 5,600	14/07/2017				7,200						
64337	RO 8882	Tandem Trailer	\$ 5,600	11/07/2017				7,200						
643955	1GYT 826	Hydralada	\$ 70,000	30/01/2015						50,000				
64345	RO 8938	Tandem Trailer	\$ 6,800	18/06/2015	9,000									
64401	RO 8976	Trailer With Side Cabinets	\$ 13,100	19/07/2021								16,400		
64413	RO 15258	Tandem Cage Trailer Litter Crew	\$ 8,000	31/05/2023										9,000
64463	1TYR 113	Tandem Axle Trailer	\$ 7,400	31/03/2023										8,500
64510	RO 8969	Plant Trailer	\$ 12,500	23/03/2020						14,500				
645333	RO 15259	Tandem Trailer	\$ 7,400	5/04/2023										8,500
645433	RO 8971	Tandem Trailer	\$ 7,400	3/05/2023										8,500
645533	RO 8972	Tandem Trailer	\$ 4,000	7/04/2023										8,500
645633	RO 8970	Tandem Trailer	\$ 5,500	4/04/2023										8,500
645733	RO 8973	Tandem Trailer	\$ 6,000	3/05/2023										8,500
64585	1TQV 538	Tandem Trailer	\$ 4,400	25/09/2015		6,000								
64597		Croplands Spray Unit	\$ 13,200	10/10/2017							18,000			
64600	RO 39	Rapid Skid Mount Spray Unit 360 Litre	\$ 14,000	12/08/2020	14,000					14,500				
64641		Scarifier	\$ 13,000	9/04/2021			14,500					16,000		
64610	1TUZ 243	Major Tri Deck Roller Mower	\$ 38,000	19/05/2020	90,000									
646599		Aggrizzi Slasher	\$ 9,700	16/04/2019					12,000					
64667		Aggrizzi Slasher	\$ 9,600	27/02/2017			11,300							

5.4 REPLACEMENT - PARKS SERVICES MAJOR PLANT

Plant No	Rego No	Plant Description	Original Purchase Price	Date Purchased	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
64676		Aggrizzi Slasher	\$ 9,350	14/03/2016	13,500									
64704	RO 15071	Pegasus Tri Deck	\$ 58,500	28/11/2014							80,000			
647800	1TVD 479	Panther Pro 1800	\$ 24,200	28/03/2020		26,000					30,000			
647888		Aggrizzi Slasher	\$ 9,682	12/03/2018				15,000						
64795		Trimax Stealth	\$ 22,000	17/03/2015										
64800		Smudge Board	\$ 5,000	17/12/1993							10,000			
64818		Fertilizer Spreader	\$ 5,925	29/11/2018					17,000					
64835	RO 15010	Custom Made Beach Cleaner	\$ 99,930	4/12/2015							150,000			
64840		Major Greenbee 1.8m	\$ 45,000	19/05/2020			58,000							
648599		Toro Procore 1298 Greens Aerator	\$ 40,000	13/05/2019					50,000					
64920		Himac Tree Stake Driver	\$ 7,500	12/06/2020						10,000				
64930		Himac Auger Attachment	\$ 5,000	12/06/2020						8,000				
661900	1TVO 537	Squat Pack Sprayer	\$ 4,700	15/01/2010		6,500						7,500		
66581	1TWS 749	400Ltr Quickspray Trailer Unit	\$ 23,000	13/09/2021			25,000					31,000		
66610		Mow Master Spray Unit	\$ 5,000	20/03/2020	5,200					5,400				
66620		Mow Master Spray Unit	\$ 5,000	20/03/2020	5,200					5,400				
67025		Ings Turf Cutter	\$ 5,500	22/09/2005								12,000		
67032		Mow Master Mower	\$ 5,700	5/09/2012										8,000
67047		Mow Master Mower	\$ 6,000	9/06/2017			7,700							
67075		Mow Master Reel Mower	\$ 6,200	18/12/2015		8,000								
670855		Mow Master Reel Mower	\$ 5,200	18/12/2015		7,500								
670911		Mow Master Reel Mower	\$ 6,000	10/12/2021			6,600					7,500		
67058		Groomer Mower	\$ 6,908	17/04/2018						8,200				
67064		Mow Master Verti Cutter 30"	\$ 6,300	19/02/2014	8,000									
671211		Mow Master Reel Mower	\$ 7,100	10/12/2021			8,000					9,000		
671311		Mow Master Vertimower / Groomer	\$ 7,200	10/12/2021			7,500					9,200		
67518		Mow Master Reel Mower 30"	\$ 5,500	15/03/2018				7,500						
676003		Scarifier	\$ 4,000	29/06/2023					5,000					5,800
68430		Bell Fire Fighter Pod	\$ 19,200	15/06/2020			21,000						22,000	
68440		Bell Fire Fighter Pod	\$ 19,200	15/06/2020			21,000						22,000	
68906		Comet Potting Machine (To be disposed at the end of life)	\$ 27,000	5/05/2006										
81000		Fuel Tank and Pump 2000 litre	\$ 6,960	30/01/2017				9,000						
Total Annual Cost					816,400	887,000	1,354,600	1,526,900	965,500	1,809,500	1,002,000	1,430,600	888,500	2,226,800

5.5 REPLACEMENT - WASTE COLLECTION MAJOR PLANT

Plant No	Rego No	Plant Description	Original Purchase Price	Date Purchased	2024/25	2025/26	2027/28	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
61700	RO 80	Side Loader Rubbish Truck	\$ 399,000	17/06/2020	450,000				495,000				540,000	
61719	RO 1987	Rear Loader Rubbish Truck 15m3	\$ 290,500	12/07/2019	350,000					380,000				
61729	RO 40	Side Loader Rubbish Truck	\$ 396,000	4/10/2019				480,000				530,000		
617300	RO 56	Side Loader Rubbish Truck	\$ 399,000	17/06/2020	450,000				495,000				540,000	
61749	RO 24	Side Loader Rubbish Truck	\$ 396,000	4/10/2019				480,000				530,000		
617500	RO 18	Rear Loader Rubbish Truck 11m3	\$ 271,000	18/02/2020					320,000					340,000
61768	RO 93	Side Loader Rubbish Truck	\$ 430,000	22/06/2023			470,000				520,000			
61770	RO 91	Side Loader Rubbish Truck	\$ 399,000	17/06/2020	450,000				495,000				540,000	
61782	RO 65	Side Loader Rubbish Truck	\$ 414,324	8/09/2022			470,000				520,000			
61792	RO 52	Side Loader Rubbish Truck	\$ 414,324	8/09/2022			470,000				520,000			
61800	RO 90	Rear Loader Rubbish Truck 15m3	\$ 297,000	30/04/2020		350,000				380,000				420,000
61837	RO 21	Auto Tailgate Lift Truck	\$ 80,200	3/03/2017						105,000				
66230		High Pressure Cleaner	\$ 4,900	24/09/2020		8,000					8,700			
Total Annual Cost					1,700,000	358,000	1,410,000	960,000	1,805,000	865,000	1,568,700	1,060,000	1,620,000	760,000

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